

MINUTES OF MEETING  
OF  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

April 2, 1981  
9:30 - 11:50 a.m.

MEMBERS PRESENT

Dr. James E. Bostic, Jr., Chairman  
Mr. Robert C. Gallager  
Mr. Roosevelt Gilliam, Jr.  
Mr. Robert E. Graham  
Dr. Alba M. Lewis  
Mr. Harold W. Jacobs  
Mr. Joseph O. Rogers, Jr.  
Mr. Fred R. Sheheen  
Mr. Mortimer F. Smith  
Mrs. Nanette H. Smyth  
Mrs. Nelle H. Taylor  
Mr. C. Otis Taylor, Jr.  
Mr. Robert L. Utsey, Jr.  
Dr. Robert F. Williams  
Dr. Louis D. Wright, Jr.

MEMBERS ABSENT

Mrs. Willa J. DeWitt  
Mr. J. Clyde Shirley  
Mrs. Margaret E. Wells

MEMBER OF THE PRESS

Ms. Marsha White

GUESTS

Dr. John M. Bevan  
Dr. Francis T. Borkowski  
Dr. Carl A. Carpenter  
Dr. Edward M. Collins, Jr.  
Mr. Judson H. Drennan, Jr.  
Mr. Thomas Hamby  
Mr. F. Mitchell Johnson  
Dr. Carolyn McIver  
Mr. J. Lacy McLean  
Mr. Don Peterson  
Mr. Vernon G. Rivers  
Mr. Wyman D. Shealy  
Mr. J. Floyd Tyler  
Dr. Winona B. Vernberg  
Dr. Charles F. Ward  
Dr. John H. Zemp, Jr.

STAFF

Dr. Howard R. Boozer  
Mr. Charles A. Brooks, Jr.  
Dr. George P. Fulton  
Dr. Frank E. Kinard  
Mr. Alan S. Krech  
Mr. Cannon R. Mayes  
Mrs. Lynn Metcalf  
Mr. James R. Michael  
Mr. James L. Solomon, Jr.  
Dr. John C. Sutusky  
Mrs. Gaylon Syrett  
Mrs. Carol D. Waldo

I. Welcoming Remarks

President Edward M. Collins, Jr., welcomed the Commission to the College of Charleston and commented on the goals and needs of the College. He introduced Mr. Vernon G. Rivers, Vice President for Institutional Research, who made a slide presentation, illustrating the growth and development of the College and its plans for the future. Mr. Rivers indicated that, because the College is located in downtown Charleston and requires additional security, and because a major portion of its buildings are old and historic and require special maintenance, heating, and cooling, the College of Charleston will request \$425,000 in Unique Cost Requirements (\$144,000 - security; \$191,000 - maintenance; and \$90,000 - utilities) for the year 1982-83.

## II. Approval of Minutes of March 5-6, 1981, Meeting

It was moved (Graham) and seconded (N. Taylor) that the minutes of the March 5-6, 1981, meeting of the Commission be approved as written. The motion was adopted.

## III. Report on the Charleston Higher Education Consortium

Dr. John H. Zemp, Jr., Executive Director of the Charleston Higher Education Consortium, commented on the history of the Consortium, created by the Legislature in 1969, as recommended by the Commission on Higher Education. The Citadel, the College of Charleston, and the Medical University of South Carolina were the original members. Later, Baptist College at Charleston, Trident Technical College, and the Marine Resources Division of the South Carolina Wildlife and Marine Resources Department were included.

Consortium activities and achievements have included cooperative programs in allied health between MUSC and Trident Technical College and in baccalaureate nursing between MUSC and the College of Charleston; inter-library lending and cross-registration privileges; agreements and information on articulation among the member institutions; joint faculty and staff development projects; cooperative graduate degree programs; and joint research projects.

He noted that the consultant team appointed by the Commission to review graduate programs in the life sciences recommended that consideration be given to "the possibility of adding State funds to support some portion of the administrative costs of the Consortium per se. This would appear to be an invaluable investment and allow the component schools to devote their own resources to programmatic."

Dr. Zemp noted that certain barriers and limitations are inherent in cooperative interinstitutional efforts. He suggested that the Consortium's options for the future include increasing State support to allow for the fullest possible development of its administrative and programmatic resources; the creation of a Graduate Center as a single governance structure for the administration of graduate-level programs within the Consortium; or the creation of a University by a coalition of some or all of the member institutions. He noted that a Task Force has been appointed to examine the feasibility of such a University in Charleston.

Dr. Zemp expressed appreciation to the Commission on Higher Education for its advice and guidance.

## IV. Report of Committee on Business and Finance

Mr. Gallager, chairman of the Committee on Business and Finance, reported on the following matters:

a. Consideration of Proposed SBTCE Appropriation Formula. In order to resolve certain questions with respect to the proposed SBTCE Appropriation Formula, the Committee requested, and it was agreed, that consideration be deferred to the May 7, 1981, meeting of the Commission.

b. Report on Revised Five-year Planning Process. Mr. Gallager reported that Commission members were provided, on March 25, 1981, copies of the Five Year Plan Preparation Manual for Postsecondary Education Institutions, prepared by the staffs of the Finance Division of the Budget and Control Board and the

Commission on Higher Education. The Manual merges the Commission's Appropriation Formula with the five-year planning and budgeting process. Also provided were copies of the revised schedule for the annual fiscal planning and budgeting cycle (Exhibit A).

c. Report on 1981-82 Appropriation Bill. Mr. Gallager reported on the status of the 1981-82 Appropriation Bill, as passed by the House of Representatives on April 1.

#### V. Report of Committee on Academic Affairs

a. Proposed Consultants to Review Graduate Programs in Engineering. Mr. Sheheen, chairman of the Committee on Academic Affairs, reported that the consultant team to evaluate graduate programs in engineering will consist of up to six members including at least one member from each of four categories (I. Mechanical Engineering, Materials Engineering, Engineering Mechanics, Bioengineering, and Ceramic Engineering; II. Electrical Engineering, Systems Engineering; III. Chemical Engineering; and IV. Civil Engineering and Environmental Systems Engineering). Lists of suggested candidates, in priority order, and biographical data concerning each, were provided to Commission members on March 25, 1981. Mr. Sheheen reported that at its meeting on April 1 the Committee reviewed the list of consultants and the criteria for selection of consultants. Representatives from the two affected institutions, Clemson and USC, were present at the meeting of the Committee and indicated that the procedures used for the nomination of consultants, as well as the proposed consultants, are satisfactory. The Committee recommends the adoption of the report and approval of the list of potential consultants. It was moved (Sheheen) and seconded (Jacobs) that the recommendation of the Committee be approved. The motion was adopted.

#### VI. Report of Committee on Facilities

Mr. Taylor, chairman of the Committee on Facilities, reported on the following matters:

a. Consideration of Report on Construction Management. At its meeting on January 8, 1981, the Commission approved the recommendation of the Committee on Facilities that a study be made on the subject of construction management in new construction projects and that, based on the study, a report be presented to the Commission on April 2, 1981. Mr. Taylor reported the following recommendations of the Committee:

1. that the institutions retain responsibility for construction contract administration subject to appropriate supervision by the State Engineer;
2. that if construction management is chosen by an institution
  - a. no direct or indirect business relationship exist between the construction manager and the architect or between the construction manager and suppliers or subcontractors for the project;
  - b. the architect and the construction manager normally be selected at the same time;
3. that regardless of the method chosen to administer construction contracts, the institutions place greater emphasis on value engineering.

The Committee recommends that the report be approved, and that it be distributed to public colleges and universities and appropriate State agencies. It was moved (O. Taylor) and seconded (Smith) that the recommendations of the Committee be approved. The motion was adopted.

b. Consideration of Planning Guide for Energy Conservation. Mr. Taylor noted that in the Master Plan (p. 122) the Commission indicated that "appropriate guidelines for use by the institutions in preparing energy conservation plans would be developed." He reported that the Energy Subcommittee of the Commission's Facilities Advisory Committee has been working on this assignment, assisted by the Division of Energy Resources of the Governor's Office. He noted that the Governor's Office paid the cost of a consultant to provide technical assistance and will provide the funds to reproduce the guidelines. On March 25, 1981, Commission members were sent copies of the Model Energy Conservation Plan for Institutions of Higher Education in South Carolina, as submitted by the Subcommittee. The Committee on Facilities recommends that the model plan be approved by the Commission and that a copy be distributed to each college and university in the State. The Committee recommends further that each State public college and university that does not presently have an energy plan be requested to develop such a plan, which may be based on the model, and that each institution provide a copy of its plan to the Commission on Higher Education by December 31, 1981. It was moved (O. Taylor) and seconded (Sheheen) that the recommendations of the Committee be approved. The motion was adopted.

c. Progress Report on Building Quality Survey. Mr. Taylor reported that the J. E. Sirrine Company is scheduled to complete all field work by April 3. The report is scheduled to be completed by May 1, 1981. Mr. Sheheen suggested that the public colleges and universities be asked to comment on the building quality survey before it is considered by the Commission. Dr. Bostic indicated that the Committee on Facilities will discuss this suggestion and, if the Committee concurs, it will be done.

## VII. Report of Committee on Health and Medical Education

a. Consideration of Consultants to Review Graduate Programs in Health and Medical Education. Dr. Wright, chairman of the Committee on Health and Medical Education, reported that the seven-member consultant team to evaluate graduate health and medical education programs will consist of one person from each of seven categories (I. Medical Education: Academic Health Center; II. Medical Education: Teaching Hospitals - Charleston and Columbia; III. Medical Education: Postgraduate and Statewide Consortium of Community Teaching Hospitals; IV. Dentistry and Allied Health - Traditional; V. Pharmaceutical Education; VI. Public Health and Allied Health - Non-traditional; and VII. Nursing Education). The Commission was provided, on March 25, 1981, copies of lists of proposed primary candidates, in priority order, and alternates, and biographical data concerning each. Dr. Wright reported that the Committee, at its meeting on April 1, reviewed the proposed consultants and the criteria for selection of consultants and recommends approval.

Mr. Sheheen requested that the charges to the consultant team for the review of graduate programs in health and medical education and of medical residency programs be forwarded to members of the Commission for their suggestions. Dr. Wright indicated that this would be done.

It was moved (Wright) and seconded (Utsey) that the recommendations of the Committee be approved. The motion was adopted.

b. Progress Report on Coordination of Health and Medical Education. Dr. Wright noted that the resolution adopted by the Commission on February 5, 1981, with respect to coordination and cooperation between the two medical schools at MUSC and USC, requested that a plan be submitted to the Commission by April 1, 1981 (see pp. 576-78, and Exhibit D, minutes of meeting, February 5, 1981). The resolution included six areas to be addressed by the two medical schools. Their joint report, considered by the Committee on Health and Medical Education on April 1, indicates that appreciable effort is underway toward cooperation and coordination in several of the areas. There continue to be certain difficulties in developing a concise arrangement for cooperation and coordination in the extramural areas. The Committee has requested that the medical schools resolve these problems and submit a report to the Committee within 60 days.

Mr. Graham requested that information be obtained from MUSC and USC concerning 1980-81 medical school graduates with reference to their plans for residency training. He suggested that the medical schools provide information on each student who will be awarded the M.D. degree in the 1980-81 graduating class with respect to legal address, hospital where residency will be taken, type of residency under consideration, and, in those cases where the residency training will be taken in other states, whether or not the student's first choice was for such training in South Carolina.

Dr. Wright invited all members of the Commission to attend meetings of the Committee on Health and Medical Education.

#### VIII. Report of Committee on Legislative Relations

Mr. Graham reported on bills that have been introduced in the House of Representatives and the Senate. He noted that S.34, a bill to create the Ocean and Coastal Consortium of South Carolina, was adopted by the Senate on March 19, 1981.

Mr. Graham suggested that all members of the Commission consider themselves ex officio members of the Committee on Legislative Relations and make special efforts to communicate with the legislative delegations from their respective Congressional Districts.

#### IX. Report of Executive Director

Dr. Boozer expressed appreciation to President Collins and his staff for their hospitality in hosting the Commission on the campus of the College of Charleston at the reception on April 1 and the meeting and luncheon on April 2. He also thanked Dr. Collins, Mr. Rivers, and Dr. Zemp for their presentations at the meeting.

#### X. Other Business

a. Status of Desegregation Plan. Dr. Bostic noted that the Desegregation Plan is being reviewed by officials of the U.S. Department of Education, both in Atlanta and in Washington, and that a formal response is expected by mid-April. He stated that Commission members will be provided copies of the response as soon as it is received.

In response to a question with respect to the recommendations in the Plan that the Ed.D. program in educational administration be phased out at USC and established at South Carolina State College, Dr. Francis T. Borkowski, USC Provost,

stated that USC reluctantly agreed to phase out the program and will work toward fulfilling this agreement successfully.

b. Proposed Special Meeting of Commission. Mr. Smith suggested that the Commission hold a special meeting for the purpose of developing proposals or suggestions for ways in which to reduce costs to the State. Dr. Bostic stated that at the May 7, 1981, meeting he will suggest a time and place for such a special meeting.

c. Discussion of Proposed Environmental Health Sciences Research Center.

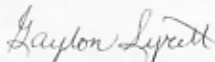
Dr. Borkowski requested that the Commission respond to the proposal by USC to establish an Environmental Health Sciences Research Center. He noted that the proposal was reviewed jointly in January by the Committee on Academic Affairs and the Committee on Health and Medical Education. On February 5, 1981, the two Committees noted their continued reservations with respect to interinstitutional cooperation and requested that USC provide more detailed information on a mechanism for cooperation. Consideration of the proposal was deferred by the Commission on the recommendation of the Committees.

Dr. Bostic stated that the proposal was discussed by the Committee on Health and Medical Education at its meeting on April 1, 1981, and that the two Committees expect to make a recommendation with respect to the proposal to the Commission on May 7, 1981. Mr. Sheheen noted that Dr. W. David Maxwell, Clemson Provost and Vice President for Academic Affairs, advised the Committee on Academic Affairs on April 1, 1981, that Clemson University has reservations with respect to the interinstitutional roles, and requested an opportunity to review the proposal and make a recommendation to the Commission. Mr. Jacobs stated that the Commission should seek to resolve the problems by its meeting on May 7.

Dr. Borkowski stated that from the time USC submitted the proposal there has been adequate opportunity in his opinion for all institutions to comment, and in his view it is inappropriate for other institutions to raise questions at this time. He formally withdrew the proposal. (See additional paragraph below.\*)

The meeting was adjourned at 11:50 a.m.

Respectfully submitted,



Gaylon Syrett  
Recording Secretary

\*d. Status of Affirmative Action Committee. At the May 7, 1981, meeting of the Commission, Mr. Gilliam requested that the April 2, 1981, minutes be amended to include his question to Dr. Bostic with reference to the status of the Affirmative Action Committee, and Dr. Bostic's reply that this will be determined when the response to the desegregation Plan has been received from the U.S. Department of Education.