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Subject: connection with Goldman Sachs

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Hi Tony, John, and Christian,

By way of this email, I'd like to connect you with Andrea Phillips and Cristina Shapiro of the Urban Investment Group at Goldman Sachs. They are particularly interested in helping us advance a PFS opportunity in South Carolina. They have led the investments Goldman has made in Utah and New York City. Cristina will be in Greenville and Columbia on August 27th and 28th to attend the presentations of the SC NFP Pay for Success Study that we are hosting those days. I hope there will be an opportunity for y'all to meet in person then.

Andi and Cristina,

Tony Keck is Director of South Carolina's Dept of Health and Human Services, John is Deputy Director, and Christian Soura is Governor Haley's Deputy Chief of Staff for Budget and Policy. They have been leading the state's efforts on PFS.

I look forward to continuing to work with you all to move this work forward in South Carolina. Thanks to you all.

Best,

Joe

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