

EXHIBIT C



Medical University of South Carolina

80 BARRE STREET / CHARLESTON, SOUTH CAROLINA 29401

October 12, 1973

Dr. R. Cathcart Smith
903 Bell Street
Conway, South Carolina 29526

Dear Cathcart:

May I thank you for your call the other evening. I have been in contact with the Administration of the Medical University. Needless to say, our budget is an optimal budget, not a maximal one, and we feel that there is no "fat" therein. However, we are willing and able to operate the Medical University at whatever level of funding the State can afford. If funds are not available we simply will wait until funds are available to make expansion and to increase quality therein.

I shall attempt to answer item by item on the attached document those questions you raised by phone.

I don't envy your responsibility, in having to cut the State's pie in so many slices. I shall contact you by phone this evening.

Respectfully,

Harrison L. Peeples, M.D.
Chairman, Board of Trustees

HLP:lsr

P.S. We attached for your information statistical information and pertinent facts that will, hopefully, answer questions raised in regard to the Area Health Education Centers and other pertinent facts concerning the Medical University operation.

Please refer the the Medical University of South Carolina Budget Request 1974-75.

Page 3, line 120

29 new positions are requested. It is our feeling that this figure could be reduced by 1/3 without materially affecting ongoing programs.

Page 5, line 70, line 100, line 190, College of Medicine.

This increase in classified and faculty positions, and equipment to maintain our relative faculty-student ratio as we have 42 new students. It is felt that these positions are needed.

Page 7, line 40, College of Pharmacy

Terminals will be rented to provide computer based information in the College of Pharmacy. This is an innovative approach to self-teaching, etc., in the College of Pharmacy. Recently, the accreditation team, College of Pharmacy, congratulated the Medical University on this approach. It is felt that this item is needed if we are to continue to expand our innovative means of teaching.

Page 11, College of Dental Medicine, line 70

10 Assistant Professors to provide Basic Science instruction for dental students. At present we have 83 professors in the College. This would add to a total of 93. We have a student increase of 3. At present our faculty-student ratio is 2.42/1. This increase would make us 2.19/1. The dental faculty states that the student-faculty ratio should be the same as the College of Medicine. It is now less and does not approach the national median of 1.6/1.

Page 12, line 220, College of Allied Health Sciences

8 new faculty are needed for two new programs, Health Engineering and Occupational Therapy. This program is highly praised by vocational rehabilitation and it is an effort to restore the handicapped to a better performance.

The Physical Therapy program is in the same category. It is of interest that the Physical Therapy educational program was instituted last year, the first class this year. Twelve students were accepted and there were 120 qualified applicants for these positions.

Page 3, line 110, College of Medicine, Psychiatry

It is felt that this money is needed if we are to replace monies that will no longer be coming from the National Institute of Mental Health. Should the national picture change, of course, this would change. We need to know now whether to plan for this continuation or not. This money is needed.

Page 18, line 60, Physical Plant.

14 additional positions are requested for three central air conditioning plants. It is felt that this could be cut to 12 positions, without definite handicap. 12 would be needed in lieu of 9 to allow for 40 hour--weeks of 3 shifts.

Page 21, line 290,330,340, Patient Services.

64 Nursing positions and 31 ancillary technicians are needed for the units listed. General clinical research centers are operated primarily by the Department of Medicine and we have a person aboard who is a clinical pharmacologist and money is needed to fund these.

Pediatric Intensive Care Unit is by far the best. This unit is really the pride and joy of the Medical University Hospital. It needs expansion and updating. At present we do not have a medical intensive care unit but this is new. Money is needed to staff and operate this unit. This is a unit separate from the Coronary Care unit and used for critically medical patients, certainly a necessity in a major teaching and referral hospital.

Physical and Occupational Therapy. This part of the new wing recently completed and staff and ancillary technicians to staff it are needed.

The Transplant and Hemodialysis unit. Heretofore, this service has operated without a central location, beds being used wherever one was available. These plans are to centralize this unit so as to adequately do hemodialysis and to centralize the transplant work.

Inhalation therapy. Extra personnel are needed and modernization is needed. (The Department of Anesthesiology was severely criticized in accreditation by lack of inhalation therapy equipment and personnel.)

Five clinical directors are requested for service and educational areas. These clinical directors will be utilized to coordinate the educational and service aspects of nurses service and training. Previously this was under the Director of Nursing and with conflict with the nursing service personnel and nursing educational personnel. This is a relatively new approach to solve an age old problem.

Page 22, line 60, Diagnostic and Therapeutic X-ray Equipment.

This is needed to attempt to upgrade our x-ray department. As you know, Dr. H. Pettit, who has been Chairman of the Department for a number of years, recently resigned but is still Acting Director. We have had a Search Committee attempting to get a new Chairman and we have had some 6 or 8 visitors. All complained of inadequate x-ray equipment for a teaching hospital. For instance, the man who meets the qualifications best and had the full approval of the faculty would not have come without promises of expenditures of approximately \$3 million for new equipment and double the space. This \$161 is an attempt to keep us respectable.

Page 26, line 30, Consortium and Community Hospitals.

This money is needed to get one additional faculty and staff position for the state-wide Consortium. In other material sent to you today it shows that our funding from AHEC is based on 2 to 1 ratio (2 federal dollars to 1 state dollar). This money is part of that needed matching money.

Of course this total request of \$35,617,555 does not include the salary raises of 5% which is handled in our budget under an extra item. Of course this is a separate item by direction of the State Auditor.