

MINUTES OF MEETING  
OF  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

December 6, 1979  
10:30 a.m. - 5:00 p.m.

MEMBERS PRESENT

Mr. Arthur M. Swanson, Chairman  
Dr. James E. Bostic, Jr.  
Mr. Arthur J. H. Clement, Jr.  
Dr. B. J. Cooper  
Mrs. Jennie C. Dreher  
Mr. Robert C. Gallagher  
Mr. Roosevelt Gilliam, Jr.  
Mr. Robert E. Graham  
Mr. Joseph O. Rogers, Jr.  
Mrs. Irene K. Rudnick  
Mr. Fred R. Sheheen  
Mr. J. Clyde Shirley  
Mr. C. Otis Taylor, Jr.  
Mrs. Margaret E. Wells  
Dr. Robert F. Williams  
Dr. Louis D. Wright, Jr.

MEMBER ABSENT

Mr. Robert P. Wilkins

MEMBERS OF THE NEWS MEDIA

Ms. Susan Aude  
Ms. Claudia Brinson  
Mr. Hugh Gibson  
Ms. Ann Green  
Ms. Warren McInnis  
Mr. Marshall Swanson

GUESTS

Mr. Greg Black  
Mr. Howard L. Burns  
Mr. R. L. Grigsby  
Mr. M. Rudy Groomes  
Dr. H. M. Holderfield  
Dr. James B. Holderman  
Dr. James L. Hudgins  
Ms. Barbara H. James  
Mrs. Mary Sue McElveen  
Mr. J. Lacy McLean  
Dr. Roderick Macdonald, Jr.  
Dr. Terry K. Peterson  
Mr. David P. Rinker  
Mr. James Rogers  
Mr. Robert V. Royall  
Mr. Wyman D. Shealy  
Dr. Charles B. Vail  
Dr. Sid Varney

STAFF

Dr. Howard R. Boozer  
Mr. Charles A. Brooks, Jr.  
Dr. George P. Fulton  
Mr. William C. Jennings  
Dr. Frank E. Kinard  
Mr. Alan S. Krech  
Ms. Darcus Mayers  
Mr. Cannon R. Mayes  
Mrs. Lynn Metcalf  
Mr. James R. Michael  
Mr. James L. Solomon, Jr.  
Dr. John C. Sutusky  
Mr. Joseph A. Syiek  
Mrs. Gaylon Syrett

I. Approval of Minutes of November 8, 1979, Meeting of the Commission

Mr. Graham requested that the minutes of the November 8 meeting of the Commission be amended to include the following comments with reference to the proposed Children's Hospital, East Wing Addition, at the Medical University of South Carolina:

"Mr. Graham stated that in approving the new wing the Commission would also be approving 240 additional beds, about a 50 percent increase. He asked if the additional beds would result in increased cost to the State, and if they had been approved by the Health Systems Agencies. Mr. Marion Woodbury, of MUSC, stated that the actual net increase will be closer to

100 beds. The addition of the new wing will provide space to reduce the bed complement and alleviate the crowded conditions in the existing hospital. He noted that the hospital currently operates with about 540 beds and bassinets, and the new total will be approximately 640. He stated that no problems are anticipated in obtaining approval by the Health Systems Agencies. Because the additional beds will be self-supporting, and the laboratory in the new wing will contribute to the income of the Hospital, there will be no additional operating cost to the State."

It was moved (Shirley) and seconded (Cooper) that the minutes of the November 8, 1979, Commission meeting, as amended, be approved. The motion was adopted.

## II. Presentation by Winthrop College

Mr. Swanson stated that the Board of Trustees of Winthrop College had requested that its Chairman, the President, and other appropriate representatives of the College be given the opportunity to appear before the Commission to present their views concerning the Master Plan. Presidents of the other public senior colleges and universities were also invited to appear before the Commission if they so desired. Members of the Winthrop College Board of Trustees present were Mr. Howard L. Burns (Chairman), Mrs. Mary Sue McElveen, and Mr. Robert V. Royall. Mr. Burns expressed concern regarding the mission statement for Winthrop College as stated in the draft Master Plan, and indicated that because Winthrop is Statewide in service and performance, it should not be referred to in the Master Plan as a regional undergraduate college. President Vail also commented briefly, and expressed appreciation to the Commission for the opportunity to make the presentation.

## III. Report of Committee on Facilities

Mr. Taylor, chairman of the Committee on Facilities, stated that in response to the Commission's request on November 8, the Committee reexamined its recommendation to defer the following four projects submitted by the State Board for Technical and Comprehensive Education:

1. Midlands Technical College, Airport Campus Library/Student Learning Resource Center	\$3,473,000 (+858,200 local)
2. Florence-Darlington Technical College Engineering-Learning Resource Lab	\$2,000,000 (+500,000 local)
3. Sumter Area Technical College Developments Studies/Student Services Facility	\$ 629,504 (+157,376 local)
4. Orangeburg-Calhoun Technical College Classroom/Lab Building	\$1,760,000 (+440,000 local)

Mr. Taylor reported that the Committee had reviewed the projects and recommends approval of the funds for architectural and engineering requirements, provided the funds are from local rather than State sources. It was moved (Taylor) and seconded (Bostic) that the recommendations of the Committee concerning the proposed project at Midlands Technical College be approved.

Mr. Wyman Shealy of SBTCE requested that the Commission approve State funding for the architectural and engineering portions of the four projects. He requested

further that if SBTCE is required to commit local funds in support of the projects, it be assured by the Commission that the four projects maintain high priority in the recommendations of the Commission for funding in 1981-82.

The motion was amended (Sheheen) and seconded (Rudnick) that the Commission approve the request that architectural and engineering funds (\$216,000) be provided from State sources. The amendment to the motion was approved. The motion, as amended, was approved.

Mr. Clement noted that the standing committees were created to evaluate proposals and make recommendations to the Commission. He stated that the Committee on Facilities has demonstrated that it is efficient and thorough in fulfilling its responsibilities, and in his opinion the Commission should not question the work of the Committee. Mr. Sheheen stated that the standing committees are indispensable in performing the necessary research and in making recommendations which, in most instances, prevail, but in his view it is not only the right but the obligation of Commission members to satisfy their judgment on questions concerning recommendations by the committees.

It was moved (Taylor) and seconded (Bostic) that the recommendations of the Committee concerning the proposed project at Florence-Darlington Technical College be approved. The motion was amended (Sheheen) and seconded (Gallager) that architectural and engineering funds (\$130,000) be provided from State sources. The amendment to the motion was approved. The motion, as amended, was approved.

It was moved (Taylor) and seconded (Bostic) that the recommendations of the Committee concerning the project at Sumter Area Technical College be approved. The motion was amended (Sheheen) and seconded (Gallager) that architectural and engineering funds (\$38,800) be provided from State sources. The amendment was approved. The motion, as amended, was approved.

It was moved (Taylor) and seconded (Bostic) that the recommendations of the Committee concerning the project at Orangeburg-Calhoun Technical College be approved. The motion was amended (Sheheen) and seconded (Gallager) that architectural and engineering funds (\$170,000) be provided from State sources. The amendment was approved. The motion, as amended, was approved.

USC-Beaufort, Lease of Additional Office Space - \$5,400 per year, to be funded from USC-Beaufort operating budget

Mr. Taylor noted that at its meeting on November 8 the Commission voted to defer all projects at USC-Beaufort because of the possibility that a building adjacent to the campus would become available which would meet all its needs. The University has requested that a small building be leased to be used for faculty offices until permanent facilities are available. After the request was received by the Committee, another building near the campus became available. The Committee recommends that USC be permitted the option of selecting either of these projects providing the cost not exceed \$5,400 per year. The Committee also recommends that the lease include provision to terminate if State-owned facilities become available. It was moved (Taylor) and seconded (Cooper) that the recommendations of the Committee be approved. The motion was adopted.

USC-Columbia, Williams-Brice Stadium Addition - \$10,075,000, to be funded from Athletic Department funds

The Committee recommended that the project be approved. Mr. Sheheen stated that he has read the projection of stadium bond revenues, which are derived from various sources, and in his view if USC has additional bonds available from any sources

they could be used for the improvement of academic programs. He noted that in the past the Commission has endorsed the principle that no State resources should be used for the expansion of athletic facilities. He asked if the entire amortization of the bonds, excluding the portion paid by student fees, must be derived from ticket sales. Mr. Taylor stated that about half the funds are from student fees and half from ticket sales. Mr. Sheheen inquired concerning the source of funds in the event USC should have a losing football season. Dr. Holderman noted that USC has been successful in meeting the costs of the present stadium and anticipates no problems in the future. It was moved (Taylor) and seconded (Wright) that the recommendation of the Committee be approved. The motion was adopted, with Mr. Sheheen opposing and Mr. Clement abstaining.

USC-Columbia, Athletic Field House - \$1,000,000, to be funded from Athletic Department funds

The Committee recommended that the project be approved. It was moved (Taylor) and seconded (Graham) that the recommendation of the Committee be approved. The motion was adopted, with Mr. Sheheen opposing.

Clemson University, Continuing Education Center

On November 8 the Committee recommended that Clemson House be converted to a Continuing Education Center, and if necessary that new residence halls be constructed to accommodate students now living in Clemson House. The Commission voted to defer the project and to delete the recommendation that Clemson House be converted to a Continuing Education Center. Mr. Taylor noted that the Committee believes that a need exists for the Continuing Education Center. He stated that Clemson officials continue to believe that construction of a new facility for continuing education would be more economical and would serve the interests of the University more appropriately than would conversion of Clemson House for that purpose. The Committee, therefore, recommends that architectural and engineering costs, to be funded through capital bonds for Phase I of the project, be approved, and that the project become Priority #9. The Committee also recommends that Clemson University develop a plan for outside funding of the proposed facility. It was moved (Taylor) and seconded (Wright) that the recommendations of the Committee be approved. The motion was adopted.

IV. Consideration of Written Comments and Suggestions Received on the Draft Master Plan

Mr. Swanson noted that the staff had analyzed the comments received on the draft Master Plan and had transmitted to the Commission a revision of the introductory chapter and staff recommendations on suggested changes, organized in the order in which the subject matter appears in the draft Plan. He suggested that the Commission consider, in sequence, each of the comments and the staff recommendations.

President Holderman stated that the Council of Presidents met on December 5 concerning the draft of the Master Plan. He expressed concern that the presidents did not have the opportunity to review the staff comments with reference to suggested changes in the draft Plan. He noted that the Council of Presidents was disappointed that the Steering Committee met only once, and stated that in the view of the members of the Council of Presidents the Commission is not an advocate of the needs of the institutions.

Mr. Swanson stated that the Commission was required, by legislative mandate, to produce the draft of the Master Plan under difficult time constraints. Mr. Gallagher

noted that the staff comments were intended to assist the Commission in developing its final recommendations concerning the Master Plan, and were not meant to be widely distributed. Mr. Clement stated that the Commission and the staff had done a very creditable job under time limitations. Mrs. Dreher stated that one of the Commission's major roles should be to champion higher education. Mr. Sheheen stated that on the task force of which he was a member the institutions were well represented. He noted that the Master Plan must represent compromise, and the Commission must use its judgment concerning all suggestions and criticisms from the institutions. He requested that the Council of Presidents provide its comments in writing. Dr. Bostic stated that the task of producing a Master Plan is to bring order out of disorder. He noted that all comments received have been considered by the Commission. Mrs. Rudnick expressed the opinion that the Council of Presidents should have been provided the staff comments. She suggested that the comments of the Council of Presidents be included in the Master Plan.

Dr. Boozer observed that the Commission and staff have worked intensively throughout the past year to respond to the legislative mandate to develop a Master Plan and have been extremely open in the processes and procedures followed. He noted that the institutions were widely represented on the task forces, most of which were chaired by Commission members, and that the draft Master Plan was distributed to all task force members, to the news media and public libraries, and to the presidents of all colleges and universities, among others, for reactions and comment.

Dr. Holderman requested that in the Institutional and Sector Missions chapter, on page 53 under "Research and Public Service," engineering and computer science be added to the USC disciplines named in the sentence beginning "Particular strengths are to be noted in . . ." The Commission concurred with this suggestion.

Dr. Holderman requested also that in the chapter on Faculty, under "Faculty Compensation," the recommendation be amended to read, "It is recommended that the Budget and Control Board impose no rigid classification system for faculty members and research staff with faculty appointments at public institutions." It was moved (Gallager) and seconded (Wright) that Dr. Holderman's request, as stated above, be approved. The motion was approved.

Mr. Graham requested, and Dr. Holderman concurred, that the two-year branches of USC not be required to have open admissions, as is suggested on page 190 of the draft Plan. It was moved (Sheheen) and seconded (Gallager) that the amendment as suggested by Mr. Graham be disapproved. The motion was adopted, with Mr. Shirley opposing and Mrs. Dreher abstaining.

Dr. Bostic suggested, and it was agreed, that the following recommendation be added after paragraph 1 under "Faculty Development" on page 171 of the draft Plan:

"It is recommended that each public postsecondary educational institution in the State increase its efforts to recruit, for faculty, staff, and administrative positions (1) women, and (2) persons in a racial minority on that campus."

It was moved (Rudnick) that the minority report submitted by Mr. Clement, and comments made by representatives of the institutions, be included in the final Master Plan.

A substitute motion was made (Sheheen) and seconded (Gallager) that a statement be included in the Introductory chapter indicating that all responses and suggestions

for changes in the draft Master Plan, and staff analyses of the suggestions, are on file in the office of the Commission and are available for review, and that also on file in the office of the Commission are copies of the task force reports and the minority report submitted by Mr. Clement. The substitute motion was adopted.

Dr. Wright, chairman of the Committee on Health and Medical Education, recommended a revision of the proposed version of pages 138-140 of the draft Plan that had been approved by the Committee on Health and Medical Education. It was moved (Sheheen) and seconded (Graham) that the revised pages be approved with the addition of the following statements at the end of paragraph three on page 138:

"The main emphasis of the USC School of Medicine in graduate education should be on 'primary care.' Other new USC graduate medical education programs in any other areas shall be subject to specific program approval by the Commission on Higher Education."

The motion was adopted, with eight affirmative and three negative votes. Mrs. Dreher and Mrs. Rudnick opposed. It was moved (Rudnick) and seconded (Shirley) that the motion be reconsidered. The motion was disapproved.

Mr. Gilliam expressed concern with reference to the proposed revision of a recommendation in the chapter on Health and Medical Education, under "Nursing Education" on page 153 of the draft Plan, that "high school graduation, or its equivalent, be the minimal requirement for entry into any nurse education degree program, and Phase II of any LPN program." Mr. Swanson invited Ms. Barbara James, Consultant for Health Occupations of the State Department of Education, to comment concerning the LPN program. It was moved (Gilliam) and seconded (Cooper) that the original recommendation, and the proposed revision, as stated above, be disapproved. The motion was adopted.

Dr. Holderman suggested, and it was agreed, that the following changes be made:

(a) In the proposed revision of page 138, second passage, change "health education programs" to "health and medical education programs."

(b) In the proposed revision of page 135, third passage, change "designed to encourage" to "encouraged to consider."

(c) In the proposed revision of the first paragraph on page 138, change "health education programs" to "health and medical education programs."

It was moved (Gallager) and seconded (Shirley) that all remaining staff recommendations with reference to responses and suggestions for changes in the draft Master Plan be approved. The motion was adopted. It was moved (Sheheen) and seconded (Graham) that the Master Plan, as amended above, be approved. The motion was adopted.

#### V. Report of Committee on Health and Medical Education

Dr. Wright distributed copies of a "Statement of Agreement" (Exhibit A), endorsed by the deans of the medical schools at MUSC and USC at a meeting of the Committee on Health and Medical Education on December 5, 1979. He requested that the statement be made a part of the official record.

VI. Report of Committee on Business and Finance

Dr. Bostic reported that an Ad Hoc Committee on Higher Education of the House Ways and Means Committee, chaired by Representative Charles E. Hodges, recommended that the 1979-80 appropriations to the public senior colleges and universities other than the medical institutions be adjusted based on actual fall 1979 enrollments rather than on an average of fall and spring enrollments, as required by the 1978-80 General Appropriation Act. A Bill will be introduced in January that would implement that recommendation. It was suggested that Dr. Boozer advise Mr. Hodges of the Commission's endorsement of the proposed amendment to the proviso. It was also suggested that the public institutions be advised of the Commission's endorsement of the amendment.

At the October 1 and 2 meeting it was requested that information be provided at the December meeting on faculty salary differentials at South Carolina State College compared to the other comparable institutions, and also with reference to the extent with which the Appropriations Formula is appropriate to South Carolina State College. Dr. Boozer suggested that he provide the requested information to the Commission by letter rather than pursue the matter at this time.

The meeting was adjourned at 5:00 p.m.

Respectfully submitted,



Gaylon Syrett  
Recording Secretary