

**From:** Emily Heatwole <EmilyHeatwole@schouse.gov>  
**To:** Soura, ChristianChristianSoura@gov.sc.gov  
**Date:** 6/2/2014 8:48:39 AM  
**Subject:** RE: JDLHS EEH

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We got it yesterday. Mr. Bingham gave the ok so it is a go.

Thanks for your help!

Emily E. Heatwole  
South Carolina House of Representatives  
Ways and Means Committee -Budget Analyst  
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**From:** Soura, Christian [mailto:ChristianSoura@gov.sc.gov]  
**Sent:** Monday, June 02, 2014 8:26 AM  
**To:** Emily Heatwole  
**Subject:** RE: JDLHS EEH

I went back and forth with Mike a little over the weekend – he had at least one more call with Sen. Massey, too. He should be passing along a new draft to you/Paul soon if he hasn't already. They seem to be largely bought in on this "COO" model, but with SCDE instead of DJJ.

CLS

Christian L. Soura  
Deputy Chief of Staff

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**From:** Emily Heatwole [mailto:EmilyHeatwole@schouse.gov]  
**Sent:** Friday, May 30, 2014 2:54 PM  
**To:** Soura, Christian  
**Subject:** RE: JDLHS EEH

The highlighted language will be an issue. Put a date in there for board removal "not before January 30, 2015"

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From: Soura, Christian [<mailto:ChristianSoura@gov.sc.gov>]

Sent: Friday, May 30, 2014 2:38 PM

To: Emily Heatwole

Subject: RE: JDLHS EEH

I changed (A) to try and address the Senate's legal concerns about suspending the Board's authority under current law. Slightly different take on it...

CLS

7.5. (JDLHS: Administration) (A) In the current fiscal year, the Director of the Department of Juvenile Justice shall appoint a Chief Operating Officer to provide on-site programmatic and administrative technical assistance to the School; this officer shall also advise and provide regular updates to the School's board of trustees. In the event that the board of trustees has not, by July 4 of the current fiscal year, filled the existing vacancy by electing a Superintendent pursuant to Section 59-49-80, the Chief Operating Officer shall also serve as interim Superintendent until he is removed **by a vote of at least five members of the board of trustees.**

The Chief Operating Officer's service may alternately be concluded upon the Director of the Department of Juvenile Justice's certification that the report or reports submitted pursuant to subsection (C) demonstrate that the School is making adequate progress in serving its students' educational and therapeutic needs. The Budget and Control Board, and where appropriate, the Executive Budget Office, shall provide technical assistance that is requested by the Chief Operating Officer to satisfy the requirements of this proviso.

(B) In the current fiscal year, no funds shall be expended to establish a perimetric barrier around the School's campus or to alter the School's policy of providing services to students in the least-restrictive environment.

(C) To ensure that the John de la Howe School successfully fulfills its mission of providing educational and therapeutic services to children who require that support away from their homes, its board of trustees shall submit a plan to the Governor, the Chairman of the House Ways and Means Committee, and the Chairman of the Senate Finance Committee no later than October 1, 2014 that:

(1) Specifically addresses each of the findings and issues identified by the Inspector General in his January 2014 report on the School and explains how the School intends to resolve these matters;

(2) Is developed after consulting with the Department of Juvenile Justice, Department of Education, Department of Social Services, the Department of Mental Health and any other state social or behavioral services agency on the current state of best therapeutic practices, which must be reflected in the submitted plan;

(3) Assesses the School's current administrative practices relating to budgeting and finance, technology, real estate and facilities management, procurement, and other related subjects and describes the School's plans to improve these practices, which shall be developed with the support of the Budget and Control Board, and if appropriate, the Executive Budget Office; and

(4) Explains how the School's budget request for the 2014-15 fiscal year effectuates the School's strategy to implement the plan.

The School shall submit quarterly progress reports thereafter. Nothing in this proviso shall be construed as to change the School's mission or its responsibility for providing high-quality educational and therapeutic services to the students it supports.

Christian L. Soura

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From: Emily Heatwole [<mailto:EmilyHeatwole@schoose.gov>]

Sent: Friday, May 30, 2014 1:50 PM

To: Soura, Christian

Subject: JDLHS EEH

See blue highlights – may be a start