



Bridgestone Americas, Inc.

535 Marriott Drive
Nashville, TN 37214
Phone: 615-937-1916
Fax: 615-937-1402

GARY A. GARFIELD
CEO & PRESIDENT

January 29, 2016

The Honorable Nikki Haley
Governor of the State of South Carolina
800 Richland Street
Columbia, SC 29201

Dear Governor Haley:

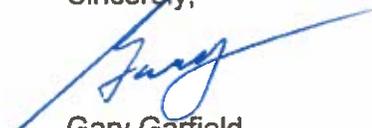
I wanted to thank you for hosting me and my industry colleagues for dinner this week at the mansion. It was an honor to spend the evening with you, Captain Haley, and your exceptional team.

Thank you, also, for your strong support of manufacturing across South Carolina. Bridgestone Americas has been manufacturing tires in the state for nearly two decades. Your leadership to ensure that South Carolina continues to remain friendly to manufacturing cannot be overstated. It is also important to recognize the tremendous work of Secretary Bobby Hitt and your team at the Department of Commerce in this regard. This is also why we were so pleased to host you at our Off Road Radial facility in Aiken this past November. We were proud to be selected to participate in the Future Makers project and I know that it will be an invaluable tool to build on the manufacturing successes already realized in the past few years.

Please do not hesitate to contact me if I can ever be of assistance to you. I know that my team continues to remain ready to be of service to you, Secretary Hitt, and the State of South Carolina.

Thank you again for your gracious hospitality.

Sincerely,



Gary Garfield