

**Brandon Shirley**  
Chairman

Dear Friend of the 9-11 Memorial,

**Brett McLaughlin**  
Secretary

We know it has been a while since you have heard from us or read about our project, but we are writing today to share good news.

**Jim Alexander**

**Josh Holliday**

**Eddie Nichols**

**Phil Shirley**

As 2016 comes to a close we are moving dirt at the memorial site on SC Highway 11. It has taken us several months to obtain the necessary state permits to grade the site and we have also been working diligently to find some 15,000 cubic yards of dirt to elevate the rear portion of the site. Given the budget we are working with, we needed to find both free dirt and volunteers willing to truck it to the site and provide grading. That has now been accomplished.

**George Clauer**  
Advisor

We expect that grading will be completed by the middle of January and actual construction of the memorial will begin soon after. We remain hopeful a dedication can take place on September 11, 2017.

**Richard Cottingham**  
Advisor

**Debbie Dubose**  
Advisor

Over the past several months, work has also been going on behind the scenes to complete the design and arrange for a project manager. In August, the 9-11 Committee met with Bryan Yoder, Trehel site manager, who presented a construction cost estimate based on having the necessary dirt at the site and that grading, curb and gutter and paving work would be donated. Formal board action to accept this \$314,111 construction budget will likely come in early 2017.

**John Powell**  
Advisor

**Christine Tedesco**  
Advisor

**Neal Workman**  
Advisor

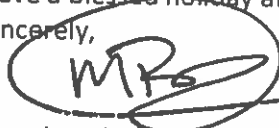
We can't begin to say how much we have appreciated your significant donations to this project and, perhaps more importantly, your patience as we have worked to bring the project together.

Some important work remains to be done, including an additional bit of fundraising. We will be reaching out to you with that news in the next few weeks.

115 Maintenance Rd  
Salem, SC 29676  
864 944 8666

For now, however, join us in celebrating a long-awaited milestone ... grading of our site and the beginning of construction on what will still be the finest 9-11 Memorial in the Southeast United States.

We couldn't have done this without you!  
Have a blessed holiday and a joyous new year.  
Sincerely,



Brandon Shirley, 9-11 Committee Chairman  
On behalf of the entire 9-11 Committee

*Time is passing. Yet, for the United States of America, there will be no forgetting September the 11th. We will remember every rescuer who died in honor. We will remember every family that lives in grief. We will remember the fire and ash, the last phone calls, the funerals of the children."*

*President George W. Bush November 11, 2001*