



**June 18, 2021**

Dear Chairman Larry Martin and fellow SHaPE SC task force members:

Attached to this document includes organizational charts from the South Carolina Department of Health and Environmental Control (DHEC). These organizational charts depict changes in the overarching, high-level agency structure at DHEC from 2012 to current day. To help better understand the historic context of the agency's current and past organizational structure, below includes a brief historic overview of the agency's formation and substantive structural changes.

### **Historic Overview of DHEC's Organizational Structure**

State lawmakers created South Carolina's first State Board of Health in 1878, after a series of yellow fever outbreaks killed 20,000 Americans. A physician worked part-time to administer the agency's \$2,000 budget.

In 1950, fish kills and polluted streams prompted lawmakers to add a Water Pollution Control Authority Board to the State Board of Health. When air pollution control was added in 1965, the environmental arm was renamed the Pollution Control Authority.

After a short-lived organizational split in 1970, the Pollution Control Authority and the State Board of Health were reunited in 1973 to form DHEC. Enacted into law on July 1, 1973, the provision was codified as Code Section 32-0.5 in the 1962 Code of Laws, as amended, and as Section 44-160 in the 1976 Code.

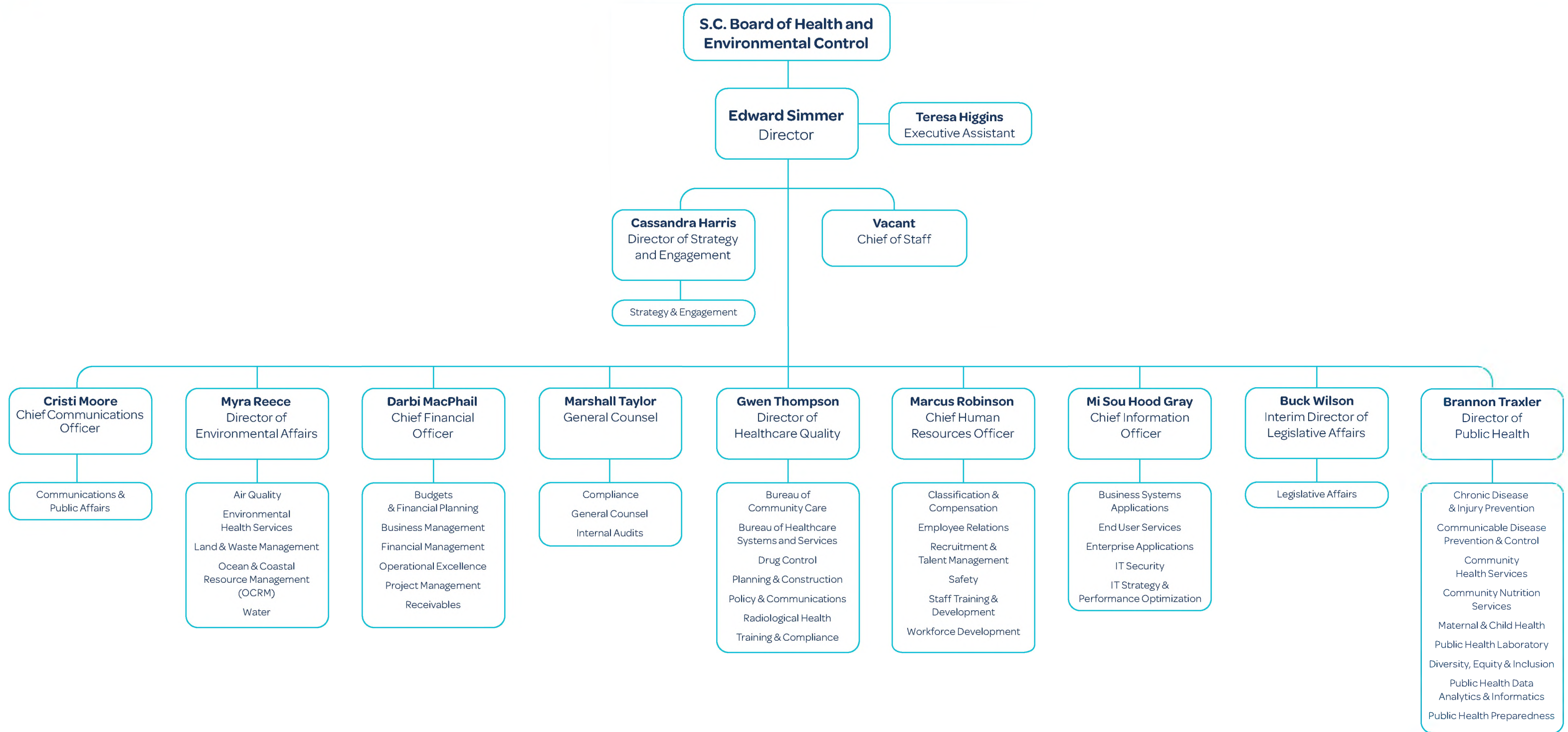
### **The preamble of the act states:**

*Whereas, it has been found and declared by the State Reorganization Commission, after examination and investigation,... to be in the public interest of the State to combine and consolidate the STATE Board of Health, the Executive Committee of the State Board of Health, the State Department of Health, and the Pollution Control Authority of South Carolina into one agency to be known as the South Carolina Department of Health and Environmental Control which shall be governed by the South Carolina Board of Health and Environmental Control.*

Legislators have since added hazardous waste management to DHEC's roster of responsibilities (1978) and transferred three other state agencies to DHEC—the South Carolina Coastal Council, the Water Resources Commission, and part of the State Land Resources Conservation Commission (1993).

**Here is a high-level historic timeline of events related to DHEC's organizational structure:**

- **1878** – Lawmakers created the first State Board of Health after a series of yellow fever outbreaks killed 20,000 Americans.
  - **1950** – Fish kills and polluted streams prompted lawmakers to add a Water Pollution Control Authority Board to the State Board of Health.
  - **1965** – Air pollution control was added to the State Board of Health and the environmental arm was renamed the Pollution Control Authority.
- **1970** – The Pollution Control Authority was split off from the State Board of Health into a separate organization.
- **July 1, 1973** – The State Board of Health and the Pollution Control Authority were reunited to form DHEC.
- **1978** – Legislators added hazardous waste management to DHEC's responsibilities.
- **1993** – Legislators transferred three state agencies to DHEC:
  - South Carolina Coastal Council,
  - Water Resources Commission, and
  - Part of the State Land Resources Conservation Commission.
- **1995** – Coastal Council, Dams and Mining were made a part of DHEC. Coastal Council was eliminated, and Dams and Mining were transferred from Department of Natural Resources.
- **2013** – The agency underwent a major restructuring of Health Services. As part of this process, Environmental Health and Services were merged, the agency went from 8 regions to 4 regions: Pee Dee, Midlands, Lowcountry and Upstate and administrative functions were centralized.
- **Aug. 5, 2015** – The agency announced that it would issue a Request for Proposals for its Home Health Program. The program was developed in 1966, at a time when there were few alternatives for care within the home or the state. Recognizing the existence of a more competitive market place, with many more choices for home-based care, the agency determined the best option for the future of the program and the needs of the state was to issue a Request for Proposals (RFP) to sell the program.
  - **Nov. 19, 2015** – The DHEC board approved the transfer of our home health license to Capital Care Resources of South Carolina, LLC, which was a subsidiary of Gentiva.
- **May 2017** – Health Services changed its name to Public Health to better reflect and emphasize the important role we play in assessing the health of South Carolina. In addition, to improve the agency's ability to engage agency partners in meaningful health improvement, a new bureau was established, and several bureaus renamed.
- **Early 2020** – Health Regulation began a major reorganization and was renamed to Healthcare Quality. The new name reflects the agency's commitment to ensuring patients receive safe, quality care. This restructuring also was focused eliminate redundancies and enhance efficiencies and aligns the areas operational practices with national best standards by moving South Carolina towards joining 47 states that combine state and federal oversight of healthcare facilities.



S.C. Board of Health  
and Environmental Control

**Dr. Edward Simmer**  
Agency Director

**Teresa Higgins**  
Executive Assistant

**Marshall Taylor Jr.**  
General Counsel

Compliance  
General Counsel  
Internal Audits

**Mi Sou Hood Gray**  
Chief Information  
Officer

Business Systems  
Applications  
Business Technology  
Support  
End User Services  
Enterprise Applications  
Information Security  
IT Strategy &  
Performance  
Optimization

**Darbi MacPhail**  
Chief Finance and  
Operations Officer

Budgets & Financial  
Planning  
Business Management  
Financial Management  
Patient Billing  
Project Management

**Cristi Moore**  
Chief Communications  
Officer

Communications &  
Public Affairs

**Myra Reece**  
Director of  
Environmental Affairs

Air Quality  
Environmental  
Health Services  
Land & Waste  
Management  
Water

Ocean & Coastal  
Resource  
Management

**Marcus Robinson**  
Chief Human  
Resources Officer

Classification &  
Compensation  
Employee Relations  
Recruitment &  
Talent Management  
Safety  
Staff Training &  
Development

**Gwen Thompson**  
Director of  
Healthcare Quality

Drug Control  
Facilities Oversight  
Healthcare  
Professionals  
Planning & Construction  
Policy &  
Communication  
Radiological Health  
Training & Compliance

**Buck Wilson**  
Legislative Affairs  
Interim Manager

Legislative  
Affairs

**Dr. Brannon Traxler**  
Director of  
Public Health

Chronic Disease  
& Injury Prevention  
Communicable Disease  
Prevention & Control  
Community  
Health Services  
Community  
Nutrition Services  
Maternal & Child Health  
Population Health Data  
Analytics & Informatics  
Public Health  
Laboratory  
Public Health  
Preparedness

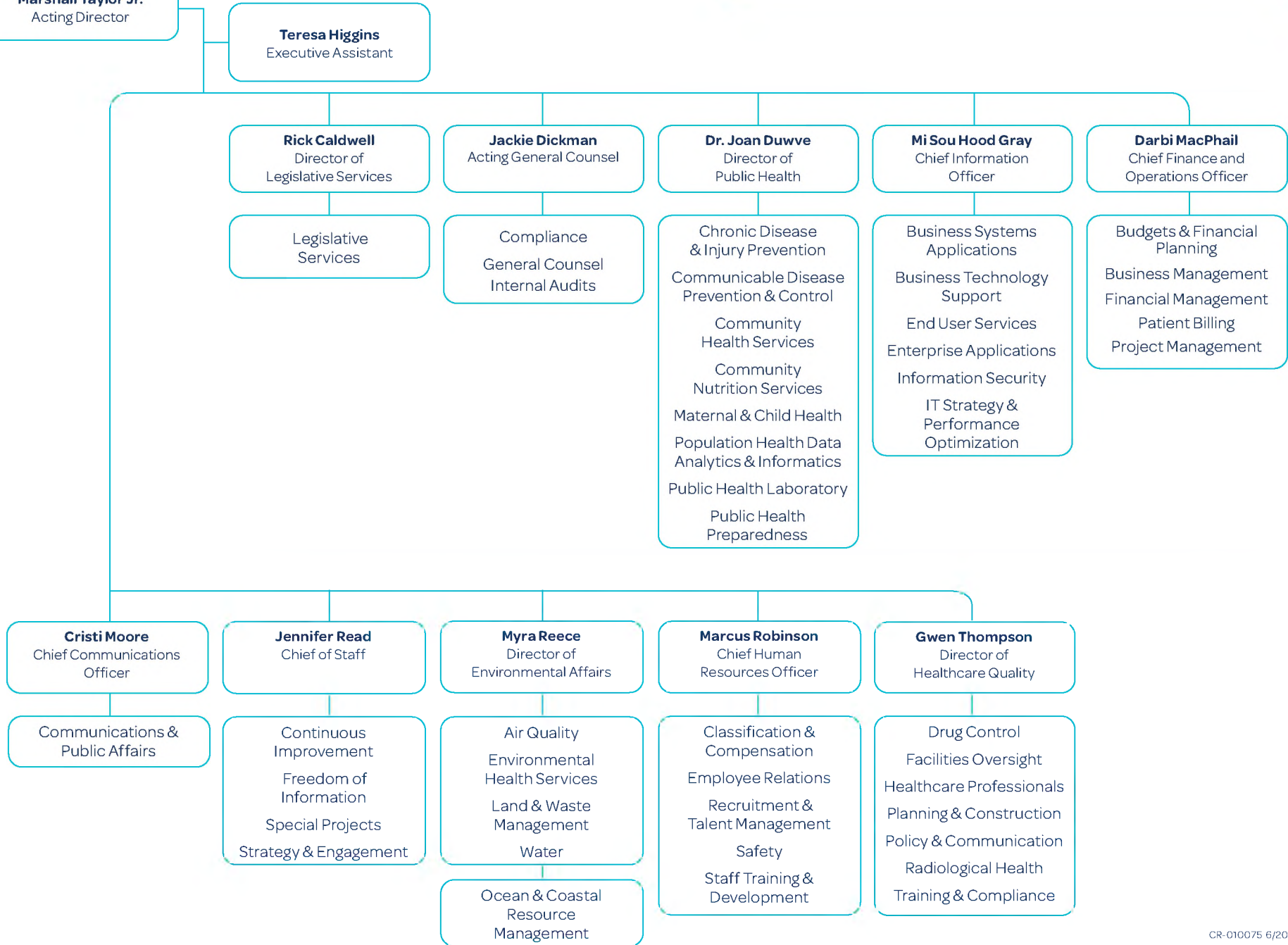


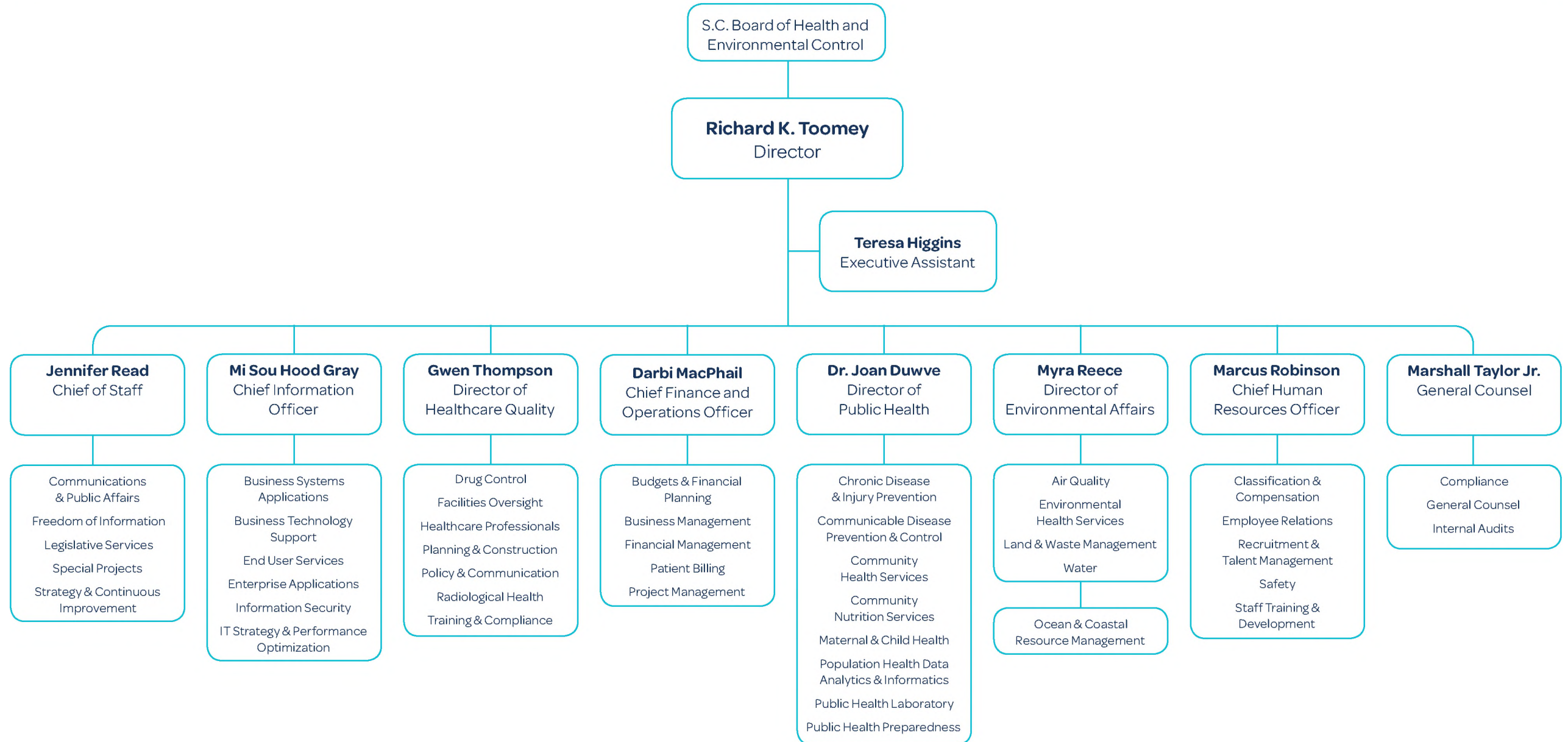
# Organizational Chart

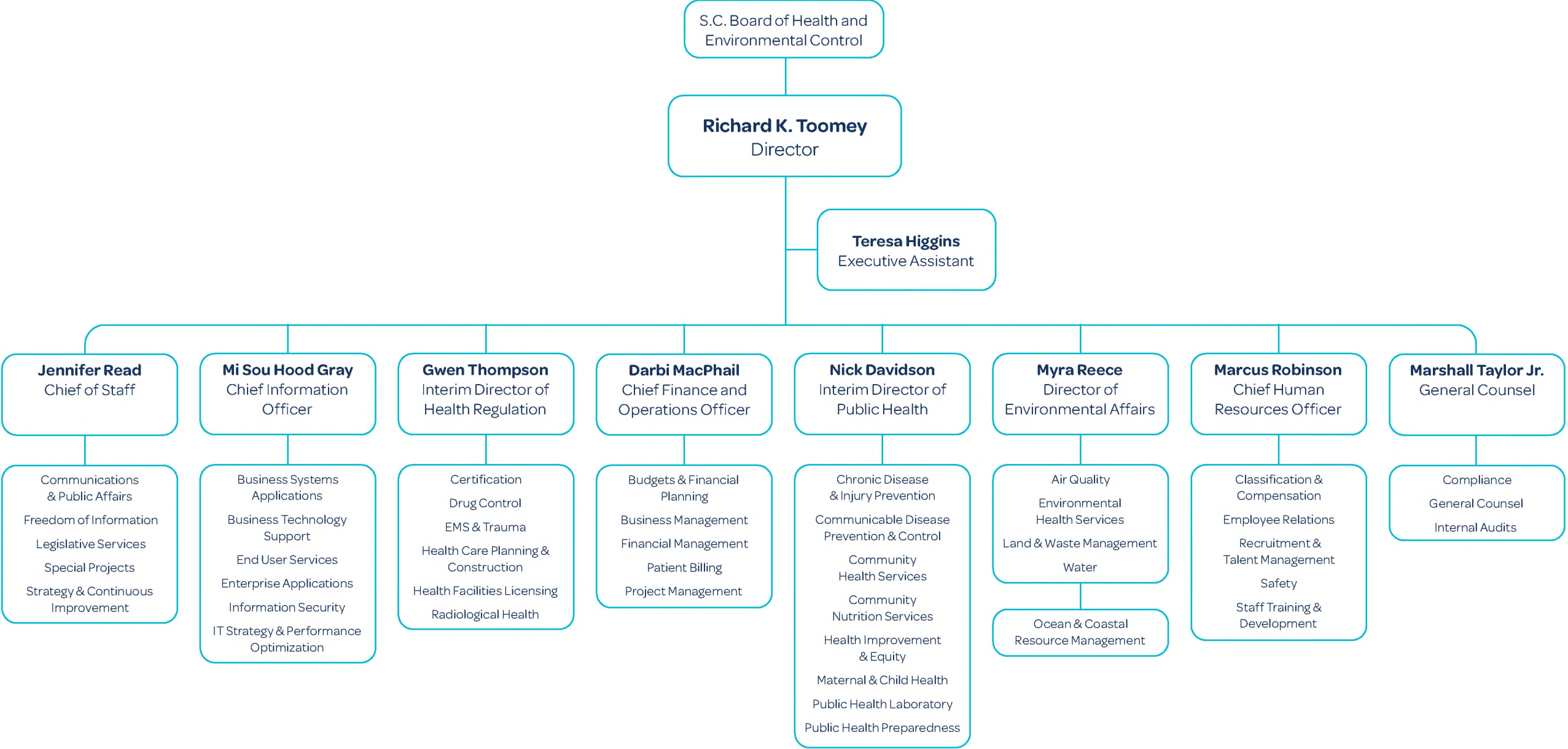


S.C. Board of Health  
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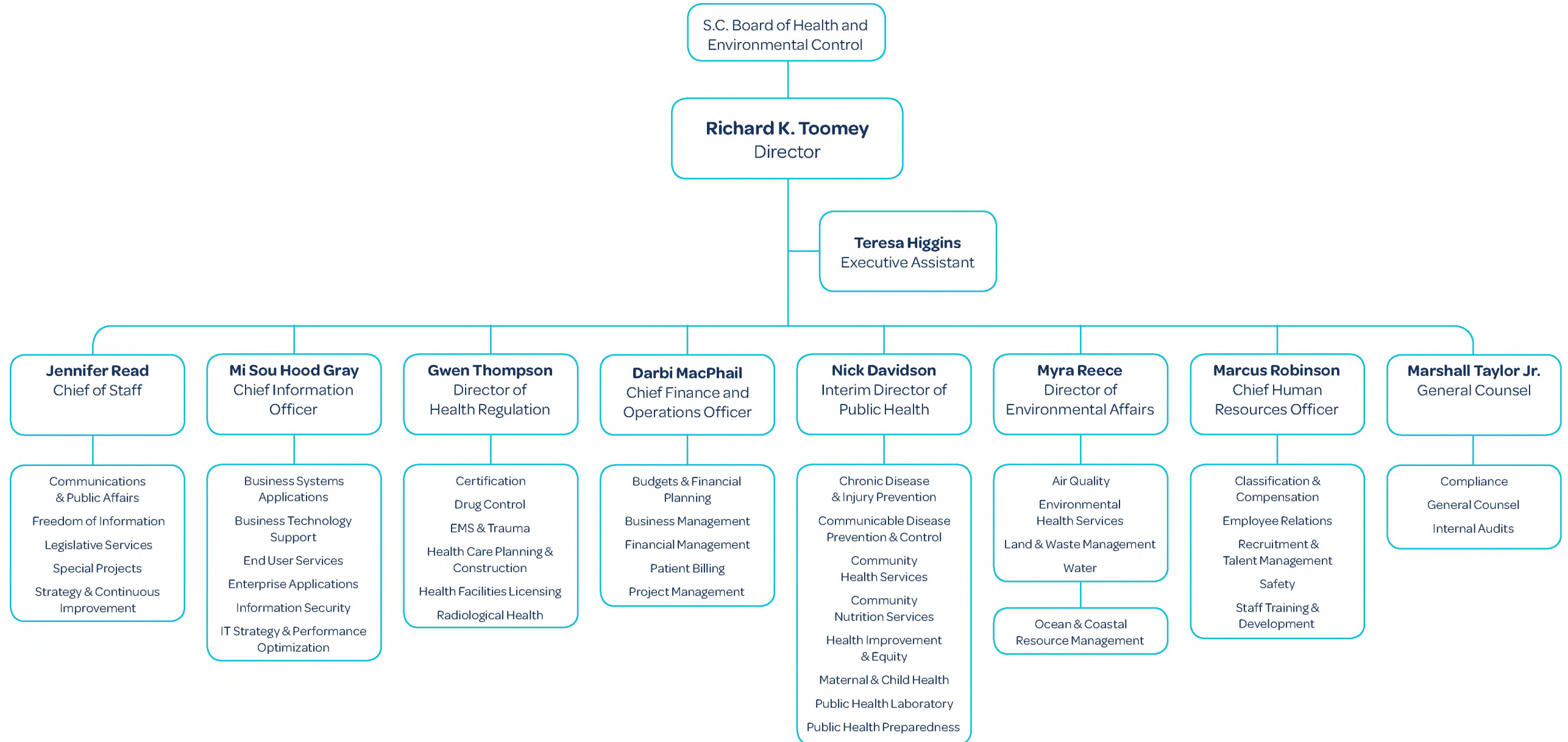
**Marshall Taylor Jr.**  
Acting Director



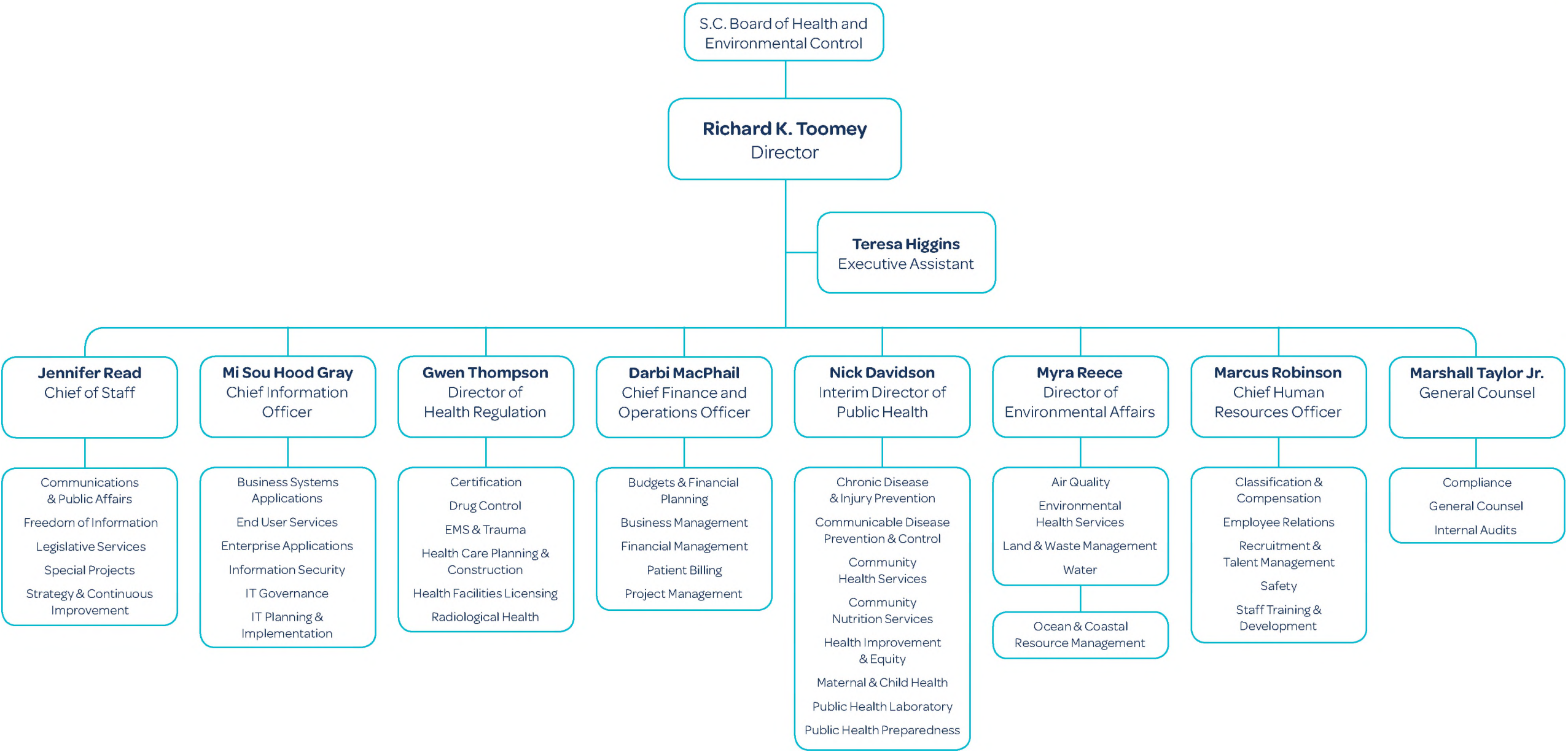


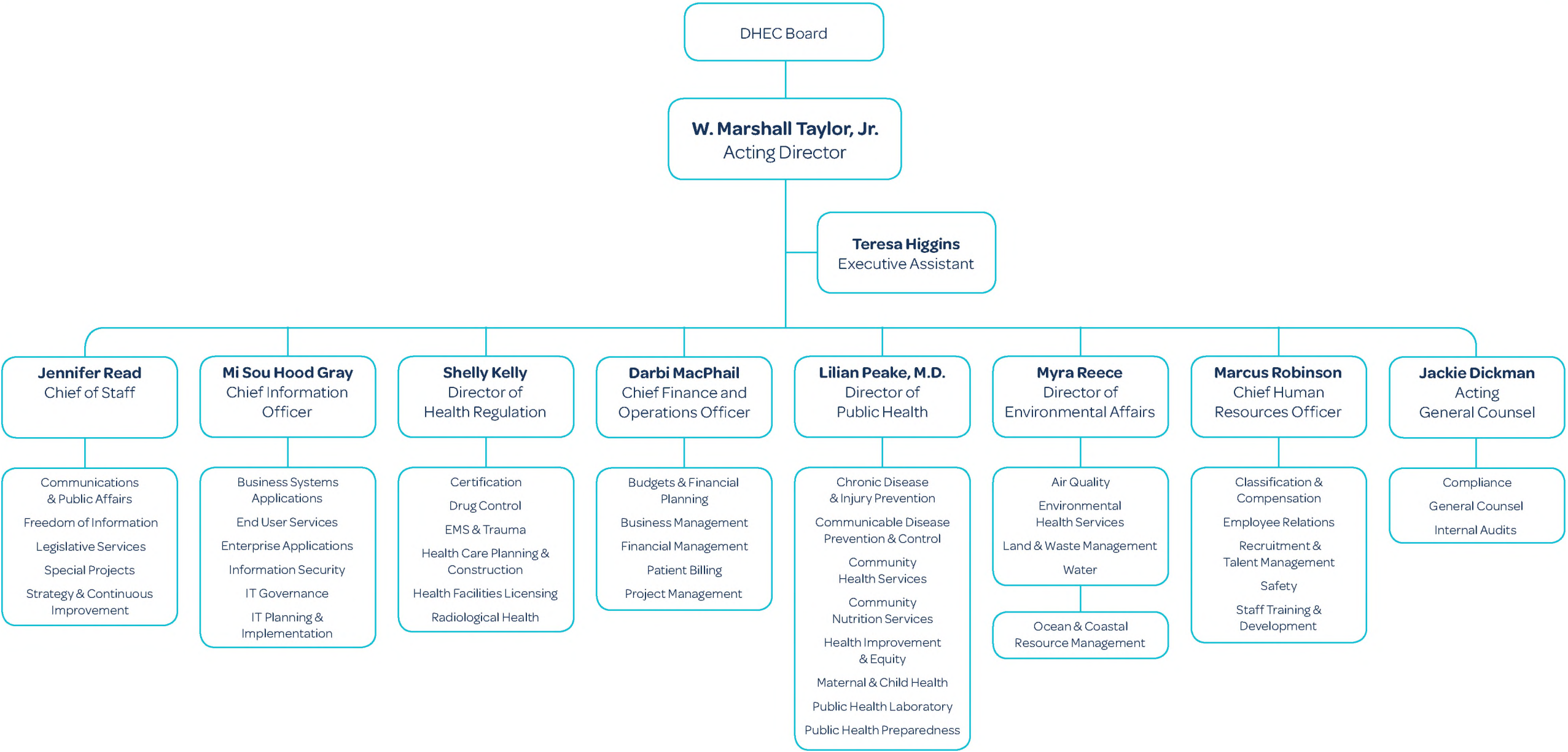


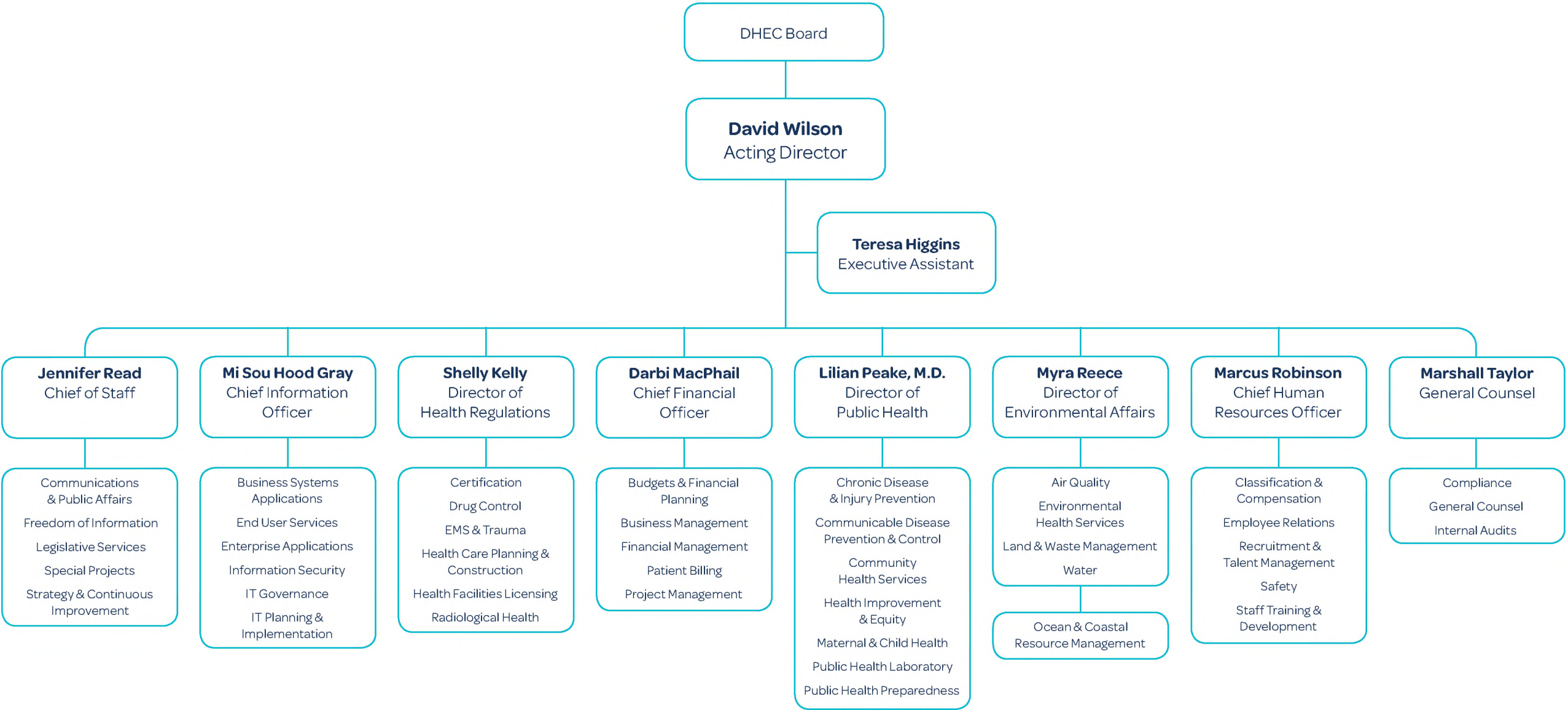




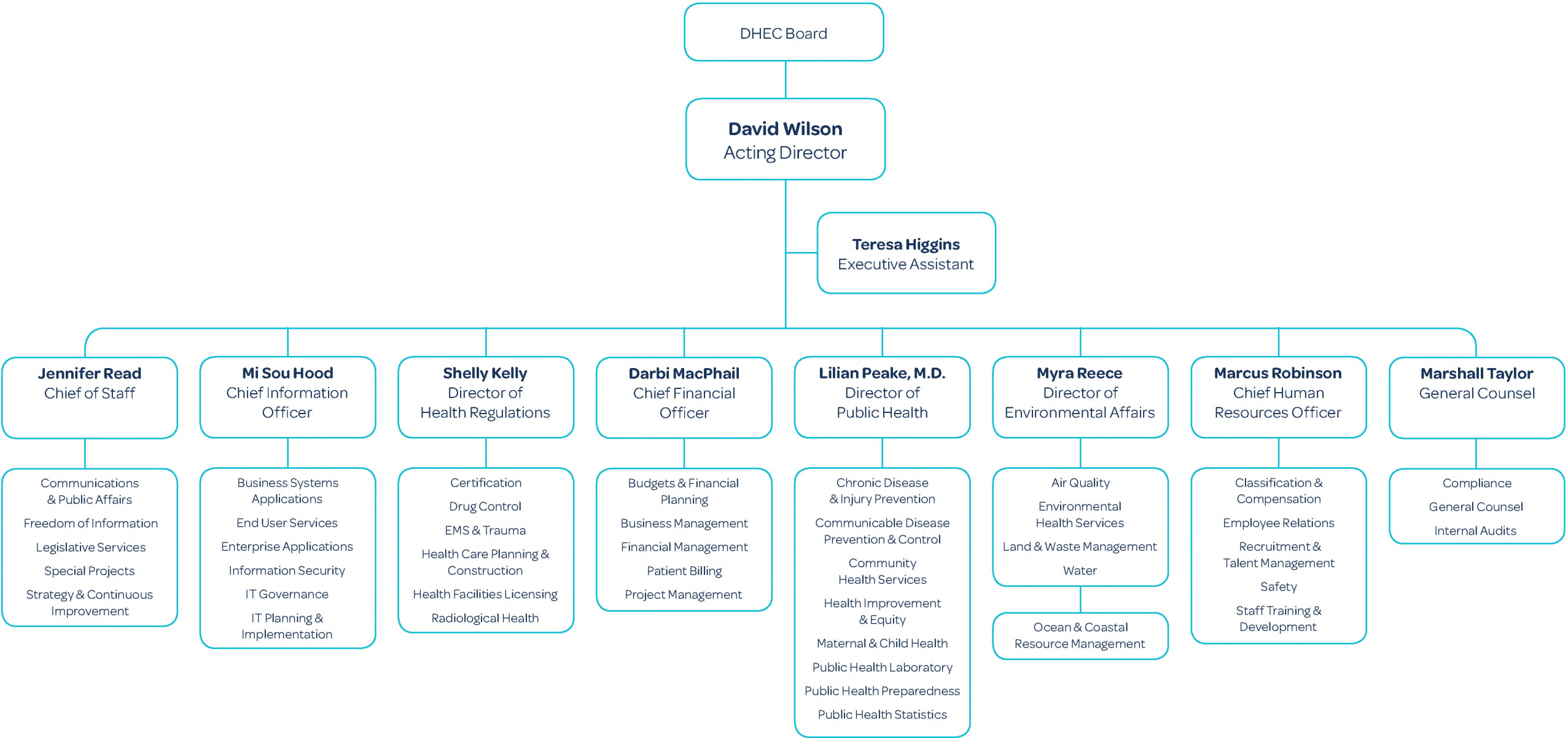




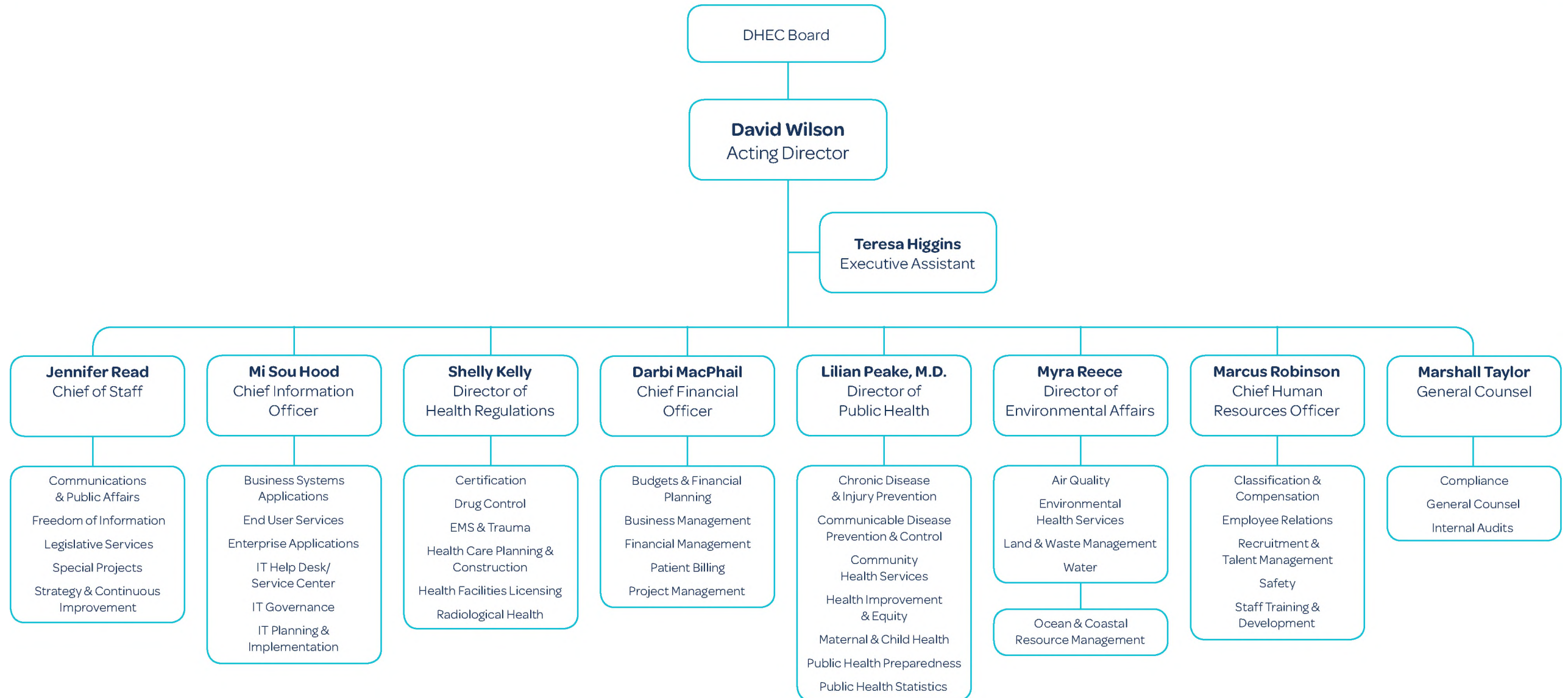


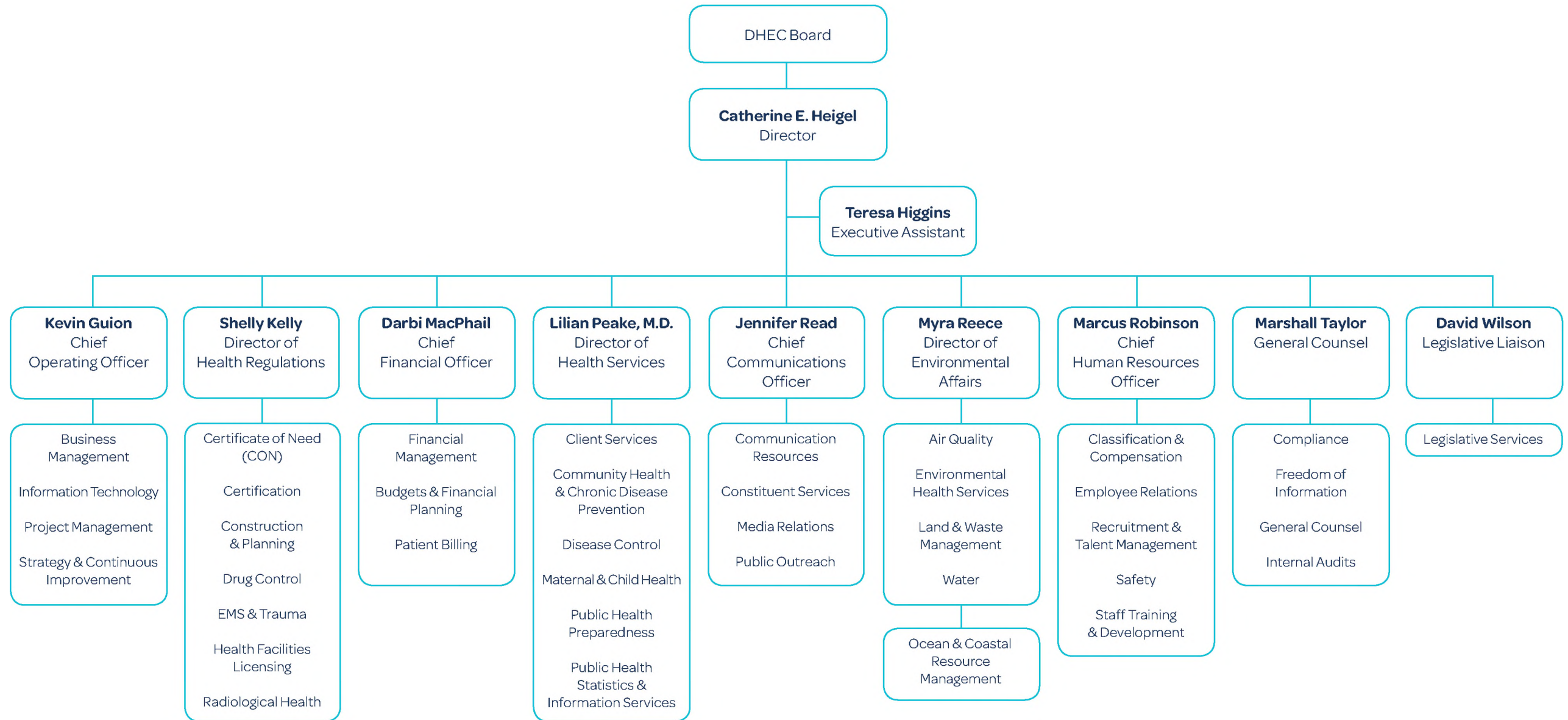


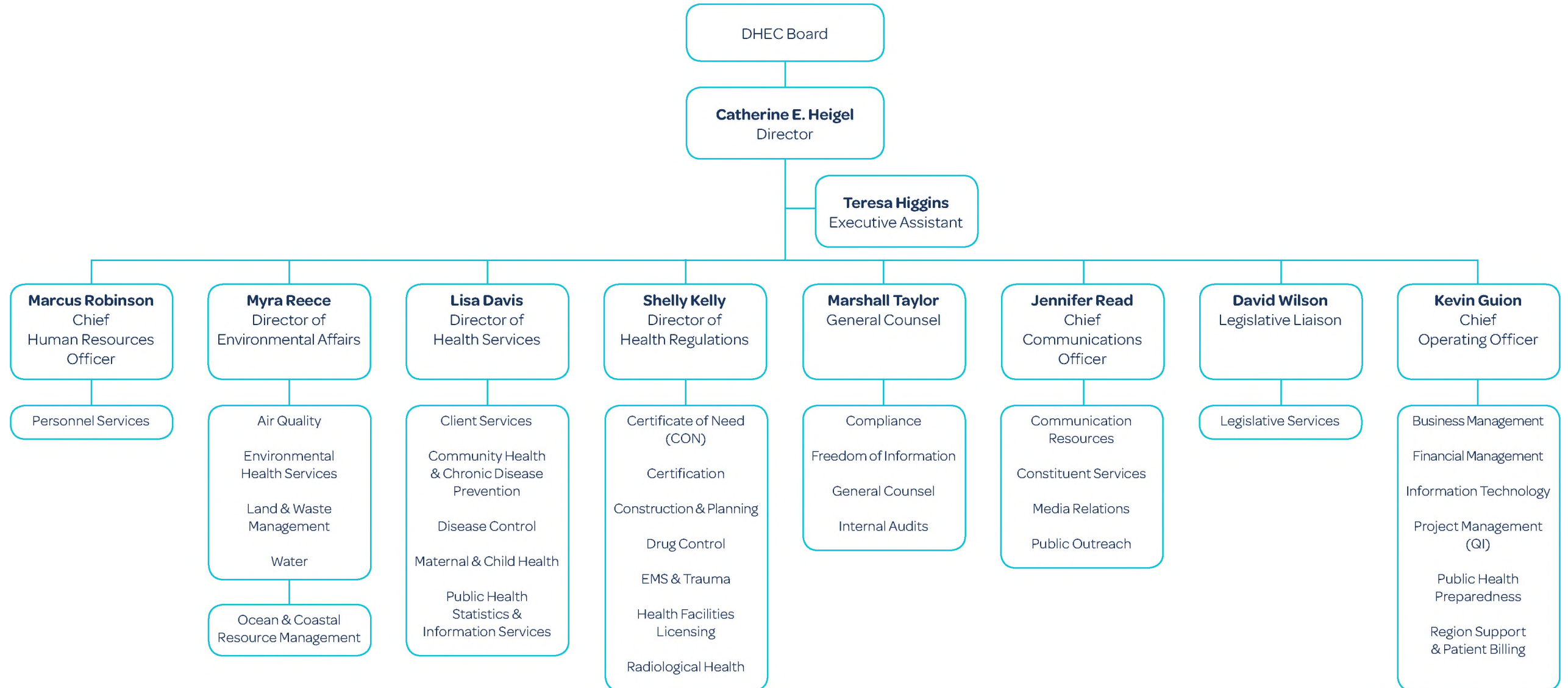




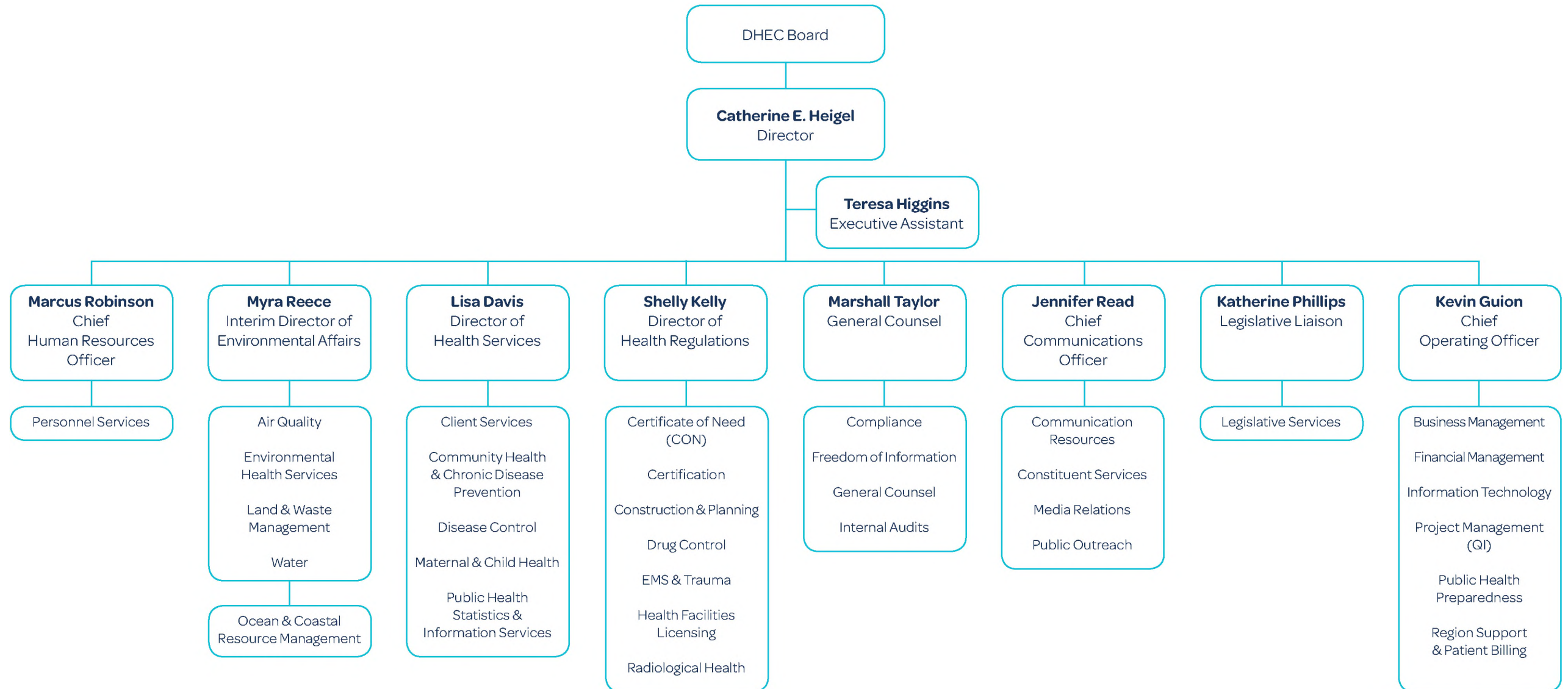






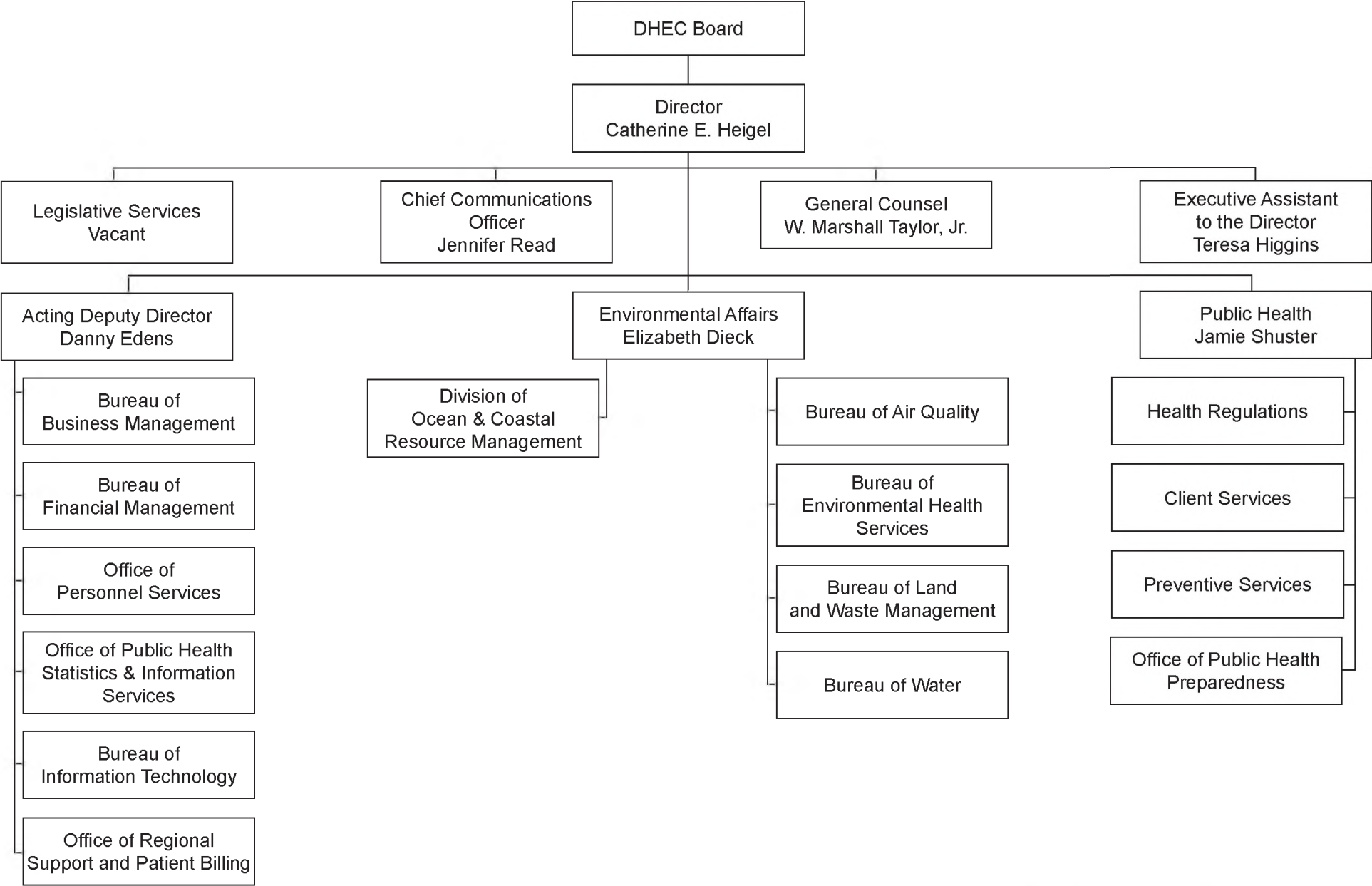




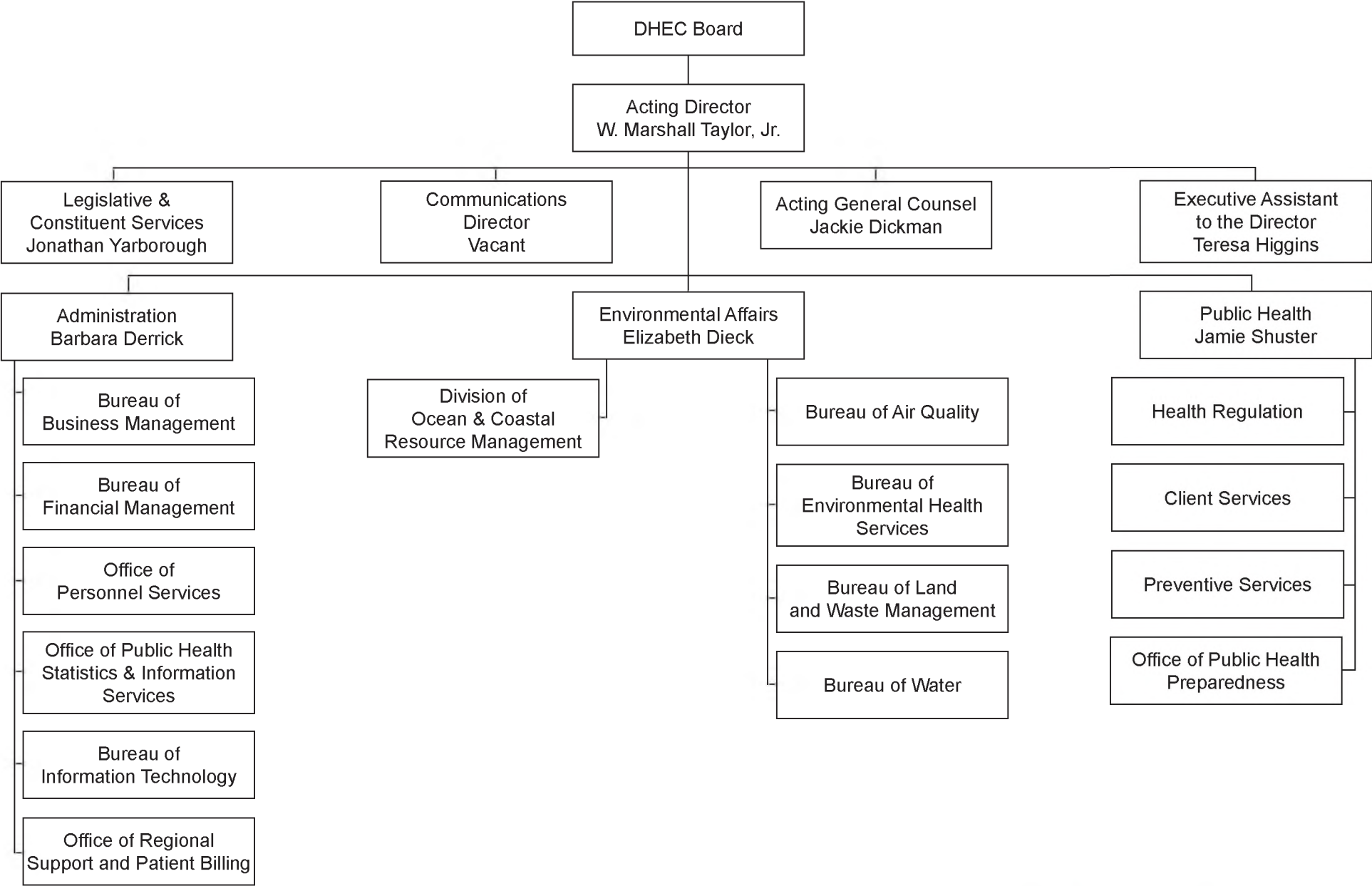




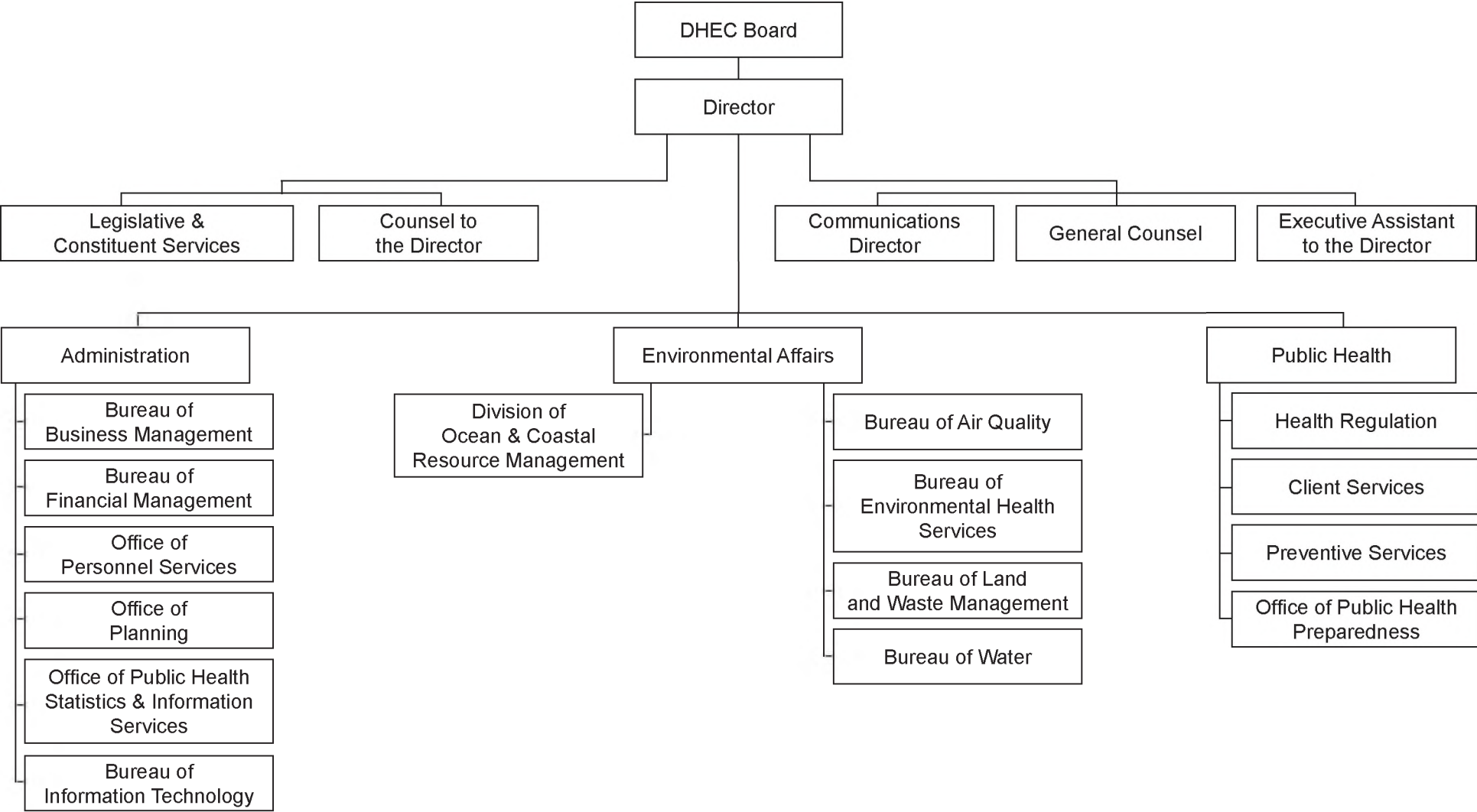
Director's Office Organizational Chart



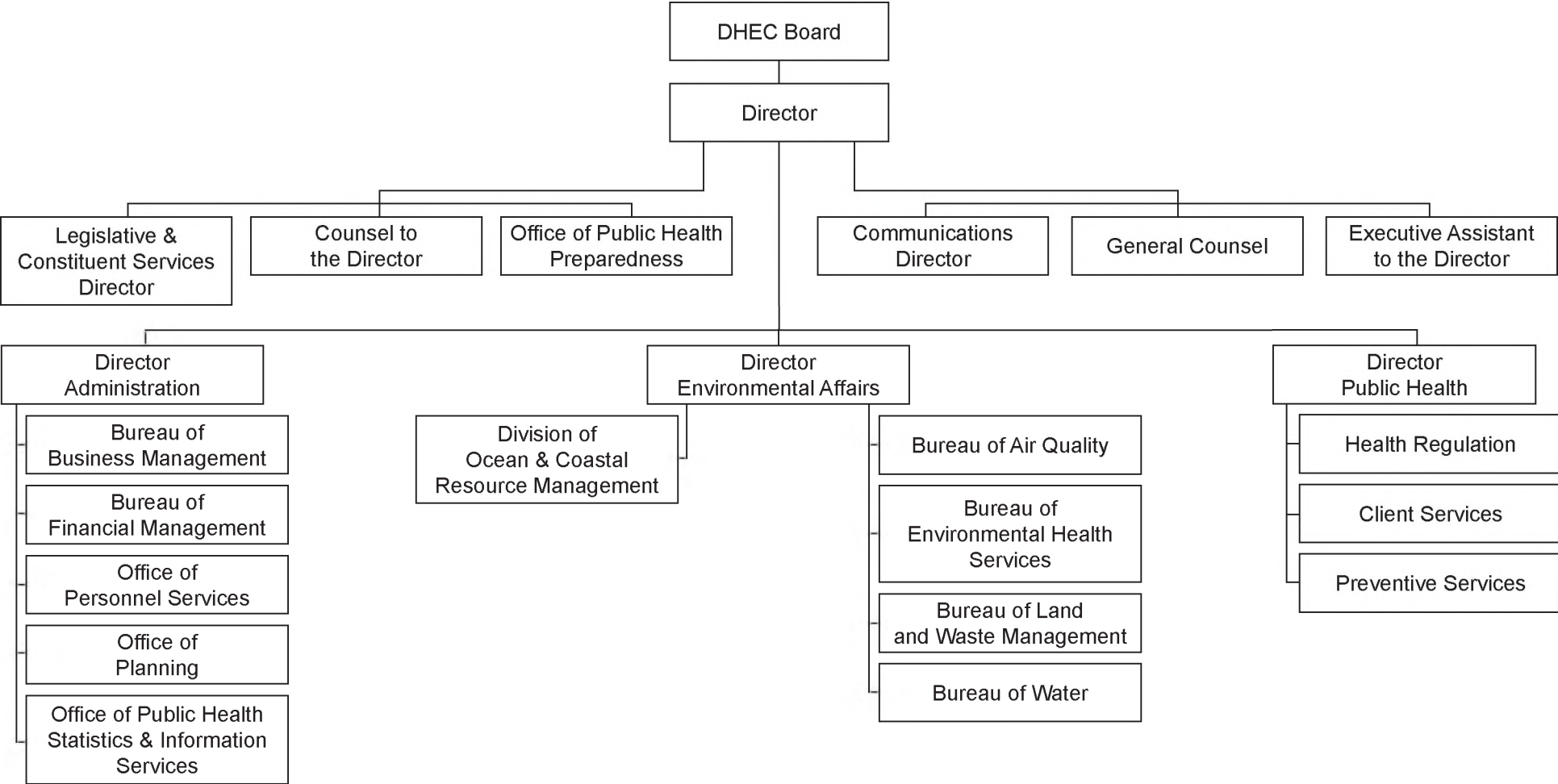
Director's Office Organizational Chart



Director's Office Organization Chart

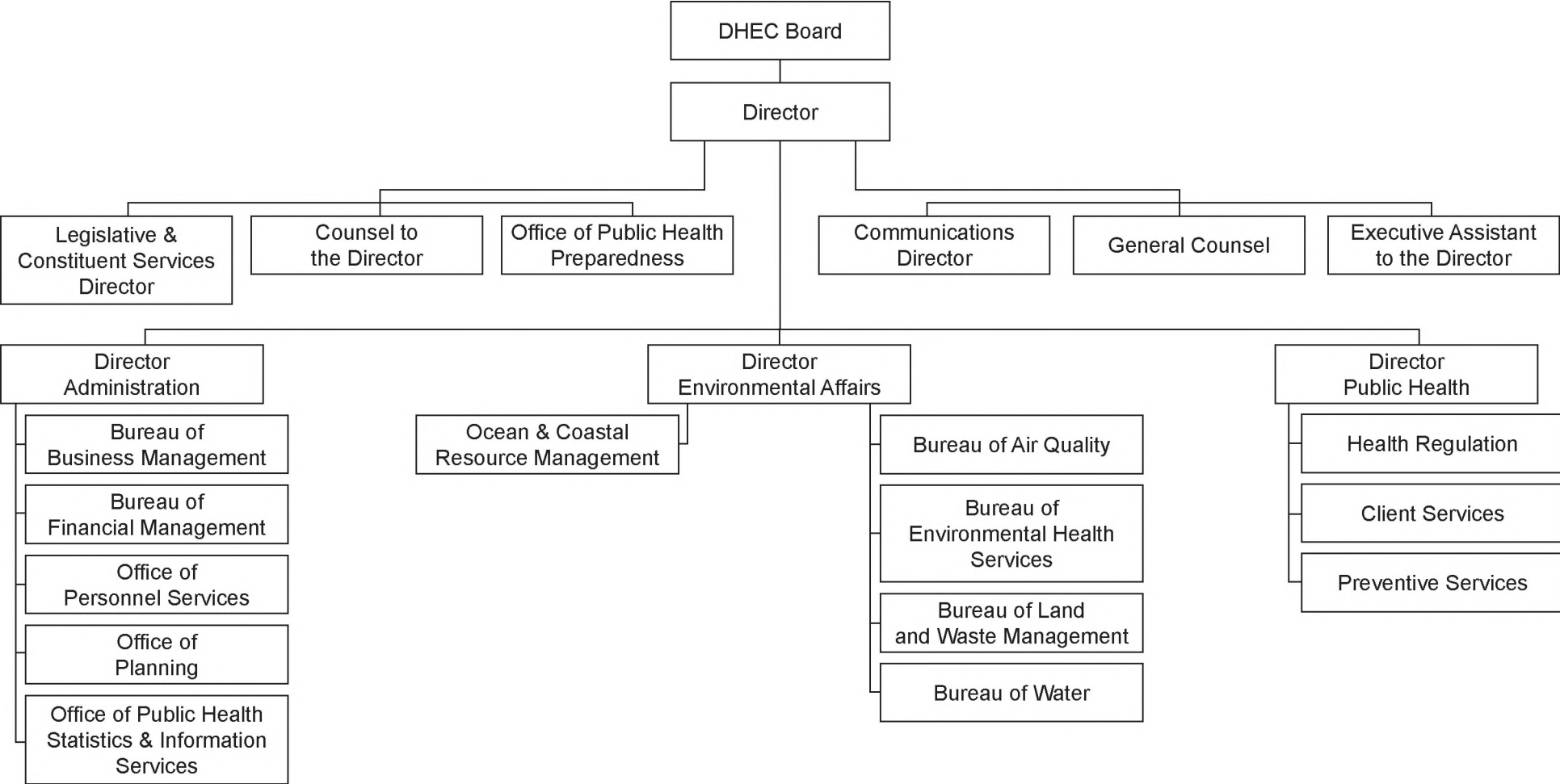


Director's Office Organization Chart

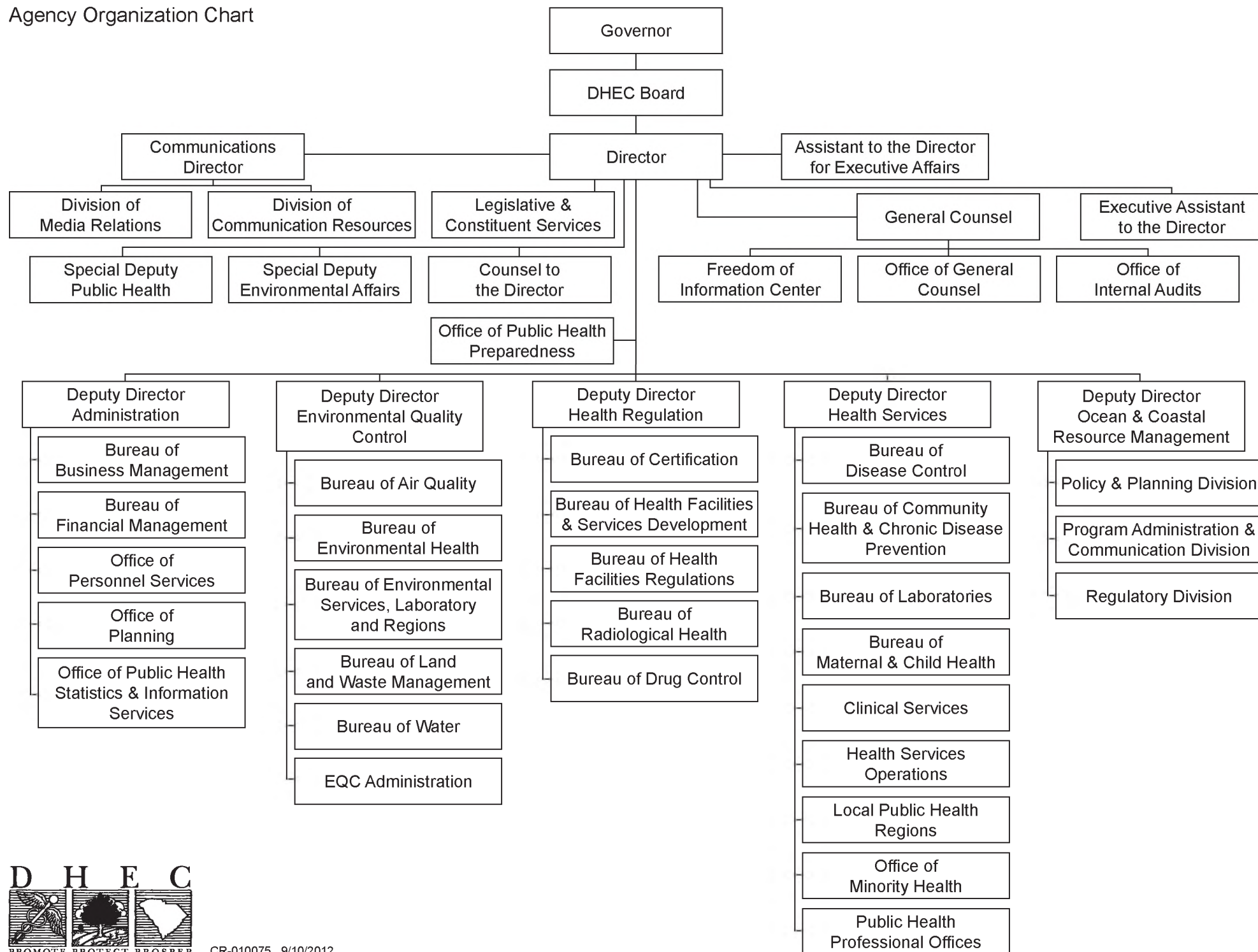




Director's Office Organization Chart



# Agency Organization Chart



## Organization Chart

