

MINUTES OF MEETING  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION  
JANUARY 5, 1995  
Medical University of South Carolina

MEMBERS PRESENT

Dr. Donald Crolley  
Dr. Colgate Darden  
Mr. Fred L. Day, Chairman  
Mr. Fred Fore  
Ms. Elaine Freeman  
Mr. Austin Gilbert, Jr.  
Mr. Kenneth Goad  
Dr. Gregg Jones  
Ms. Reba B. Kinon  
Mr. Ray Lathan  
Dr. David Maxwell  
Mr. Willard Metcalf  
Dr. Ray Ramage  
Mr. Bill Stern  
Mr. Edwin Tolbert  
Ms. Debbie Whittle  
Ms. Mim Williams

MEMBERS ABSENT

Mr. Lewis Phillips

GUESTS

Dr. Glen Askins  
Dr. Ron Bailey  
Ms. Pam Defratis  
Mr. Dan Dukes  
Dr. James Edwards  
Ms. Katherine Fanning  
Dr. Conrad Festa  
Mr. David Fleming  
Mr. Bob Gallagher  
Dr. Carolyn Garrison  
Mr. Sandy Gilliam  
Mr. Alex Godfrey  
Ms. Susan Haskell  
Dr. Sally Horner  
Mr. Steve Jones  
Col. Ben Legare  
Col. G. Lyons  
Dr. Harry Matthews  
Dr. Mike McCall  
Mr. Gary McCombs  
Dr. Carol McIver  
Mr. J. P. McKee  
Col. S. Metts  
Mr. Larry Myers  
Mr. Bill Putnam  
Dr. Linda Salone  
Ms. Janice Traywick

GUESTS, continued

Mr. Ed Troublefield  
Mr. Don Tyner  
Gen Bud Watts

MEMBERS OF THE PRESS

Ms. Linda Meggett-POST & COURIER  
Mr. Bill Robinson-THE STATE

For the record, notification of meeting was made to the media as required by the Freedom of Information Act.

Introduction of guests was provided by Mr. Krech.

Election of Officers for Chairman and Vice Chairman of the Commission on Higher Education:

\*It was moved (Kinon), seconded (Metcalf), and voted that Fred Day continue as Chairman of the Commission.

\*It was moved (Metcalf), seconded (Stern), and voted that Austin Gilbert be elected as Vice Chairman of the Commission.

1. Approval of Minutes for Meeting of December 1, 1994:

Dr. Darden requested that typographical errors be corrected in the minutes, and Mr. Sheheen asked that Dr. Darden refer this to the staff, and it was agreed upon. (Ms. Corley corrected the typographical errors on the original set of minutes.)

\*It was moved (Freeman), seconded (Kinon), and voted that the minutes be approved.

2. Special Presentations:  
(There were no special presentations.)

3. Committee Reports:

3.01 Report of the Executive Committee  
(No Report)

3.02 Report of the Committee on Academic Affairs  
(No Report)

3.03 Report of the Committee on Access and Equity  
(No Report)

3.04 Report of Committee on Business and Finance - Mr. Lathan  
a. "Allocation Methodology for 1995-96 and Beyond"

The Committee on Business and Finance reported the staff recommended methodology allocation favorably to the Commission.

The methodology was based on the 1993-94 budget appropriation as a baseline.

The proposed plan would begin moving the institutions back to "parity," which involves all institutions receiving equivalent levels of funding. It provides reasonable portions of new State appropriations to the "hold-harmless" institutions. (This alternate methodology, which is commonly referred to as "hold harmless" was instituted to ensure that no institution would receive less State appropriations than previously.)

It was moved (Lathan), seconded (Metcalf), and voted that the recommendation be approved.

b. "Opportunity 2000" (Five-Year Plan for Funding Student Opportunity in South Carolina's Public Colleges and Universities)

For more than two decades, the State's policy makers, including the Commission and institutional leaders, have relied on a formula-based calculation to measure the desired level of financial support for colleges and universities. Now, it is considered that it is impractical, if not impossible, to reach adequate levels of financial support in one or two fiscal years; therefore, Opportunity 2000 was developed. The Plan "requires measured and prudent increases in State appropriations coupled with a freeze on tuition and fees for the first year and measured increases for the remaining four years." (This would diminish the share of costs borne by South Carolina students from the current 32% to 25% for a post-secondary education, with the State's share increasing from the current 68% to 75%, and, if this goal is achieved in five years, the current formula would be funded at 90%.)

It was moved (Lathan), seconded (Metcalf), and voted that the recommendation be approved.

The Committee would agree to report Opportunity 2000 favorably to the Commission provided that the Commission authorize the staff to workout a modification of details on the "implementation of the points of action," there being six listed on Page 4, of 3.04b, by January 17, 1995, and the final details be approved by the Committee on Business and Finance on behalf of the Commission.

As some concerns with item #1- (The institutions will freeze the current tuition and fee levels for one year and the remaining four years increases to an index yet to be determined, thus eventually reducing the State/student cost sharing ratio from the current level to a ration of 75/25), the Committee asked that the Commission give them the flexibility to modify #1 or other items up until January 17, and during that time, the Committee will confer with the Council of Presidents.

It was moved (Lathan), seconded (Metcalf), and voted that the final detail(s) be approved by the Committee on Business and Finance on behalf of the Commission.

3.05 Report of Committee on Facilities - Ms. Kinon

a. S.C. Public Higher Education System for Deferred Maintenance

It was recommended by the Committee that the Commission approve the following recommendations:

1. The Commission on Higher Education petition the General Assembly, on behalf of the State's colleges and universities, for \$42 million dollars as the first of four installments to address existent deferred maintenance.

2. The Commission on Higher Education activate the following policies as adopted in 1992:

a. Deferred maintenance is the Commission's number one facilities priority. All funding requests and decisions concerning permanent-improvement projects will be made in light of each institution's deferred maintenance needs.

b. Each institution is to develop and submit to the Commission a Deferred Maintenance Plan. This Plan is to outline an annual work program, covering a ten-year period, designed to result in each campus facility in use attaining a "satisfactory" rating. Plans will be submitted for review no later than June 1, 1995. Annual progress reports will be submitted to the Commission beginning July 1, 1996. In addition to regular State appropriations, all maintenance renovation and reserve accounts and tuition collections will be identified as sources to fund the work addressed in the Plan. The Commission will not endorse any permanent-improvement project requests outside the Deferred Maintenance Plan unless progress in meeting the needs identified in the Plan is on schedule.

(Mr. Sheheen stated that projects over \$100,000 come to the Commission, and those under \$100,000 are handled by the institutions. The Commission at one time tried to get that rate to \$250,000, but the Budget and Control Board was not in agreement.)

Ms. Kinon mentioned that our staff was asked by the Budget and Control Board to incorporate our efforts into an overall study of deferred maintenance of all of the State-owned facilities. The Board employed an experience analyst to lead this Statewide study, and Dr. Hardy Merritt was thanked for the outstanding work on the report.

It was moved (Kinon), seconded (Crolley), and voted that the above-stated recommendations be approved.

3.06 Report of Committee on Planning & Assessment- Mr. Gilbert a. Consideration of 1994 Environmental Scan for the State of South Carolina's Strategic Plan for Higher Education:

Dr. Sally Horner, who chaired the Planning Committee presented the following information:

The Environmental Scan is something which has not been brought to the Commission in previous years though the scan existed in previous years. The Statewide Committee on Planning, which is the "working group" that reports through the Advisory Council on Planning and the Committee on Planning and Assessment, has historically appointed a group of people to prepare a scan of the environment for higher education. (The Committee did want to bring this to the Commission for approval with the intent for a wider distribution.)

The Environmental Scan Committee is charged with the production of annual updates of the Environmental Scan document for the use of the Statewide Committee on Planning for Higher Education, and is charged with oversight of the strategic planning process for higher education in South Carolina. Members of the Environmental Scan Committee represent all constituencies of higher education in South Carolina.

The 1994 Environmental Scan for the State of South Carolina's Strategic Plan for Higher Education presents updated information about a number of important trends influencing higher education in the 1990s. The Scan also discusses the implications of these trends for planning for higher education.

The 1994 Scan is an effort that has profited from the contributions of members representing a cross-section of the State's public and private colleges and universities, and the South Carolina Commission on Higher Education. In addition, a number of other people from across the State have contributed with data, comments and helpful advice.

Mr. Tolbert asked when the Statewide plan would come out, and Mr. Sheheen responded that the Plan is updated annually.

It was moved (Lathan), seconded (Goad), and voted that Consideration of 1994 Environmental Scan for the State of South Carolina's Strategic Plan for Higher Education be approved.

b. Consideration of Connections for Cooperation: Initiatives for 1995 Third Update to Choosing South Carolina's Future: A Plan for Higher Education in the 1990's

These initiatives were developed as a joint effort of the South Carolina higher education community, including representatives from public and private colleges and universities, and the South Carolina Commission on Higher Education. Building on progress achieved over the past four years, this Plan identified three new initiatives to be developed during 1995, with ongoing implementation over a period appropriate to each initiative. The Statewide planning process, and the implementation of the Plan, will enhance the quality and effectiveness of higher education in the State.

It was stated that the four priorities identified in the 1991 Strategic Plan continue to be the principles and goals for the annual updates and are listed below:

1. Developing Partnerships
2. Expanding Participation and Achievement
3. Improving Quality and Accountability
4. Establishing a Continuous, Shared Process for Higher Education

THE 1995 INITIATIVES ARE:

#1 Improving Quality and Accountability and Establishing a Continuous, Shared Process for Higher Education.

#2 Establishing a Continuous, Shared Process for Higher Education:

#3 Expanding Participation and Achievement and Developing Partnerships:

Dr. Horner said that there seems to be much agreement that we can move forward positively on these initiatives.

Mr. Sheheen stated that the philosophy has been to restrict the action items to 2-3 per year for "time's sake."

It was moved (Gilbert), seconded (Goad), and voted that the Connections for Cooperation: Initiatives for 1995, Third Update to Choosing South Carolina's Future: A Plan for Higher Education in the 1990's be approved.

c. Consideration of Reports on Act 255 and Summary Report on Institutional Effectiveness: January 1995

(This is a statute which requires the Commission to report specific higher education data to the Governor and the General Assembly prior to January 15 of each year. Each table of this report is presented to easily compare data with peer institutions in South Carolina.)

Mr. Krech stated that the reports reflected considerable effort by all of the 33 public institutions.

It was moved (Gilbert), seconded (Williams), and voted that the reports be approved.

d. Consideration of Report on Institutional Missions Pursuant to Act 255 of 1992: January 1995

The Committee recommends that the Commission consider the possibility and feasibility of establishing E-mail and internet connections between all public institutions in South Carolina.

Mr. Gilbert moved that the Commission consider the possibility and feasibility of establishing E-mail and internet connections between all public institutions in South Carolina.

It was moved (Gilbert), seconded (Metcalf), and voted that the recommendation be approved.

There was a motion to move that all reports required from public institutions be continually examined to see if they can be scheduled at a regular time each year and that all are warranted.

\*It was moved (Gilbert), seconded (Williams), and voted that the motion be approved.

4. Report of the Commissioner - Mr. Sheheen

a. Review of December 15 Joint Meeting with Trustees and Presidents and Action Items

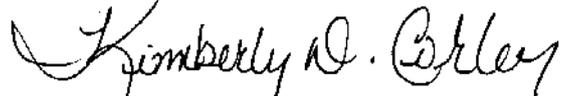
Mr. Sheheen noted that following the December 15, 1994, joint meeting of the college and university boards of trustees, presidents, and the Commission on Higher

Education, the staff requested and received the suggestions and recommendations which emerged from the small group sessions on funding, advocacy and restructuring, and school-to-work transition and articulation. To ensure prompt action on the suggestions and recommendations, the Commission staff created a document listing -- with attendant staff observations or recommendations for consideration by the Commission -- action items and topics which emerged from the joint meeting. Following Mr. Sheheen's review of the document entitled, Recommendations Concerning Action Items Identified at the December 15, 1994, Joint Meeting of the College and University Boards of Trustees, Presidents, and the Commission on Higher Education, it was moved (Gilbert), seconded (Whittle), and voted the recommendations contained therein be approved.

5. Other Business

Adjournment

Respectfully Submitted,



Kimberly D. Corley  
Recording Secretary