



Dr. Gail Morrison  
Interim Executive Director

October 24, 2006

**TO:** Dr. Layton McCurdy, Chair, and Members, Commission on Higher Education

**FROM:** Mr. Daniel Ravenel, Chair, Committee on Finance and Facilities

**SUBJECT:** Interim Capital Projects for Consideration on November 2, 2006

Attached are the interim capital projects and leases for your review and consideration at the November 2 Commission meeting. Please note the Committee on Finance and Facilities has not yet acted on these projects but is scheduled to review and develop recommendations at its meeting scheduled for 4:00 p.m. on November 1. The Committee will bring its recommendations to the Commission for consideration at the Commission meeting. Staff recommendations are included for your information.

If you have any questions about the material, or if you need additional information, please contact me or Lynn Metcalf at (803) 737-2265.

**4.04A Interim Capital Projects**

**A.) Clemson University**

- |  |                                   |
|--|-----------------------------------|
| a. Biosciences/Life Science Building Design & Construction | -establish project                |
| b. Information Technology Facility (A&E)                   | -establish project                |
| c. Surrine Hall Fourth Floor HVAC                          | -establish project                |
| d. Calhoun Courts Chill Water Lines                        | -increase budget,<br>revise scope |

**B.) College of Charleston**

- |   |                  |
|---|------------------|
| a. Science Center Renovation & Construction | -increase budget |
|---|------------------|

**C.) Lander University**

- |   |                    |
|---|--------------------|
| a. Campus Entrance Construction from Calhoun Avenue | -establish project |
|---|--------------------|

**D.) University of South Carolina Columbia**

	a. Baseball Stadium Construction	-increase budget, revise scope
<b>4.04B</b>	Leases	
	A.) Clemson University	
	a. Information Systems Development	-lease renewal, amendment
	B.) Medical University of South Carolina	
	a. 135 Cannon Street	-lease renewal
	b. McClellan Banks, Fourth Floor	-new lease
<b>4.04C</b>	List of Staff Approvals for July – September 2006	

Biosciences/Life Science Building Design & Construction	\$50,000,000	-establish project
--	--------------	--------------------

Proposed Budget:	\$34,500,000	-new construction (120,000 GSF)
	5,000,000	-contingency
	4,100,000	-professional services fees
	4,000,000	-equipment and/or materials
	2,000,000	-site development
	300,000	-labor costs
	<u>100,000</u>	-builders risk insurance
Total:	\$50,000,000	

The University requests approval to design and construct a new 120,000 GSF Biosciences/Life Science Building. The construction cost per square foot is \$287.50.

The project is needed in order to accommodate the growing demand for Biological Sciences education and research. At present, the Biological Sciences Department is one of the largest laboratory-based groups on campus with approximately 30 research faculty, 750 undergraduate students, and 70 graduate students. The existing facilities are inadequate to accommodate increased demand for the programs in addition to an acute need to improve the quality and appropriateness of the facilities in which the lab-based programs are housed.

A 2002 Space Utilization Study conducted by Dober, Lidsky, Craig & Associates indicated the College of Agriculture Forestry and Life Sciences is in need of an additional 150,000 net assignable square feet (250,000 GSF). This takes into account programmatic changes, growth, future needs and the state of current facilities as highlighted by an in-depth study of the major teaching and research buildings on campus.

**The project will not require an increase in tuition and fees.**

*N/A – New Construction*

*Operations and maintenance will require additional operating costs ranging from \$675,000 to \$750,000 in the three years following project completion. The costs will be absorbed into the existing budget.*

Recommendation

Staff recommends approval of this project as proposed.

**Clemson University**

Information Technology Facility                      \$1,000,000      -establish project  
(A&E only)

Source of Funds:    \$1,000,000      -institutional capital project fund

Proposed Budget:	\$ 900,000	-professional services fees
	50,000	-labor costs
	<u>50,000</u>	-contingency

Total:    \$1,000,000

Description

The University requests approval to contract for architectural and engineering (A&E) services for a new information technology facility on the main campus.

The Information Technology group is dispersed throughout numerous facilities in the Clemson, Anderson, and Seneca areas. The current lack of a consolidated Division of Computing and Information Technology presence on campus is inhibiting the integration and adoption of new technologies into research and academics at the University. The dispersed IT group does not provide the coherent design, development, support, and training functions required for a research university. In order to allow faculty, students, and researchers to take advantage of new information technologies and resources, it is essential that a centralized, coherent IT group be accessible on campus, driving new and innovative technologies and providing 24/7 assistance.

The total project is anticipated to cost \$20 million.

E&G Deferred Maintenance Reduction:

*N/A – New Construction*

Annual Operating Costs/Savings:

*The project is not expected to generate additional costs at this time.*

Recommendation

Staff recommends approval of this project as proposed.

**Clemson University**

Sirrine Hall 4 <sup>th</sup> Floor HVAC	\$720,000	-establish project
Source of Funds:	\$720,000	-operating revenue
Proposed Budget:	\$580,000	-interior building renovations
	70,000	-professional services fees
	65,000	-contingency
	<u>5,000</u>	-builders risk insurance
Total:	\$720,000	

**Description**

The University request approval to install a state-of-the-art HVAC system including outside air, preheat, and reheat capabilities in the fourth floor of Sirrine Hall. Two new air handlers, larger chilled water and hot water pipes for supply and return, additional ductwork for supply and return air, new hot water and chilled water pumps as well as the associated digital controls will be installed.

Sirrine Hall was constructed in 1939. In the late 1970s, the building was modified to convert many large industrial spaces into classrooms and offices including converting a portion of the attic (fourth floor) which was previously storage into offices, training rooms, conference space, and computer labs. There are no windows located on the attic level. Fan coil units provide cooling and heating on the fourth floor and do not provide sufficient capacity to cool the spaces, remove humidity, or provide any outside air ventilation.

The total project is anticipated to cost \$720,000.

**E&G Deferred Maintenance Reduction:**

*N/A – New Construction*

**Annual Operating Costs/Savings:**

*Additional energy consumption of the new air handlers and pumps and routine preventative maintenance will require additional operating costs ranging from \$15,000 to \$18,150 in the three years following project completion. The costs will be absorbed into the existing budget.*

**Recommendation**

Staff recommends approval of this project as proposed.

**Clemson University**

Calhoun Courts – Chill Water Lines                      \$2,000,000    -increase budget, revise scope  
Replacement/Fire Suppression  
(Previous budget = \$6,209,000)

Source of Funds:    \$2,000,000    -housing improvement fund

Proposed Budget:	\$6,459,000	-utilities renovations
	1,000,000	-contingency
	470,000	-professional services fees
	250,000	-labor costs
	<u>30,000</u>	-builders risk insurance
Total:	\$8,209,000	

**Description**

The University requests approval to revise the scope and increase the budget of the project which will allow the institution to move forward with Phase III during the summer of 2007. This is the last phase of the project.

Calhoun Courts Apartments is over 20 years old. The apartments are served by their own chill water facility. The main chill water supply lines and the apartment feeder lines have begun to deteriorate and repairs are necessary to ensure the system operates as efficiently as possible. The chill water lines now experience numerous leaks annually and need to be replaced. The additional funding will allow for the installation of the new HVAC units in each apartment as well as the replacement of the HVAC piping in the attics of each apartment.

**E&G Deferred Maintenance Reduction:**

*N/A – Auxiliary Facility (Housing)*

**Annual Operating Costs/Savings:**

*Reduced maintenance of the cooling tower and chiller and no deteriorating piping leaks will produce an operating savings of \$35,000 in the three years following project completion.*

**Recommendation**

Staff recommends approval of this project as proposed.

**College of Charleston**

Science Center Renovation & Construction \$33,499,001 -increase budget  
(Previous budget = \$14,500,999)

Source of Funds: \$33,499,001 -bond anticipation notes

Proposed Budget:	\$42,800,000	-new construction (152,000 GSF)
	2,200,000	-professional services fees
	2,000,000	-contingency
	1,000,000	-furniture, fixtures, & equipment
Total:	\$48,000,000	

**Description**

The College requests approval to increase the project budget to allow the institution to complete the design of the new science center and bid construction services for the project. It is imperative the construction of the facility start in early summer 2007 in order to ensure the \$10,500,999 in federal funds are not forfeited. The funds are required to be spent by September 2008 in accordance with the terms of the grant.

The College will use short-term financing in the form of bond anticipation notes of a State Capital Improvement Bond (CIB) bill. In the event CIB funds are not available, the College will convert the bond anticipation notes to long-term institutional bond financing.

The Commission ranked the project third in its FY2007-08 CIB funding priority list. The College received \$4 million in CIB funds for the project in the last bond bill which was in 2000.

The project involves the construction of a new biology, chemistry, and biochemistry building to house classrooms, teaching and research laboratories, offices and auxiliary support spaces, and the repair and renovation of the existing Science Center to accommodate geology, physics, and perhaps computer science and/or mathematics.

**E&G Deferred Maintenance Reduction:**

*N/A – New Construction*

**Annual Operating Costs/Savings:**

*The project is not expected to generate additional costs at this time.*

**Recommendation**

Staff recommends approval of this project as proposed.

**Lander University**

Campus Entrance Construction from Calhoun Avenue	\$634,340	-establish project
Source of Funds:	\$449,153	-institutional capital project funds
	185,187	-SCDOT grant
Proposed Budget:	\$460,340	-site development
	75,000	-landscaping
	50,000	-contingency
	49,000	-professional services fees
Total:	\$634,340	

**Description**

The University requests approval to construct a brick serpentine wall in order to give the institution adequate exposure on Calhoun Avenue which is the primary entrance to the campus. The University received a grant from the SC Department of Transportation through the Transportation Enhancement Program for this project.

The Calhoun Avenue entrance is the primary entrance used by prospective students, their families, the current student body, and the general public. The entrance is currently obscured by a medical office building and a tavern. As a result, many guests identify the location of the campus entrance with these two locations. The entrance will create a natural focal point on the road as well as serve as an invitation for visitors to enter the campus.

**E&G Deferred Maintenance Reduction:**

*N/A – Infrastructure*

**Annual Operating Costs/Savings:**

*Lighting fixtures, water, and electric water pumps will require additional operating costs ranging from \$300 to \$1,500 in the three years following project completion. The costs will be absorbed into the existing budget.*

**Recommendation**

Staff recommends approval of this project as proposed.

**University of South Carolina Columbia**

Baseball Stadium Construction                      \$7,500,000      -increase budget, revise scope  
(Previous budget = \$17,536,000)

Source of Funds:    \$7,500,000      -athletic revenue bonds

Proposed Budget:	\$15,103,961	-new construction (40,000 GSF)
	5,000,000	-land purchase (12.5 acres)
	2,334,967	-professional services fees
	1,000,000	-contingency
	997,072	-site development
	<u>600,000</u>	-furniture, fixtures, & equipment
Total:	\$25,036,000	

**Description**

The University requests approval to revise the scope and increase the budget of the project. The revision of scope will include acquisition of approximately 12.5 acres as a site for the baseball stadium. The property is located on Williams Street, between Catawba and Blossom Streets. It is a portion of a larger four parcel tract.

The property acquisition will provide a more desirable and accessible site for the stadium. Site preparation will include demolition of existing facilities on the site. An increase in budget is needed to acquire the property and to fully fund the construction of the stadium. As plans for the site and the stadium have been more fully developed, more accurate construction estimates have been determined, resulting in the need for an increased budget request.

The University was involved in very sensitive negotiations for the purchase of the baseball stadium property at the same time the University was submitting its Master Land Acquisition Plan (MLAP) to CHE for consideration and approval at the September 7, 2006 meeting. The property was not included on the MLAP at that time as the University was concerned it may damage its ability to negotiate a fair and reasonable price for the purchase of the property.

**E&G Deferred Maintenance Reduction:**

*N/A – Auxiliary Facility*

**Annual Operating Costs/Savings:**

*The project is not expected to generate additional costs.*

**Recommendation**

Staff recommends approval of this project as proposed.

Leases for Consideration**Clemson University**

Information Systems Development

-lease renewal, amendment

\$217,000-\$231,000  
(auxiliary funds)Description

The University requests approval to renew and amend its current leased space at the Eagles Landing facility in Seneca used by Information Systems Development (ISD) in the Division of Computing & Information Technology (DCIT). Currently, the ISD group is divided between the current leased space at Eagles Landing and the Computer Center on the campus. To better utilize the Computer Center space, the University needs to lease additional space and move the remaining ISD group.

ISD is a completely self-supporting auxiliary enterprise of Clemson University that provides contract programming, maintenance, support, and administration of information systems to external clients. ISD helps support the computing infrastructure of Clemson University through the revenue it generates from external paying customers. ISD pays all of its own salaries, operating, and overhead expenses to included facility leases. It receives no funding or support from the University, its students, or from State appropriations to the University.

The current lease is for 6,556 square feet and will expire on August 31, 2007. ISD requests to lease an additional 7,400 square feet at Eagles Landing to accommodate those moving from the Computer Center. After August 31, 2007, the leased square footage will be approximately 14,000 square feet at an estimated rental rate of \$12-13 per square foot plus operating costs for an additional three years. The anticipated annual lease range is \$217,000-\$231,000 which includes operating costs. If not renewed, the lease will expire in August 2010.

Recommendation

Staff recommends approval of this lease provided the rates and terms are approved by the Budget and Control Board.

**Medical University of South Carolina**

135 Cannon Street

-lease renewal

\$4,312,751

Description

The University request approval to renew its lease for 31,763 square feet of office space located on the third and fourth floor of 135 Cannon Street. The lease is to provide space for Public Relations, Biostatistics/Bioinformatics/Epidemiology (Biometry) and the Environmental Biosciences Program (EBP).

The monthly rental rate will be \$71,879.19, resulting in an annual rent amount of \$862,550.28. The per square foot rate for the office space is \$24.84. An additional cost of \$73,311.36 is included in the lease for 153 parking spaces controlled by Parking Management. Rental rate is subject to an annual CPI increase not to exceed three percent. The lease renewal is for five years for a total lease cost of \$4,312,751.40.

The Public Relations Department is responsible for relating information to the University's various publics by building awareness of MUSC's programs, opportunities, and achievements. The Department handles the media related to the University as well as publishes the annual report and weekly campus newspaper.

The Biometry Department is within the College of Medicine and provides a synergistic environment for faculty and students to pursue cross-disciplinary methodological and applied research in the three academic areas. The EBP, an integrated, multidisciplinary program, is a department under the Provost that pursues a range of initiatives to identify, address, and resolve environmental health risk issues.

**Recommendation**

Staff recommends approval of this lease provided the rates and terms are approved by the Budget and Control Board.

**Medical University of South Carolina**

McClennan Banks, Fourth Floor

-new lease

\$428,400

**Description**

The University requests approval to lease 9,653 square feet of space on the fourth floor of McClennan Banks. The lease is to provide space for the Department of Psychiatry, Family Services Research Center. The monthly rental rate will be \$17,850, resulting in an annual rent amount of \$214,200.07. The per square foot rate for the lease is \$22.19. The lease is for two years for a total lease cost of \$428,400.14.

The Family Services Research Center is a group within the Psychiatry Department, under the College of Medicine, which serves to increase the effectiveness of the state's and nation's mental health and substance abuse services for children, adolescents, and their families.

**Recommendation**

Staff recommends approval of this lease provided the rates and terms are approved by the Budget and Control Board.



PERMANENT IMPROVEMENT PROJECTS APPROVED BY STAFF						
Date Appr.	Project #	Institution	Project Name	Action Category	Budget Chg.	Revised Budget
August 2006	9895	Northwestern TC	Deferred Maintenance	increase budget	\$ 114,131	\$ 214,131
8/1/2006	New	Clemson	Morial Stadium - West End Zone Component II - A/E Only	establish project	\$ -	\$ 125,000
8/4/2006	9894	Clemson	Adaptive Facilities - Athletic Center/Recreation/Deafblind Center (Hubbard Hall)	decrease budget, revise scope	\$ (125,000)	\$ 62,481,000
10/4/2006	9506	USC Lancaster	Deafblind Center (Hubbard Hall)	increase budget	\$ 17,610	\$ 117,510
8/4/2006	9506	USC Lancaster	Medford Library Expansion	decrease budget, close project	\$ (17,510)	\$ 4,005,707
8/7/2006	9831	Clemson	Land Acquisition/Construction <sup>1</sup>	increase budget, revise scope	\$ 6,775,377	\$ 35,578,646
8/7/2006	9813	USC Columbia	Recital Hall Construction A&E	close project	\$ 15,000	\$ -
8/9/2006	New	STC	Tiger River Campus AMTC Renovation	establish project, close project	\$ -	\$ 284,503
8/11/2006	9858	STC	Hwy 280 Property Acquisition	increase budget, close project	\$ (27,647)	\$ 3,172,453
8/11/2006	9814	ATC	Building 230 Renovations	cancel project	\$ (235,856)	\$ -
8/11/2006	9815	ATC	Building 300/500 Renovations	cancel project	\$ (168,952)	\$ -
8/11/2006	9813	ATC	Building 100/200 Renovations	increase budget	\$ 402,217	\$ 822,866
8/11/2006	9822	SC State	Student Center Renovation	increase budget	\$ 100,000	\$ 20,000
8/11/2006	New	SC State	2128 Russell Street Land Acquisition	establish project	\$ -	\$ 10,000
8/11/2006	New	SC State	1904 Russell Street Land Acquisition	establish project	\$ -	\$ 10,000
8/11/2006	New	SC State	1954 Russell Street Land Acquisition	establish project	\$ -	\$ 10,000
8/16/2006	9802	USC Columbia	SOM Fire Alarm System Replacement	decrease budget, close project	\$ -	\$ -
8/16/2006	9774	Clemson	Replacement Architectural Center (A&E/Construction/Land)	revise scope, change project name	\$ -	\$ -
8/16/2006	9752	Clemson	Cooper Library HVAC Improvements	increase budget, revise scope	\$ 500,000	\$ 4,005,046
8/16/2006	9850	Clemson	Knight Library HVAC Renovation	increase budget, revise scope	\$ 500,000	\$ 2,125,000
8/16/2006	9852	Lander	New Campus Entrance Blvd. Construction	increase budget	\$ 455,000	\$ 1,551,436
8/16/2006	9831	Clemson	Land Acquisition/Construction <sup>2</sup>	increase budget, revise scope	\$ 3,700,000	\$ 39,278,646
8/16/2006	9517	Lander	Student Center Facility Construction/Renovation <sup>3</sup>	increase budget, revise scope	\$ -	\$ 4,979,880
8/16/2006	9624	Lander	Re-roofing of Cultural Center & Gift Shop	Revised per S&CB	\$ -	\$ -
8/21/2006	9908	MITC	Bellevue Waste Martin Restrooms Renovations	increase budget, revise scope	\$ 526,799	\$ 15,230,320
8/21/2006	New	Citadel	Infirmary Renovation	increase budget, change source of funds	\$ 125,000	\$ 425,000
8/23/2006	9533	Winthrop	Student Center Construction <sup>4</sup>	establish project, change source of funds, change project name, revise scope	\$ 17,400,000	\$ 29,400,000
8/23/2006	9980	ATC	Building 100/200 Flooding Renovation	increase budget, revise scope	\$ 250,000	\$ 400,000
8/23/2006	9809	NETC	Land Acquisition-Building Construction	increase budget, close project	\$ (6,428)	\$ 728,201
8/23/2006	9810	NETC	Bennettsville Land Acquisition	close project	\$ -	\$ 731,964
8/23/2006	9811	NETC	Building Construction	decrease budget, close project	\$ (19,701)	\$ 985,793
8/23/2006	9812	NETC	Palmetto Land Acquisition	decrease budget, close project	\$ -	\$ 100,000
8/23/2006	9882	PTC	Deferred Maintenance	close project	\$ 100,000	\$ -
8/23/2006	9570	College of Charleston	Simons Center for the Arts Expansion	increase budget	\$ 350,000	\$ 21,850,000
8/23/2006	New	Francis Marion	Center for Performing Arts A&E	establish project	\$ -	\$ 2,660,000
8/28/2006	1074	SC State	Printer's Library Expansion/Restoration	increase budget	\$ 152,268	\$ 452,256
8/29/2006	9737	Clemson	Long Hall Renovation	decrease budget, close project	\$ (3,476,322)	\$ 423,678
8/29/2006	9883	Clemson	Rhodes Hall Annex Construction	increase budget, revise scope, change project name	\$ 9,052,615	\$ 10,052,515
8/29/2006	9831	Clemson	Graduate Engineering Center <sup>5</sup>	increase budget, revise scope	\$ 2,500,000	\$ 41,778,646
8/29/2006	9880	Clemson	ICAR Land Acquisition	decrease budget	\$ (2,500,000)	\$ 1,700,000
8/29/2006	9880	Clemson	ICAR Land Acquisition	revise scope	\$ -	\$ 1,700,000
LEADER	Project #	Institution	Project Name	Term	Renewal Term	
8/30/2006	Renewal	MUSC	Alpha Genesis Incorporated (B5 Castle Hill Road)	Monthly Rate - \$10,388; Term Rate - \$31,167; Cost per SF - \$96.37	10/1/06-12/31/09	
8/30/2006	Renewal	MUSC	144-149 Cannon Street	Monthly Rate - \$2,200; Annual Rate - \$26,400; Cost per space - \$100/month	11/1/06-10/31/07	
8/30/2006	Renewal	MUSC	144-149 Cannon Street	Monthly Rate - \$2,200; Annual Rate - \$26,400; Cost per space - \$100/month	11/1/06-10/31/07	
1. Major Campbell Grad Eng. Center Equipment project: \$4.4 million approved by JBRC						
2. Increase of 10% or less of total project budget can be approved by staff.						
3. Per Budget & Control Board, project was revised. CHE had previously approved increase.						
4. Previously approved CIP project approved by CHE in June 2006.						
5. Project was approved at \$18 million by CHE on August 2, 2006. Due to time constraints, project is being reduced to above amount.						
6. Transfer of Capital Improvement Bonds to this project was approved by the General Assembly in the 2006 session.						
Research Infrastructure Bonds, transfer approved by Review Board on August 29, 2006.						

PERMANENT IMPROVEMENT PROJECTS										
APPROVED BY STAFF										
Date Appr.	Project #	Institution	Project Name	Action Category	Budget Chg.	Revised Budget				
September 2006										
9/7/2006	NEW	FDTC	Darlington County Exploratory Land Study	establish project	\$	\$ 15,000				
9/7/2006	9930	HGTC	Building 100 Roofing Renovation	increase budget	\$ 49,975	\$ 264,875				
9/7/2006	9946	TCLC	Building 12 Renovation	increase budget	\$ 100,000	\$ 325,000				
9/7/2006			Stadium Replacement - Demolition & New Construction	change source of funds	\$	\$ 8,100,000				
9/7/2006	9570	Citadel	1136 Cooper Court Land Acquisition	decrease budget, close project	\$ (2,840)	\$ 39,660				
9/7/2006	9592	SC State	Academic Facilities Elevator Cylinder Replacement	decrease budget, cancel project	\$ (200,000)	\$ -				
9/7/2006	9596	SC State	1096 Goff Avenue Land Acquisition	decrease budget, close project	\$ (590)	\$ 61,410				
9/7/2006	NEW	STC	Gaines & East Building CE Renovation-A&E	establish project	\$	\$ 120,000				
9/11/2006	9532	USC Columbia	Parking & Road Improvements	increase budget, close project	\$ 152	\$ 247,151				
9/11/2006	9889	DTC	Building 400 Renovation	increase budget	\$ 200,000	\$ 800,000				
9/18/2006	6016	USC Columbia	Osborne Suite 107 Renovation	decrease budget, close project	\$ (119)	\$ 244,881				
9/18/2006	9889	USC Columbia	Capstone Lower Roof Replacement	decrease budget, close project	\$ (108,943)	\$ 321,057				
9/18/2006	9955	MTC	Classroom Building - Harbison	change source of funds	\$	\$ 7,000,000				
9/18/2006	9957	MTC	Campus Accelerator - Northeast Campus	change source of funds	\$	\$ 5,000,000				
9/18/2006	9787	MTC	Student Services/Precision Machining Building - Beltline	decrease budget, close project	\$ (580,721)	\$ 4,419,279				
9/19/2006	NEW	MTC	Deferred Maintenance - Airport/Harbison	establish project	\$	\$ 100,000				
9/22/2006	NEW	Clemson	Lowry Hall Elevator Construction <sup>1</sup>	establish project	\$	\$ 527,000				
9/22/2006	9951	USC Columbia	Coker Life Science HVAC Replacement	decrease budget, close project	\$ (9,818)	\$ 1,440,182				
9/22/2006	9987	USC Columbia	Gambrell Hall Interior Refurbishment	increase budget, close project	\$ 2,322	\$ 153,325				
9/22/2006	9943	USC Columbia	West Energy Cooling Tower No. 4 Replacement	decrease budget, close project	\$ (9,864)	\$ 477,136				
9/22/2006	6028	USC Columbia	Humanities Pavilion Restaurant Construction	increase budget, revise scope	\$ 150,000	\$ 1,900,000				
9/22/2006	9533	USC Upstate	Theater Lighting & Sound System Repairs	decrease budget, close project	\$ (3,715)	\$ 446,285				
9/26/2006	9535	Coastal	Kearns Hall Renovations	increase budget	\$ 100,000	\$ 1,594,797				
9/26/2006	9524	USC Upstate	Grambling Drive Parking Lot Construction	decrease budget, close project	\$ (6,990)	\$ 233,010				
9/26/2006	9531	USC Upstate	Roads & Parking Lot Improvements	decrease budget, close project	\$ (6,781)	\$ 445,219				
9/26/2006	9527	USC Upstate	Roads & Parking Lots Construction	decrease budget, close project	\$ (176,007)	\$ 223,993				
9/26/2006	9523	USC Upstate	Hodge Drive Parking Lot Construction	decrease budget, close project	\$ (46,620)	\$ 453,380				
<sup>1</sup> Routine repair, replacement & maintenance projects are approved at staff level.										