



State of South Carolina Office of the Governor

NIKKI R. HALEY
GOVERNOR

1205 PENDLETON STREET
COLUMBIA 29201

September 25, 2014

Mr. Baba N. Kalyani
C/O Dr. Peter Hopp
Bharat Forge Aluminiumtechnik GMBH & Co. KG
Berthelsdorfer Strasse 8
D-09618 Brand-Erbisdorf, Germany

Dear Mr. Kalyani,

The State of South Carolina welcomes Bharat Forge Aluminumtechnik's consideration of the Palmetto State as home to their next manufacturing facility. I appreciate your concerted efforts up to this point, and I want to offer my strong support as you work through the site selection process.

I would like to meet with you and your team the next time you are in South Carolina. Additionally, I will be in Mumbai on November 19th and, if that time is more convenient for you, I would welcome an opportunity to meet.

As you are aware, South Carolina is a great place to do business and a great place for companies to thrive. The Palmetto State is rapidly becoming known as the new "it" state for manufacturing, and companies like BMW, Fujifilm, and Boeing are putting South Carolina on the map for the future of innovation in America.

I would be delighted to have Bharat Forge Aluminiumtechnik join the ranks of our corporate community. You have my personal commitment to support your company now and in the future. If any issues arise during the site selection process, please do not hesitate to call me directly. We appreciate your consideration of our state and are confident that Bharat Forge Aluminiumtechnik will be a wonderful addition to South Carolina's business community. God bless.

My very best,

A handwritten signature in blue ink, appearing to read "Nikki R. Haley".

Nikki R. Haley

NRH/edw