

MINUTES OF MEETING  
OF  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

September 4, 1980  
9:30 a.m. - 12:20 p.m.

MEMBERS PRESENT

Dr. James E. Bostic, Jr., Chairman  
Mrs. Willa J. DeWitt  
Mr. Robert C. Gallagher  
Mr. Roosevelt Gilliam, Jr.  
Mr. Robert E. Graham  
Dr. Alba M. Lewis  
Mr. Fred R. Sheheen  
Mr. J. Clyde Shirley  
Mr. Mortimer F. Smith  
Mrs. Nanette H. Smyth  
Mr. C. Otis Taylor, Jr.  
Mrs. Nelle H. Taylor  
Mr. Robert L. Utsey, Jr.  
Mrs. Margaret E. Wells  
Dr. Robert F. Williams

MEMBERS ABSENT

Mr. Joseph O. Rogers, Jr.  
Dr. Louis D. Wright, Jr.

MEMBER OF THE PRESS

Ms. Ann Green

GUESTS

Dr. Bill L. Atchley  
Dr. Thomas E. Barton, Jr.  
Dr. Francis T. Borkowski  
Dr. Don C. Garrison  
Dr. George Hall  
Ms. Charlene G. McCants  
Rear Adm. Joseph B. McDevitt  
Mr. J. Lacy McLean  
Dr. William C. Moran  
Dr. James R. Morris, Jr.  
Ms. Margaret Rice  
Dr. Olin Sansbury  
Dr. Glenn Thomas  
Dr. Jack Wentworth  
Mr. John E. Wise  
Dr. Jack Wolfe

STAFF

Dr. Howard R. Boozer  
Mr. Charles A. Brooks, Jr.  
Dr. Frank E. Kinard  
Mr. Alan S. Krech  
Mr. Cannon R. Mayes  
Mrs. Lynn Metcalf  
Mr. James R. Michael  
Mr. James L. Solomon, Jr.  
Dr. John C. Sutusky  
Mrs. Gaylon Syrett

I. Welcoming Remarks

President Atchley welcomed the Commission to the Clemson campus and commented briefly on the history of the University. He invited Commission members, guests, and staff to a luncheon, slide presentation, and tour of the campus following the meeting.

II. Approval of Minutes of August 13, 1980, Meeting of the Commission

Dr. Bostic suggested that the letter from the State Auditor, dated August 11, 1980, discussed by the Commission at its August 13 meeting, be appended to the minutes. It was moved (Gallagher), seconded (O. Taylor), and voted that the minutes of the August 13, 1980, meeting of the Commission, as amended, be approved.

### III. Report of Committee on Academic Affairs

Mr. Sheheen, chairman of the Committee on Academic Affairs, reported the recommendations of the Committee on the following proposals for new programs:

#### a. Master of Business Administration, Francis Marion College

Initially considered by the Commission in January, 1979, the proposal was then deemed not to meet the requirements of "pressing local need" imposed by the statutory moratorium on new program development during the planning period. The proposal was resubmitted in fall, 1979, and was considered by the Committee at meetings in April, July, and August, 1980.

The Committee notes that USC-Columbia was authorized in 1970 to offer an MBA via the ETV system, and this program is available in Florence. Subsequently, the Commission has authorized MBA programs at Winthrop College and at The Citadel. In April, 1980, USC-Columbia volunteered to undertake a study of its MBA/ETV program, and in May the Commission agreed with the Committee that action on the proposed program at Francis Marion should be deferred until that study is complete. In June, however, the University found that it would be desirable to employ consultants to assist in its evaluation, and notified the Committee that this study would not be completed before December, 1980.

The Committee believes that there is a need in the Florence area for the proposed MBA program, and that the need is not being met by the existing USC/ETV program. The Committee therefore recommends that the proposed program at Francis Marion be approved, and further recommends that the Commission's schedule of review of existing programs for 1981-82 include all graduate programs in business, including the USC MBA/ETV program. It was moved (Sheheen) and seconded (Smyth) that the recommendations of the Committee be approved. On the invitation of the Chairman, Dr. Francis T. Borkowski of USC introduced three consultants who are assisting USC in the evaluation: Dr. Jack Wentworth, Indiana University; Dr. Jack Wolfe, University of Massachusetts; and Dr. George Hall, S.C. Educational Television Network.

Mr. Gallagher asked if USC would be interested in offering cooperative MBA programs at other State-supported institutions. Dr. Borkowski indicated that such a cooperative program at Lander College has been discussed, and that USC would be receptive to similar programs at other institutions. Dr. Bostic expressed the view, and Mr. Gallagher concurred, that the option of a USC/Francis Marion joint MBA program should be seriously considered. Mr. Gallagher suggested that the motion be amended to provide Commission approval of a cooperative MBA program at Francis Marion College with USC or with another institution. Mr. Sheheen stated that the Commission should make a decision concerning the proposed program on the basis of need in the Florence area and potential productivity, both of which the Committee considers to be justified. Dr. Bostic noted that the rationale of considering local rather than Statewide need for programs has led to proliferation of institutions in South Carolina. Mr. Sheheen disagreed. Mrs. Smyth asked how quickly a joint program could be implemented. Dr. William C. Moran of Francis Marion stated that a cooperative program could be implemented at Francis Marion by January, 1981. In response to an inquiry by Dr. Bostic, Dr. Borkowski stated that USC is interested in exploring the possibilities of joint efforts with other institutions where the need exists. He noted that certain issues must yet be resolved with reference to the proposed cooperative program at Lander. The motion that the recommendations of the Committee be adopted was disapproved, with eight negative and three affirmative votes.

It was moved (Gallager) and seconded (Williams) that USC and Francis Marion College be charged to explore the establishment, by January 1, 1981, of a cooperative MBA program at Francis Marion, and that if agreement on a cooperative program has not been reached by January 1, 1981, the Commission reconsider the MBA program as proposed by Francis Marion. The motion was amended (Sheheen) and seconded (Smith) to provide that, in the event the program is not implemented by January, 1981, Francis Marion College be permitted to go forward with the MBA program as proposed. Mr. Taylor objected. The amendment was disapproved. Dr. Bostic suggested that a progress report with reference to the joint MBA program be presented at each meeting of the Commission prior to January 1, 1981. The motion, as stated above, was approved. Mr. Sheheen and Mr. Smith were opposed.

b. SSP in School Psychology, Winthrop College

The Committee recommends that the proposed new program, requiring 30 credit hours of prescribed study beyond the master's degree, leading to a degree to be styled "Specialist in School Psychology," be approved. It was moved (Sheheen), seconded (Smyth), and voted that the recommendation of the Committee be approved.

c. B.S. in Orthoptic and Ophthalmic Technology, MUSC

The Committee endorses the recommendation made to it by the Committee on Health and Medical Education and recommends that the proposal be deferred for further study. It was moved (Sheheen), seconded (Gilliam), and voted that the recommendation of the Committee be approved. Dr. Bostic requested that the Committee on Academic Affairs and the Committee on Health and Medical Education be provided additional information concerning the proposal.

d. Approval of Consultants

Mr. Sheheen stated that two studies called for in the Master Plan, to be completed by December 31, 1980, will entail the use of consultants from outside the State to prepare reports for consideration by the Commission. The first, a study of apparent duplication of mission between two- and four-year colleges (Master Plan, p. 88), will involve three consultants. The second, an assessment of all graduate programs in three areas -- biological sciences, mathematics, and physical sciences -- (Master Plan, pp. 128-129) involves consultants according to the study plan approved by the Commission in March, 1980.

In response to a question, Dr. Kinard stated that nominations for consultants for the study of apparent duplication of missions were made by each of the institutions involved in the study and by the staff. All were contacted by the staff to ascertain whether or not they would be willing to serve as consultants. All respondents recommended by the Committee indicated that they will serve if possible. Compensation will be \$100 per day, plus expenses, for the time each consultant spends in the State. The primary and alternate lists of consultants recommended by the Committee are attached as Exhibit A.

It was moved (Sheheen) and seconded (Shirley) that the recommendations of the Committee with reference to consultants for the study of apparent duplication of missions be approved. Mr. Gilliam asked if the recommendations include females or members of minority races. Dr. Kinard stated that the Committee did not consider the race or sex of the nominees and that to the best of his knowledge all are white males. Mr. Smith suggested that consideration be given to including

consultants who are not professional educators, such as business persons. Mr. Sheheen stated that professional educators are recommended by the Committee to provide expert advice to the members of the Committee and the Commission who will make the final decisions concerning missions and programs at the affected institutions. The motion that the recommendations of the Committee be approved was adopted.

Dr. Kinard stated that a slightly different process was used in arriving at recommendations for consultants for review of existing graduate programs (Exhibit B). Each institution involved and national professional societies were asked to submit names of out-of-State consultants in appropriate disciplines. Nominees include those persons proposed by the institutions and others selected by the staff from the group nominated by professional societies. Compensation will be the same as that of the consultants for the missions study. It was moved (Sheheen), seconded (Shirley), and voted that the recommendations of the Committee be approved. It was further moved (Sheheen) and seconded (Williams) that if a sufficient number of consultants cannot be recruited from the recommended primary and alternate lists, the Chairman, the Executive Director, and the Chairman of the Committee on Academic Affairs be authorized to select additional nominees. The motion was adopted.

#### IV. Report of Committee on Facilities

##### a. Educational Equipment, Medical University of South Carolina

Mr. Taylor, chairman of the Committee on Facilities, noted that at its meeting on July 10, 1980, the Commission voted to defer action on a capital improvement request by the Medical University of South Carolina for \$500,000 for educational equipment, to be funded by excess cash accumulated in MUSC's Institutional Bonds Debt Service account. The Committee on Health and Medical Education and the Committee on Facilities previously had reviewed the proposal and questioned the propriety of funding certain expendable supplies through Institutional Bonds Debt Service. On July 11 Dr. Bostic wrote to the Executive Director of the State Budget and Control Board and asked for guidance in the matter. The request was forwarded to the State Engineer, who concurred that the items in question were supplies rather than equipment. The Medical University subsequently deleted those items from the request. The Committee on Facilities recommends approval of the amended request for \$488,168 for Educational Equipment. It was moved (O. Taylor) and seconded (Williams) that the recommendation of the Committee be approved. The motion was adopted.

##### b. Lease of Properties, USC-Spartanburg

USC-Spartanburg requests approval of the renewal of leases of nine apartments which provide housing for students on athletic scholarships. The rent for each is \$2,385 for the academic year plus the cost of electrical service, which will be paid by the athletic program. The Committee recommends approval of the leases, provided that the facilities are limited to housing students on athletic scholarships, and that this approval in no way endorses the concept of providing housing for any other students attending USC-Spartanburg. It was moved (O. Taylor) and seconded (Utsey) that the recommendations of the Committee be approved. Mr. Sheheen noted that such housing represents extraordinary treatment of students on athletic scholarships. Mrs. Taylor asked if USC-Spartanburg could provide such housing for students who petition for it, other than those on athletic scholarships. Dr. Bostic stated that student housing cannot be provided by commuter colleges such as USC-Spartanburg. The motion was adopted, with Mrs. DeWitt, Mr. Gallagher, Mr. Sheheen, and Mrs. Taylor opposing.

Mr. Smith suggested that, prior to the expiration date of the leases, the Commission develop guidelines concerning housing for students on athletic scholarships at USC-Spartanburg and other State-supported commuter colleges. Dr. Bostic indicated that a report on the subject will be made to the Commission at a future meeting.

#### c. Lease of Properties, Lander College

In 1977 Lander College executed a "master" lease with the Lander Foundation for the College to lease certain properties held by the Foundation. It is updated annually by modifying the list of properties and the current rent for each. The properties to be leased for 1980-81 include six which are used for general administration for a total rent of \$12,631.32 and six which are used for academic instruction for a total rent of \$2,405.28. These rents are paid from the general operating revenue. Eight properties are used as dormitories for a total rent of \$27,412.58 which is paid from housing revenue. It was noted that in its permanent improvement requests for this year Lander has requested State funds to purchase these properties which are contiguous to the campus. The Committee recommends that the request for approval of the lease of properties be forwarded to the Division of General Services, and that the Commission approve the lease for one year at the proposed rates, provided the lease conforms with the requirements of the Division.

Mr. Sheheen suggested that since the College plans to purchase the properties, an option to purchase be included in the lease. It was moved (O. Taylor), seconded (Williams), and voted that the recommendations of the Committee be approved.

#### d. Renovation and Energy Conservation, Winthrop College

The 1980 amendment to the Capital Improvement Bonds Act provides \$2,000,000 for "Building Renovations" at Winthrop. The request from Winthrop covers renovations to 28 buildings to be funded from the \$2,000,000. The list of projects includes the renovation of 10 residential facilities at a cost of \$375,000. The Annual Appropriation Act includes a provision which states "Fees applicable to dormitory rental, dining halls, laundry, infirmary and all other personal subsistence expenses shall be sufficient to fully cover the cost of providing such facilities and services." It was noted, however, that in the past the General Assembly has provided funds to construct residential facilities at South Carolina State College, renovate the barracks at The Citadel, and pay the debt service on dormitories at Winthrop. The list also includes renovation of the Alumni House at a cost of \$9,000. While the alumni normally maintain such facilities, there is no law covering alumni buildings. The Committee recommends that the projects be approved and that the Commission point out to the Budget and Control Board that renovation of residential and alumni facilities normally are funded from sources other than Capital Improvement Bonds, although there have been exceptions in the past. It was moved (O. Taylor), seconded (Utsey), and voted that the recommendations of the Committee be approved.

#### e. Renovation of McBryde Quadrangle, USC-Columbia

USC-Columbia proposes to renovate the McBryde Housing facilities at a cost of \$200,000, to be funded from the Student Facilities Bonds Reserve account. Funds are on hand. The Committee recommends approval. It was moved (O. Taylor) and seconded (Utsey) that the recommendation of the Committee be approved. The motion was adopted, with Dr. Williams opposing.

## f. Purchase of Property, College of Charleston

The College of Charleston requests approval of the purchase of a property to complete the College's outdoor recreation area which is contiguous to three sides of the property. Cost of the property would be \$85,000, to be funded from Plant Improvement Fees, which are on hand. The Committee recommends approval of the request, provided the cost does not exceed \$70,000 and that the resulting recreational area is made available to students of the Medical University. Mr. Smith suggested, and Dr. Bostic concurred, that in the future standard appraisal forms be required when institutions submit requests to purchase property. Mr. Utsey suggested that institutions be required to buy entire portions of property at one time, and not be permitted to omit certain tracts for future purchase. It was moved (O. Taylor), seconded (Utsey), and voted that the recommendations of the Committee be approved.

## V. Report on Status of Cooperative Engineering Program Between Greenville Technical College and Clemson University

President Atchley of Clemson and President Barton of Greenville Technical College commented on the cooperative engineering program between the two institutions. Students who have completed two years in the engineering technology program at Greenville TEC may transfer to Clemson if they wish to pursue the baccalaureate degree. Dr. Barton introduced Ms. Margaret Rice, Dean of Arts and Sciences at Greenville Technical College, who also spoke briefly. Mr. Sheheen expressed the hope that this type of cooperation can be achieved by other two- and four-year institutions in the State.

## VI. Other Business

Mr. Graham stated that according to a 1979 Duke Endowment report, the Medical University of South Carolina had a 20% increase in indigent patients in 1979 over 1977. He expressed concern that the 252 additional beds resulting from increased space in the new wing of the Hospital will represent a similar increase in indigent cases, at great cost to the State. He suggested that the Commission review the funding of indigent patients at the Medical University. Mr. Sheheen suggested that MUSC report to the Commission on how indigent care is calculated, the fees charged, the amount recovered by MUSC, and whether the State is assuming too large a portion of indigent care for one area of the State as compared to other areas. Dr. Bostic indicated that he will ask Dr. Knisely to attend a future Commission meeting and report on the subject of indigent care.

Mr. Sheheen noted that at its meeting on June 6, 1980, the Commission adopted a motion that a member of the Committee on Academic Programs be added to the Advisory Committee on Academic Programs, a group composed of the chief academic officers of the colleges and universities. It was moved (Sheheen) and seconded (Williams) that the motion be rescinded. The motion was adopted.

Dr. Boozer expressed appreciation to President Atchley for his hospitality in hosting the Commission at the reception on September 3 and at the meeting on September 4. Mr. Gilliam congratulated Dr. Bostic and members of the staff for the presentation on August 19 before the Budget and Control Board and the legislative finance committees. President Atchley stated that the Council of Presidents considered the presentation to be outstanding.

The meeting was adjourned at 12:20 p.m.

Respectfully submitted,

*Gaylon Syrett*  
Gaylon Syrett

Recording Secretary