

MINUTES OF MEETING  
OF  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

January 10, 1985  
9:30 a.m. - 12:10 p.m.

MEMBERS PRESENT

Mr. Fred R. Sheheen, Chairman  
Mr. George L. Brightharp  
Dr. Willa J. DeWitt  
Mr. W. Jerry Fedder  
Mr. Roosevelt Gilliam, Jr.  
Mr. J. P. Gordon III  
Mr. Robert E. Graham  
Mr. Harold W. Jacobs  
Dr. Alba M. Lewis  
Mr. David B. Smith  
Mr. Mortimer F. Smith  
Mrs. Nanette H. Smyth  
Mrs. Nelle H. Taylor  
Dr. Robert F. Williams  
Mr. Robert L. Wynn III

MEMBERS ABSENT

Mr. Robert C. Gallagher  
Mr. Robert L. Utsey, Jr.

MEMBERS OF THE PRESS

Mr. John Norton  
Mr. Barry Sisson

STAFF

Dr. Howard R. Boozer  
Mr. Charles A. Brooks, Jr.  
Ms. Sandra E. Carr  
Dr. Frank E. Kinard  
Mr. Alan S. Krech  
Dr. Gail M. Morrison

GUESTS

Mr. John R. Arnold  
Mr. J. Steven Beckham  
Mr. David Bell  
Mrs. Elsie Boyce  
Dr. Carl A. Carpenter  
Mr. Ronald G. Eaglin  
Mr. Thomas Fox  
Dr. Richard Gannaway  
Dr. Margaret F. Hawisher  
Dr. H. M. Holderfield  
Mr. R. Carl Hubbard  
Dr. Charles E. Kaylor, Jr.  
Mr. Philip Lader  
Ms. Lynette Lown  
Dr. Carolyn McIver  
Mr. J. Lacy McLean  
Dr. W. David Maxwell  
Dr. George M. Reeves  
Dr. Luns C. Richardson  
Mr. David P. Rinker  
Dr. Olin Sansbury  
Dr. Michael Smith  
Dr. Sue A. Sommer  
Dr. Clarence C. Tyson  
Dr. Frances C. Welch  
Mr. Marion E. Woodbury  
Mr. Mark A. Wright

Dr. James A. Paschal  
Ms. Ann Shelton  
Mr. John E. Smalls  
Dr. John C. Sutusky  
Ms. Gaylon Syrett

I. Welcoming Remarks

Mr. R. Carl Hubbard, Chairman of the Lancaster County Commission for Higher Education, welcomed the Commission to USC-Lancaster and introduced Dean John R. Arnold who spoke concerning the history and progress of the institution.

II. Minutes of Meeting of December 6, 1984

It was moved (Fedder), seconded (Taylor), and voted that the minutes of the meeting of December 6, 1984, be approved as written.

### III. Election of Officers for 1985

It was moved (Gilliam), seconded (Williams), and voted that Mr. Sheheen be nominated for Chairman. It was moved (Fedder), seconded (Smyth), and voted that nominations be closed and Mr. Sheheen be elected by acclamation. Mr. Sheheen was elected Chairman.

It was moved (Wynn), seconded (D. Smith), and voted that Mr. Gallagher be nominated for Vice Chairman. It was moved (D. Smith), seconded (Williams), and voted that nominations be closed and Mr. Gallagher be elected by acclamation. Mr. Gallagher was elected Vice Chairman.

### IV. Report of Committee on Academic Affairs

Mrs. Taylor, chairman of the Committee on Academic Affairs, reported on the following matter:

Centers of Excellence Grants. The Education Improvement Act (1984) includes a provision authorizing the Commission to make grants to public and private institutions for the purpose of developing centers of excellence in teacher education. Funds to implement the program will be appropriated annually to the State Board of Education which the Commission is to use for this purpose. The Commission, in consultation with the State Board of Education, will "monitor the performance of participating institutions and may or may not elect to renew such contracts in subsequent years."

At its meeting on November 1, 1984, the Commission adopted guidelines for this program which were sent to all 29 eligible public and private institutions with an invitation to submit proposals. The Committee on Academic Affairs met on January 9 to review the 12 proposals that were submitted. The Committee recommends that the following proposals be approved, to be funded in the amounts recommended below:

<u>Institution</u>	<u>Funds Requested</u>	<u>Funds Recommended</u>
Columbia College	\$ 40,335	\$ 40,335
Converse College	11,200	11,200
Furman University	9,464	9,464
USC-Spartanburg	43,940	42,140
Winthrop College	33,783	33,283
Total		\$136,422

Fund reductions at USC-Spartanburg and at Winthrop are recommended because the respective amounts (\$1,800 and \$500) were proposed as supplemental payments to faculty members already under contract.

In the opinion of the Committee, these five proposals alone, of the 12 submitted, demonstrate potential for development of centers of excellence in defined areas of teacher training. The Committee found merit in each of the remaining seven proposals, but concluded that collectively those seven represent either projects which, however meritorious in themselves, were not sufficiently responsive to the guidelines defining the purpose of this grant program, lacked sufficient creativity, or both.

Mr. Sheheen ruled that the Committee's recommendation should be considered individually, institution by institution.

It was moved (Taylor), seconded (DeWitt), and voted that the recommendation of the Committee concerning Columbia College be approved.

It was moved (Taylor), seconded (D. Smith), and voted that the recommendation of the Committee concerning Converse College be approved.

It was moved (Taylor), seconded (Fedder), and voted that the recommendation of the Committee concerning Furman University be approved.

It was moved (Taylor) and seconded (Fedder) that the recommendation of the Committee concerning USC-Spartanburg be approved. Mr. D. Smith noted that the proposal includes in its budget under equipment a \$5,000 video camera. He suggested that this item be reviewed further. Dr. Olin Sansbury, Chancellor of USC-Spartanburg, stated that this type of equipment is necessary for the project, as defined in the proposal. Mr. Sheheen suggested that the proposal be approved subject to review of this equipment item. He asked what the disposition of the equipment would be if the project is not funded in subsequent years. Mr. M. Smith suggested further study of the disposition of equipment purchased for specific projects with grant funds. Mr. Sheheen suggested that guidelines in the future stipulate that the institutions must provide funds for any equipment purchased relative to the projects. The motion was adopted.

It was moved (Taylor), seconded (DeWitt), and voted that the recommendation of the Committee concerning Winthrop College be adopted.

Mrs. Taylor expressed appreciation to the institutions that submitted proposals, for their effort and for the high quality of the proposals. Mr. Fedder noted that approximately \$13,000 remains from the appropriated funds. It was moved (Fedder), seconded (Smyth), and voted that the Budget and Control Board be requested to consider carrying forward the unexpended funds to augment next year's appropriation for the Education Improvement Act. Mr. M. Smith commended the Committee for its excellent work in evaluating the proposals, and especially for allocating funds to private as well as public colleges.

#### V. Report of Committee on Facilities

Mr. Graham, chairman of the Committee on Facilities, reported that five institutions have requested Commission approval to lease, purchase, or renovate facilities in the near future. The Committee and staff considered these requests at a meeting on January 3. The recommendations of the Committee are as follows:

a. Renovation of Bell South Building, College of Charleston. In Summer 1984 the Commission approved the College of Charleston's request to lease with the option to purchase the four-floor, 41,000 square feet, former Bell South Business office at Liberty and St. Philips Streets, beginning January 1, 1985. At that time, the College indicated that renovations to the facility would be required for the computer center, class laboratories, and faculty offices. The College requests approval to use \$350,000 in excess debt service funds to renovate the top three floors of the facility. The Committee has strong reservations about spending \$350,000 on a leased facility. Since the facility was leased with the option to buy, the Committee believes that the College should be reasonably

certain that the option to purchase will be exercised upon expiration of the lease. Mr. Graham noted that, because that no purchase price has been fixed, the Committee does not approve the purchase at this time. It was moved (Graham), seconded (Fedder), and voted that consideration of this project be deferred to the February meeting.

b. Lease of Apartment Complex for Student Housing, Lander College. Lander College is currently negotiating with a private developer to lease for two years with the option to purchase, an apartment complex under construction adjacent to the campus. Funds from student housing fees will be used to finance the lease. The Committee recommends approval with the understanding that it would create new dormitory space. It was moved (Graham) and seconded (M. Smith) that the recommendation of the Committee be adopted. The motion was amended (Taylor) to provide the requirement that when all financial bids for lease and purchase are received, the proposal be resubmitted to the Commission for consideration. Mr. Graham accepted the amendment. The motion, as amended, was adopted.

c. Renovation of Basic Sciences Building, Medical University of South Carolina. MUSC has requested permission to spend \$47,500 in State funds to increase classroom and laboratory space within the Basic Sciences Building. The Committee recommends approval. It was moved (Graham), seconded (D. Smith), and voted that the recommendation of the Committee be adopted.

d. Lease of Property at 176 Ashley Avenue, Medical University of South Carolina. Mr. Graham reported that this project has been withdrawn by MUSC.

e. Purchase and Renovation of Simmons Properties at 268 Calhoun Street, Medical University of South Carolina. MUSC requests approval to purchase and renovate the property at the corner of Calhoun Street and Ashley Avenue from the Health Science Foundation of MUSC. This property consists of approximately one acre of land with four buildings, of which the principal building is an ante-bellum mansion. In addition to the \$500,000 purchase cost, to be paid from Excess Debt Service, \$350,000 will be required for renovations. Purchase of this property from the Foundation will give the Foundation necessary capital to purchase additional property which is included in the expansion area of the University. The \$350,000 for renovation will be repaid within three years by funds raised by a capital fund drive. The Committee recommends approval. It was moved (Graham), seconded (Fedder), and voted that the recommendation of the Committee be adopted.

f. Lease of Apartment Units from Health Science Foundation. Purchase of the Simmons properties by MUSC will enable the Health Science Foundation to purchase properties located on Ehrhardt Street which currently contain 26 apartment units, all of which are rented. MUSC requests authorization to lease this property from the Foundation. Income from the rental of the property will be used to pay debt service on the Foundation's investment. Since no State funds are required, the Committee recommends approval. It was moved (Graham) and seconded (Williams) that the recommendation of the Committee be adopted. The motion was amended (Fedder) to provide that no implied approval of purchase in the future is included in approval of the lease. Mr. Graham accepted the amendment. The motion, as amended, was adopted.

g. Lease of Apartment in Senate Plaza, University of South Carolina. In Spring 1984 the Research and Development Foundation of USC sold the Senate Plaza

Apartment Building located in the 1500 block of Senate Street. During the time the Foundation owned Senate Plaza, the University of South Carolina maintained an apartment which was used for visiting lecturers and/or other guests of the institution. USC requests authority to lease the apartment for the same purpose for \$600 per month. Mr. Graham noted that the University probably will request unique funding for this cost in the future. The Committee recommends that USC be permitted to lease the apartment. Any future request for unique funds for this purpose would be considered by the Committee on Business and Finance in the regular budget cycle. It was moved (Graham), seconded (M. Smith), and voted that the recommendation of the Committee be adopted. Mr. Sheheen noted that the Commission has never funded residential leases through Step 12 of the Formula.

h. Construction of Hangar, Trident Technical College. Trident Technical College requests permission to build a hangar at its Berkeley County Campus. Trident's program in Aircraft Maintenance Technology, currently offered at the Charleston Air Force Base, can no longer be conducted in the Air Force hangars now being used. Since Trident's campus has very little expansion space, this program will be moved to the Berkeley Campus in an effort to attract students to that underutilized campus. The cost would be \$26,000, to be paid with local funds. The Committee recommends approval with the stipulations that the College maintain an average enrollment of 20-30 students per year, and that the program be reviewed annually to determine if enrollment justifies its continuation. It was moved (Graham), seconded (Fedder), and voted that the recommendation of the Committee be adopted.

- VII. Recognition of Dr. Luns C. Richardson. Mr. Sheheen noted that Commission members have been provided copies of Morris College's Ten-Year Report. He welcomed and introduced Dr. Luns C. Richardson, President of Morris. Mr. Graham commended Dr. Richardson for the excellent progress made by the institution over the past several years, as reflected in the Report. Mr. Graham stated that since Dr. Richardson became President the institution's financial standing has greatly improved, enrollment has increased, buildings have been constructed, and full accreditation has been restored. Mr. Gilliam and Mr. Brightarp complimented Dr. Richardson on the excellent job he has done. Dr. Boozer expressed appreciation for Morris College's willingness to serve as the repository of Friendship College's academic records since that institution closed. Mr. Sheheen stated that Dr. Richardson is an excellent example of what outstanding leadership can accomplish

Dr. Richardson stated that he is honored to be invited to attend the Commission meeting and to hear these tributes. He noted that Morris College and Sumter appreciate the support they have received from the Commission in past years, as well as the excellent relationship between the public and private sectors. He commended the Commission for its support of private education and the Tuition Grants Program. He stated that private and public higher education working together can meet the needs of the State, and that Morris will continue to work to improve higher education in South Carolina.

VIII. Report of Committee on Implementation of the State Desegregation Plan

Mr. Gilliam, Chairman of the Committee on Implementation of the State Desegregation Plan, reported on the following matters:

- a. Office for Civil Rights Visitation. On December 11, 1984, Mr. William Thomas, Director of the Office for Civil Rights (OCR), Region IV, met with the staff of the Commission and the S.C. Human Affairs Commission to discuss the

State's higher education faculty and staff hiring goals as a component of the Desegregation Plan. Mr. Thomas reported that the U.S. Department of Education recently had adopted criteria for acceptable plans to desegregate the faculty and staff of higher education institutions. Staff of OCR used these criteria in evaluating the institutional affirmative action plans which were approved and submitted by the Human Affairs Commission to OCR in Spring 1983 as a component of the Plan. OCR found each affirmative action plan deficient in one or more areas. Staff from OCR will conduct individual work sessions, scheduled for January 22-24, 1985, to help staff from each institution rewrite its plan to conform to the new criteria. Because OCR has not yet approved the plans, the State does not yet have approved faculty and staff hiring goals for the Desegregation Plan.

b. 1985-86 Desegregation Plan Budget Requests. The Implementation Committee met on December 18, 1984, to consider some of the institutional requests for Desegregation Plan funds for 1985-86. Another meeting has been scheduled for January to allow the remaining institutions to present requests. Mr. Gilliam noted that this year a greater diversity of proposals was submitted than in the past with more divisions within the institutions participating, offering a greater variety of activities from innovative recruitment measures to comprehensive retention programs.

The Committee will evaluate the proposals and recommend funding for those activities which it deems to hold promise. At the same time, the Committee will not recommend the continuation of projects which have not proven effective. A further report on these matters will be presented to the Commission in March.

Mr. Sheheen noted that in late December he and Mr. Gilliam met in Atlanta with Mr. William Thomas. At that meeting Mr. Thomas indicated that OCR's evaluation report on South Carolina's 1983-84 Plan implementation might be delayed until May 1985. Mr. Sheheen requested, and Mr. Gilliam reiterated in a January 2 letter to Mr. Thomas, that OCR respond by February 1985.

#### IX. Consideration of Request for Renewal of Licensure -- Greenville Museum School of Art

Dr. Boozer reported that the Greenville County Museum School of Art was granted a regular (five-year) license to operate associate degree programs in South Carolina on January 4, 1979, following a visit by an examination team. On November 8, 1983, two members of that original team, Dr. John W. Baker, Chairman of the Fine Arts Department, Francis Marion College, and Dr. C. H. Carlisle, Vice President for Business and Finance, Erskine College, returned for a renewal visit.

The report of the team was extremely positive. However, no annual audit had been completed since June 30, 1980, supposedly due to personnel changes at the museum. Although the books appeared to be in order and no deficit showed, the examination team and the staff recommended that the Commission confer a one-year provisional license pending receipt of audits through June 30, 1984. On January 12, 1984, the Commission voted to approve a one-year provisional license, convertible to a regular (five-year) license upon receipt of a satisfactory June 30, 1983, audit.

In the process of completing the required audits it was discovered that over \$130,000 had been embezzled during the period for which audits were missing. Deficits that apparently resulted from those thefts are likely to be eliminated by the beginning of 1985 with recovery and reimbursement of most of the missing funds; thus, evidence of a sound financial position would be reflected in the audit for the year ending June 30, 1985.

Based upon this new information, Dr. Boozer recommends, with the endorsement of the Executive Committee, that the Commission extend the original one-year provisional license issued to the Greenville County Museum School of Art on January 12, 1984, for a second year, and that the license automatically be converted in January 1986 to a regular license for three additional years, contingent upon receipt by that date of a satisfactory audit of the year ending June 30, 1985. It was moved (M. Smith) and seconded (Smyth) that the recommendation be adopted.

Mr. Gilliam objected to the automatic conversion to a regular license at the conclusion of the one-year period. Dr. Boozer noted that the report on the evaluation of the school by the team of examiners indicated that the only problem was related to the lack of annual audits. A substitute motion was made (Brightharp) and seconded (Fedder) to provide that the Commission extend the original one-year provisional license for a second year. The substitute motion was adopted by eight affirmative and six negative votes. The Commission agreed that the team will examine only the financial aspects of the school at the conclusion of the one-year period.

- X. Election of Members to the Joint Health and Medical Education Board for 1985. Composition of the Joint Health and Medical Education Board, created in 1983, includes two members elected by the Commission. Mr. Jacobs and Mr. Wynn were elected for 1984. It was moved (Wynn), seconded (M. Smith), and voted that Mr. Jacobs be nominated to serve on the Board for 1985. It was moved (Smyth), seconded (Fedder), and voted that nominations be closed and Mr. Jacobs be reelected by acclamation.

Mr. Wynn stated that, as he interprets the cooperative agreement between MUSC and USC that created the Joint Board, as endorsed by the Governor, representatives of the Commission on the Board need not necessarily be members of the Commission. He expressed the view that election to the Joint Board of Dr. Louis D. Wright, Jr., former member of the Commission, would be an excellent way for the Commission and the State to continue to receive the benefit of Dr. Wright's knowledge, interest, and wisdom regarding medical education in South Carolina. It was moved (Wynn) and seconded (D. Smith) that Dr. Wright be nominated to serve on the Joint Board for 1985. Mr. Jacobs stated that, in his opinion, members of the Joint Board elected by the Commission should be Commission members in order to deal with the differences between the two institutions and provide liaison with the Commission. Mr. M. Smith agreed that the Commission should not go outside this body to elect a representative.

Mrs. Smyth stated that she supports the nomination of Dr. Wright. She noted that Mr. Jacobs would provide adequate communication between the Commission and the Board. Mr. D. Smith agreed. The motion was adopted. Dr. Wright was elected to the Joint Board for 1985.

The meeting was adjourned at 12:10 p.m.

Respectfully submitted,

*Gaylon Syrett*

Gaylon Syrett  
Recording Secretary