

**From:** Shwedo, Kevin A <Kevin.Shwedo@scdmv.net>  
**To:** Veldran, KatherineKatherineVeldran@gov.sc.gov  
**Date:** 1/5/2016 3:39:42 PM  
**Subject:** FW: Long Term Recovery Situation Report (SITREP) -- 25 November 15  
**Attachments:** VAL\_Housing\_Repairs\_VOADs\_DSize20151125.pdf  
151125 - Measures of Effectiveness v2.docx

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*"It's a GREAT day in South Carolina!"*

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**From:** Shwedo, Kevin A  
**Sent:** Wednesday, November 25, 2015 8:18 PM  
**To:** Haley, Nikki Governor  
**Cc:** Sanderson, "JR" COL (Ret); Beatty, COL (Ret) Dan; Stenson, Kim Mr. ; Adams, Marcia Ms.; Adger, Jerry Mr.; Alford, Susan Ms.; Anderson, Gary; Baker, Josh Mr.; Farmer, Ray Mr.; Godfrey, Rob Mr.; Hall, Christy Ms.; Hitt, Robert Mr. ; Hitt, Robert Mr. ; Keel, Mark Mr. ; Laganelli, John F; Maley, Patrick Mr.; Murray, Sylvia Ms.; Parrish, Duane Mr. ; Patel, Swati Ms.; Pisarik, Holly Ms.; Reames, Rick Mr. ; Schimsa, Rebecca Ms.; Shwedo, Kevin A; Smith, Austin Mr.; Smith, Leroy Director; Soura, Christian Mr.; Stanton, Cheryl Ms.; Stirling, Bryan Mr.; Taylor, Richele Ms.; Toomey, Bob Mr.  
**Subject:** Long Term Recovery Situation Report (SITREP) -- 25 November 15

Governor and fellow Cabinet Members:

- 1) The Rapid Repair Program commonly referred to as "Fast Track" continues to provide specific SC citizens with a recovery option. Attached is a map graphic which shows the Volunteer Agencies and where they are working Fast Track missions throughout the state. Per my previous update, this program is designed to assist those without insurance, those who live below the poverty line, those who are displaced and have immediate needs, Single Family homes (of note mobile homes are not eligible for Fast Track due to the unique resource requirements for repair), and those that require minor repairs to make the home safe, sanitary, and secure. Each citizen signs a release agreement consenting to assistance. We are the first state with whom FEMA has initiated this program. While this does provide relief, it is a short duration program.
- 2) An additional challenge we encountered is floodplain management. Some counties (Florence is the prime example) use a 30% threshold for damages (without requiring elevation of the structure) while others vary to as high as 50% over a 5 year period. This is a conscious decision for that county resulted in an overall lower tax rate; however, it does have an impact upon long term repair and recovery. As a specific

example: a home in Florence County which has a tax value of 40K dollars, can only receive 12K worth of repair before it would be required to elevate 2 ft about the flood state to receive a building permit. Of note, the costs of the VOAD labor is included in the 12K. For a VOAD, this means a minimalistic approach to assisting those with lower thresholds. We are researching each county's ordinances throughout the state in order to educate and inform on this specific issue.

- 3) The housing assessment continues to identify barriers to rapid and effective recovery, e.g., flood plain elevation construction requirements, building permits/licensing/credentialing, etc., all which appear to be at the county/municipality level. To focus attention on these issues we will be coordinating a meeting of county/municipal leaders to hear from an expert in successful long-term community recovery planning and capacity building and reinforce the criticality of county/municipal involvement and their role in self-determined recovery.
- 4) The United Way "211" program has noted a decline in people offering assistance to a pre-flood level. Hot topics of the "211" program continue to be identifying resources to address the following: (1) mold remediation (FEMA doesn't do this); (2) Blue Tarp program (roofing); and (3) finding contractors to provide estimated costs for repair (for free) to help those declared ineligible by FEMA. We have found an organization that will be able to assist with these estimates, but it will take some time to have a significant impact on the total population.
- 5) We have completed an initial Common Operational Picture for Long Term Recovery. Thus far we have layered all those in South Carolina who have received a moderate FEMA payout (over 5K) over the Social Vulnerability index. The Social Vulnerability Index is a common tool used by a wide range of governmental and private organizations to assess a community's vulnerability to hazards. This process has been enlightening to us and allows and enables us to educate and inform VOADs as to those locations within South Carolina which is considered most vulnerable to the hazard.  
We have found this too so useful, that we plan to come to the Statehouse to demonstrate it to Swati, Austin and Josh next week. Our next layer will add those eligible for the Fast Track Program to help assist VOADs in determining their priorities.
- 6) I want to thank our friends at the Department of Social Services who were kind enough to lend space to the Bamberg DRC (Disaster Recovery Center), allowing FEMA to close the last remaining "tent" DRC in our inventory. We are all exceptionally pleased with the teamwork that occurred between DSS and Commerce to resolve this workspace challenge.
- 7) I had the opportunity to attend a Richland County Council meeting that was focused on the Recovery. They are wrestling with many of the same things we have seen in other counties. We hope to become far more helpful to each community with the stand-up of the Long Term Community Recovery Committees. The faster we can

establish and educate these groups, the faster they can be in participating in the VOAD prioritization process in each area.

**Fellow Cabinet Members** - Please take a moment to review the attached document (Measures of Effectiveness). The next key milestone for our State Agency partners will occur on Thursday, 3 December, at 1:30 p.m. at the EMD's Recovery Task Force (RTF) planning session at the Joint Field Office. The purpose of this meeting is to receive and incorporate your information into the State's plan. The specific subtasks each of your organizations have developed in order to meet your agency's critical task requirements are outlined in the attached annex. Your staff is expected to deliver and discuss the measures of effectiveness you've developed for each task/subtask and to ensure criteria is defined to achieve task completion/success. Since this already appears to be on auto-pilot, I did not want any of the decisions to be surprises to any of you when these are published.

I am thankful for each of you and the efforts your teams have given to deliver and measure the effectiveness each component of the State's recovery plan. I look forward to seeing each of your representatives on the 3<sup>rd</sup> of December at 1:30 p.m. at the EMD's Recovery Task Force planning session at the Joint Field Office.

Thanks!

Kevin

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