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**To:** Taylor, RicheleRicheleTaylor@gov.sc.gov  
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**CC:** Phil Leventis (leventis@ftc-i.net)leventis@ftc-i.net  
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Luke Lukensllukens@sumtercountysc.org  
ecampaign@gop.comecampaign@gop.com  
**Date:** 8/19/2016 10:05:19 AM  
**Subject:** The right thing.

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**All (including especially Governor Nikki Haley) –**

**So here's a contemporary lesson in exposing government corruption: Sometimes you just have to circling and keep jabbing from different angles until you expose vulnerabilities. After two years of repeated barrages delivered to various elements of South Carolina's Executive Branch and Legislative Branch, the "violation of civil rights under the Constitution of the United States" appears to have hit a soft spot. That's because violation of an individual's civil rights is one of the few forms of government abuse state government politicians, executives, and "law enforcement" cannot "manage".**

**The humorous thing is, I had to ultimately create the vivid image of a situation requiring urgent action and offering immediate opportunity to get any sort of reaction and be able to finally deliver some effective blows. Kind of like Muhammad Ali's rope-a-dope. Politicians and law enforcement do that routinely. Two years of body blows seem to have created an opening for truth to finally emerge. Amazing I had to spend more than a thousand hours and retain a world class expert (Dr. Ronald Falta) with personal funds to break down the shield of deceit and misdirection maintained by operatives of South Carolina's Executive branch.**

**I have included a set of email exchanges (all but two my emails) to document several recent communications. Please note that previous emails have documented that SC DHEC managers barred me from communicating with them**

directly as part of the PSCT DHEC/Kestrel Horizons Beneficiary/Trustee Separation Agreement, which governed the period from July 25, 2014 through October 31, 2014. During that time, DHEC management attempted to induce a manager of Kestrel Horizons to sign and certify false, incomplete, inaccurate, and misleading permit application documents I refused to sign and certify in July. DHEC managers also intervened with a major consultant to the Trust in a meeting that excluded Kestrel Horizons, as Trustee, to agree on supporting the fatally-flawed, decades-long Conceptual Site Model DHEC used to create and maintain the illusion of soundness and security of hazardous waste disposal. DHEC was one of the consultant's largest clients at the time.

You will note I made recent efforts to describe how I might assist with critical elements of the management of the site, indicating I could accomplish that without ever meeting with or interacting with government officials or staff. I knew that was important to DHEC and the Governor because that was a condition of the 2014 Separation Agreement imposed by them.

The fact is, while the elements I offered to help complete are absolutely critical to the Pinewood Site Custodial Trust and to South Carolina citizens, those are artifacts of Kestrel Horizons' ten year and ten month service to the citizens of South Carolina as Trustee which the Executive Branch of the government of South Carolina wants to bury. First, they have no understanding whatsoever of the profoundly essential value of and fleeting opportunity to launch them, but more importantly, these elements will involve capital and operating expenditures.

Capital and operating expenditures that add to the other urgent needs for security and containment improvements – all of which, added together, create a serious problem with the “optics” of the “frugality imperative” of Governor Haley. Penny wise and dollar foolish.

Soon, my capability to assist with completing these critical elements will diminish or disappear completely. These elements were my brainchildren. Looks like they will be stillborn, aborted, or bastardized. Too bad. More government waste due to lack of constancy and maintenance of “optics”.

By the way – the comprehensive audit I required as part of the Separation Agreement (witness General Counsel Marshall Taylor and Trust Counsel Phil Conner) was recently completed. Immediately below this message is the final exchange with the Pinewood Interim Administrators. True to form, DHEC management has never responded.

So does anyone believe Ms. Pisarik's abrupt departure on a Monday morning, August 8 probably has no relationship whatsoever to my Thursday, August 4 email to her and many others (included below) indicating the emergence of the theme of civil rights violations and potential prosecution by the federal government? For the reporters who actually read this far – seems peculiar Ms. Pisarik's abrupt departure hasn't been in any news reports. Kind of big news in South Carolina, wouldn't you think? My guess is Governor Haley promised “scoops” on backstories and future breaking news to suppress the current news.

Does anyone see any similarities to the abrupt departure of Catherine Templeton from her job as SC DHEC Director in January, 2015 after she dared communicate directly with South Carolina Legislators the urgent and critical needs of the Pinewood Site? Maybe Governor Haley will propose Eleanor Kitzman as her new

General Counsel or Chief of Staff. No Senate confirmation required for those positions.

I am a little paranoid – for good reasons – so I fully expect another ambush at some point soon – probably at the behest of Governor Haley, if Holly Pisarik's abrupt departure from her role of Governor's General Counsel on Monday, August 8 is any indication. I hope I finally get to meet Very Special Agent Kristina Gainey of SLED and the Governor's Personal Protective Detail. We're practically Facebook "friends" at this point. I understand she's a real firecracker.

We have a "free press" – but they can certainly be bought with taxpayer money. Petit crimes committed by citizens get daily coverage with mug shots, yet major, repeated, systematic felonies committed by politicians and government employees in abuse of citizens are rationalized and swept under the rug.

That's it for today. If any "news reporters" read this far, please send me a quick email note with the secret quote for today, which is:

*"Do the right thing. It will gratify some people and astonish the rest."*

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*Ma  
rk  
Tw  
ain*

My guess is Governor Haley has never heard of Mark Twain or his thoughts on ethics and truth. Just a guess.

My advice for government folks:

Beware the articulate incompetent.

-Lee Iacocca

Will Stephens

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From: Robert Kerr [mailto:robertkerr@mvalaw.com]  
Sent: Tuesday, August 09, 2016 10:19 AM  
To: Bill Stephens  
Subject: RE: Request for Meeting to Review Final PSCT Audit Report

Hi Bill. I don't have any questions or issues related to the audit and have asked DHEC to respond if they do. We should hear something

soon. I understand what you are asking for and find it to be an appropriate request.

Rob

Robert A. Kerr, Jr. | Attorney at Law | [robertkerr@mvalaw.com](mailto:robertkerr@mvalaw.com) | 843.579.7026 | Fax: 843.579.8704  
Moore & Van Allen PLLC | 78 Wentworth Street | Charleston, SC 29401  
Bio

**Moore & Van Allen**

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From: Bill Stephens [<mailto:wstephens@sparrowhawk.org>]  
Sent: Monday, August 08, 2016 11:48 AM  
To: Robert Kerr; [taylorwm@dhec.sc.gov](mailto:taylorwm@dhec.sc.gov); Heigel, Catherine E.  
Subject: Request for Meeting to Review Final PSCT Audit Report

Marshall and Rob – I would like to meet with you and whoever else you choose to discuss any questions you may have regarding the final PSCT audit. I have copies of some PSCT records – some in electronic files and some paper. It appears there are no outstanding issues; I would like confirmation of that in writing as a point of closure. If you have any questions I would like to discuss them verbally so that I can have an opportunity to address whatever they may be without potential to further impugn my reputation. Unless and until there is a written, positive statement of closure and satisfaction on this matter, all will likely experience periodic contentiousness and rancor – which will likely increase with time. I can travel as needed.

Bill Stephens

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From: Bill Stephens  
Sent: Friday, July 01, 2016 2:40 PM  
To: 'Robert Kerr'; [taylorwm@dhec.sc.gov](mailto:taylorwm@dhec.sc.gov); 'Heigel, Catherine E.'  
Cc: Rita Bolt Barker - Wyche ([rbarker@wyche.com](mailto:rbarker@wyche.com)); Melissa Altman  
Subject: RE: Pinewood Trustee Audit

**Rob and All: I have received this message and the attached audit letter. I will review it as time allows over the next few weeks.**

**Two items that stand out in a quick scan of the table in 2.c, which are also included in the table in 3.b.3:**

29	7/24/2014	\$ 199,600
30	8/12/2014	\$ 1,048,700

**1. Please note that Item 29 was not actually implemented by Kestrel Horizons,**

LLC, as Trustee, as Kestrel disagreed that the approach proposed by AECOM was appropriate or adequate. SC DHEC interacted separately with AECOM on this issue and the issue of the conceptual site model, excluding Kestrel Horizons, LLC – even though the contractual relationship was between Kestrel Horizons, LLC, as Trustee, and AECOM, as a contractor to the Trust. That is documented by other correspondence between Kestrel Horizons, as Trustee, and SC DHEC, as Beneficiary. Kestrel performed the procurement tasks, and the Interim Administrator actually implemented the installation of the monitoring wells after Kestrel Horizons' last day as Trustee – October 31, 2014.

These are budget amounts – not actual expenditure amounts.

2. Item 30 was for direct expenses to the Trust, as noted. After July 25, 2014, I was personally barred from contact with SC DHEC unless Bryan Williams deemed such contact to be necessary and appropriate. Bryan would have prepared this budget request and it was, no doubt, accurate and absolutely required to carry out the functions of the PSCT through October 31, 2014. Some of this budget amount may have rolled over to you, as Interim Administrator. We transferred all the documents regarding trust Budgeting vs Actual on or before October 31, 2014 – so I have no way now of discerning that. We signed the last of the Trust checks for payment of invoices received through October 31, 2014 at your office on the afternoon of October 31, 2014, so the actual invoicing and payment was up-to-the-moment at the handoff.
3. The attached 2/10/14 letter to Kestrel from Elizabeth Dieck may shed some light on the thinking at SC DHEC. The understanding of SC DHEC's role as Beneficiary was quite muddled at that time. Director Dieck attempted to clarify the dynamics and procedures, but Director Templeton had ordered a complete restructuring of the Trust financials – without a real understanding that SC DHEC would be required to review and digest all of that – and comment on it and approve the final. You have the entire restructuring as Director Templeton ordered; I have no idea what ever became of that attempt to satisfy Director Templeton's notion of "zero-based budgeting" when the practice of SC DHEC managers was, for many years, to direct Kestrel carry over unspent amounts and to direct Kestrel to apply portions of unused budgets with savings to address other budget requests. I understand why Director Templeton wanted a fresh start, but at that point we were trying to untangle a big plate of spaghetti created by combining the recipes of half a dozen cooks at SC DHEC over more than a decade.
4. After Richard Haynes left SC DHEC, the Trust budget approval process at SC DHEC became utterly dysfunctional. No one seemed in charge, accountable for timely decisions, or responsible for meaningful discussions. All – including Director Elizabeth Dieck and Director Daphne Neel - appeared to be virtually paralyzed by ignorance of the process, basic lack of understanding of budgeting and accounting, and fear of making a mistake in the eyes of Director Catherine Templeton and whomever she reported to. That was magnified after the July 25, 2014 divorce decree. I can look in the electronic files we both have to see if I can find an approval, but my educated guess is that by mid-August 2014, the budget approval process at SC DHEC was essentially non-functional, and SC DHEC interactions with Kestrel Horizons, as Trustee, were assigned by default to the new Interim Administrator – whoever that was to be. I will also look to correspondence with you or Ben to see if you were cc'd on any correspondence Kestrel might have had with SC DHEC, as Beneficiary, regarding these items.
5. I'm sure you will recognize the unacceptability and inappropriateness of SC DHEC barring me from communications with SC DHEC, given that I was Managing Principal and 95% owner of Kestrel Horizons, LLC (with my wife, Gail owning 5%). I wish I had instant recall and intimate knowledge of SC

DHEC machinations during July 25, 2014 through October 31, 2014 – but I don't and couldn't.

Rob, I will take a look at other aspects of the audit report in the next few weeks and get back to you with questions or comments as they might arise.

On the basis of past behavior of SC DHEC management and staff, I am expecting ambush calls from reporters soon. Clearly I anticipate Director Catherine Templeton's statement at the opening of the meeting on March 10, 2014 in the conference room across from her office, *"Bill, some people might accuse you of fraud....but we will not look back. We will only look forward....."* will surface again, given that the meeting was attended by many: Elizabeth Dieck, Marshall Taylor, Jackie Dickman (smirker), Daphne Neel (smirker), Claire Prince, David Scaturo, and Cynde Devlin - as well as Phil Conner, Bryan Williams, Brian Haliena, and Chris Suttell. Clearly, that comment was fully loaded and targeted to inflict intimidation and degradation, since all SC DHEC persons present would have had the fiduciary duty to report and pursue any evidence of fiduciary malfeasance. That moment was both the beginning of the end and the beginning of the beginning. Clearly, SC DHEC staff and managers had an authoritative statement to relate at will internally and externally, and Kestrel Horizons staff knew at that point we were cooked and carved.

The fact is, that comment became public within 24 hours of the meeting through SC DHEC staff communications, and has dogged me ever since. I will never recover from that slander – or the smoldering underbrush fire of slander that followed and has continued to spread. You, Marshall, and Rita may recall Ben Hagood repeated verbatim the second part of Catherine Templeton's March 10, 2014 opening remark as his opening remark when we first met after you were selected as Interim Administrator. My response that day was the same as it was on March 10, 2014 – we will examine past, present, and future. And we have and we will, as necessary.

I have attached two of the documents we presented to the group of SC DHEC managers on March 10, 2014. A third is much too large to send as an all-in-one .pdf package. You all have that document – our March 10, 2014 letter to Elizabeth Dieck. Clearly, March 10, 2014 was a watershed day. SC DHEC managers dreaded what we were about to provide – all of which began with a response to a written request by Director Templeton to advise her of any significant risks to the environment at the Pinewood Site which were not being adequately addressed. In the end, that responsible and appropriate request by Director Templeton in early 2014 triggered the Templeton-in-a-teapot situation that quickly emerged. I believe it played a substantial role in ending Catherine Templeton's stay at SC DHEC in early January 2015, as well as creating the political "optics" crisis during the re-election campaign of Governor Haley that catalyzed the end of Kestrel Horizons' role as Trustee, my career, and the life of Kestrel Horizons. This was the Benghazi of the Haley administration in 2014. Casualties happen when politics must prevail over fundamental responsibilities.

By the way – also attached are photographs of the screen on my iPhone documenting the call from Very Special Agent Kristina Gainey of SLED and of Governor Haley's personal security detail – on January 25, 2016 – just a few hours after I talked to the news editor and a reporter from the Greenville News. I had initiated the contact with the Greenville News to provide competent, constructive technical input regarding the proposed coal ash landfill in Pickens County, since the newspaper reports were so full of inaccuracies. The original topic expanded first to Twelve Mile River, then to the Pinewood Site. I had supplied a copy of my CV by email in advance of the meeting. Clearly, the news editor contacted the Governor's office soon after I left, as I barely had

time to get home and start a nap before Very Special Agent Kristina Gainey called. I understand Very Special Agent Gainey worked undercovers in the SLED vice operations before joining Governor Haley's personal protection detail. Again, that conversation as well as previous conversations are documented.

Get back when I can. And if you see Very Special Agent Kristina Gainey, give her my regards. She may be calling you if you get up on your hind legs when Governor Haley is emerging as the darling of the Republican Party. The debutant ball is less than three weeks away, now. Look for an interesting web site launch soon. Be careful out there.

Now me.... I fear nothing and no one. And I never, ever will.

Vaya con huevos.

Bill Stephens

William A. Stephens, P.E.  
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The Sparrow Hawk Institute, LLC  
121 Upcountry Lane  
Travelers Rest, SC 29690  
(864) 616 9332

P.S. For a good conversation, dial (803) 608 8099. Probably a burn phone.

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From: Robert Kerr [<mailto:robertkerr@mvalaw.com>]  
Sent: Friday, July 01, 2016 11:33 AM  
To: Bill Stephens; [taylorwm@dhec.sc.gov](mailto:taylorwm@dhec.sc.gov)  
Cc: Rita Bolt Barker - Wyche ([rbarker@wyche.com](mailto:rbarker@wyche.com)); Melissa Altman  
Subject: Pinewood Trustee Audit

All:

Attached hereto please find Elliot Davis Decosimo, LLC's report completed in accordance with Para. 13 of "The Agreement for Transition of Pinewood Site Custodial Trust Trustee Duties to Interim Administrator" dated July 25, 2014. Please contact me if you have any questions.

Rob

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From: **Pisarik, Holly** [mailto:HollyPisarik@gov.sc.gov]  
Sent: Wednesday, August 17, 2016 1:26 PM  
To: Bill Stephens  
Subject: Automatic reply: Final Interaction

**As of August 8, 2016, I am no longer with the Office of the Governor.** If you require assistance from the Office of the Governor, please contact Richele Taylor at [richeletaylor@gov.sc.gov](mailto:richeletaylor@gov.sc.gov) or Rebecca Schimsa at [rebeccaschimsa@gov.sc.gov](mailto:rebeccaschimsa@gov.sc.gov). If you still need to contact me, I can be reached at [holly@pisariklawfirm.com](mailto:holly@pisariklawfirm.com) or 803-322-6255. Thank you.

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From: Bill Stephens  
Sent: Wednesday, August 17, 2016 7:57 PM  
To: 'holly@pisariklawfirm.com'  
Subject: FW: Final Interaction

**Ms. Pisarik – I got an auto-response notification that you are no longer with the Governor's office. Congratulations. Good for you. Smart move.**

**I am forwarding this message to you because I thought you should know how this matter was handled.**

**Good luck to you in your new adventure. My advice is to stay away from South Carolina Executive Branch clients as long as Nikki Haley is at the helm. Unbridled ambition and imperious posture will spell her downfall – and she will take others with her on the way down. Beware the articulate incompetent. Be true to yourself and your values – and don't let yourself become anyone's Huckleberry.**

**Will Stephens**

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From: Bill Stephens  
Sent: Wednesday, August 17, 2016 1:26 PM  
To: 'HollyPisarik@gov.sc.gov'; 'Heigel, Catherine E.'; 'Taylor, W. Marshall'  
Cc: 'Phil Leventis ([leventis@ftc-i.net](mailto:leventis@ftc-i.net))'; 'ehwarner@santeecooper.com'; 'PerryB@dnr.sc.gov'; 'Robert Kerr'; 'sfretwell@thestate.com'; 'Jim Hilley'; 'Barnett, Ron'; 'pbrowning@postandcourier.com'; 'pconner@williamsmullen.com'; 'Pat Sears'; 'amy@scelp.org'; 'Luke Lukens'; 'ecampaign@gop.com'  
Subject: Final Interaction

**General Counsel Pisarik (please provide also to Governor Nikki Haley), Director Heigel, and General Counsel Taylor –**

**Just received the included response from Rob Kerr to my offer to assist the PSCT with completing critical pieces that involve my detailed historical knowledge and systems and tools which were not finished due to the abrupt ending of the DHEC/Kestrel Horizons beneficiary/trustee relationship on October 31, 2014. I'm sure you are aware**



of the response. Too bad. I could have saved the citizens of South Carolina tens of millions of dollars and unnecessary risks and liabilities without ever setting foot in a South Carolina government office or interacting with South Carolina officials or staff. Fear and inability to manage conflict by collaboration or compromise almost always result in lost opportunities.

No one from the Governor's office, the Legislature, or any other agency or agent of South Carolina government has responded to my very extensive submittals or correspondence in more than two years, now - other than your Director Heigel's acceptance of the offer to brief you in July of 2015. I had thought making those submittals more poignant and pointed through time (if that was even possible) might evoke some sort of response. Marshall – I left a message yesterday that I would appreciate a courtesy call. I no longer expect or anticipate courtesy from you or anyone else in South Carolina government. It was good knowing you before you became part of this gang.

I think the cloak of silence speaks volumes about the lack of ethics and integrity as well as irresponsible behavior of South Carolina government and its leaders and managers. This ambivalence or rejection of legitimate concerns of great magnitude also defines the lack of diligence intrinsic to South Carolina government in pursuing critical needs and issues of South Carolina citizens. In the case of the Flint, Michigan drinking water debacle, a similar dysfunctional and irresponsible government dynamic was apparent. The issues I have brought forward are far more complex and difficult to address – and state government actions and inactions far more irresponsible and reactionary. Maybe the magnitude and long, hairy history of malfeasance and deceit of the public is why the South Carolina Executive Branch continues to be so recalcitrant in addressing them.

We have changed the configuration of the initial set of *Dirty Stories*. Instead of the more detailed recounting of the Pinewood Site and Twelve Mile River, Volume One will include a Preface followed by short versions (*Dirty Shorts*) of those two situations plus the Aqua Tech/Groce Labs site. A few other very short stories will be added, including a criminal case involving illegal dumping of electroplating waste by a couple and an accomplice who happened to be a monkey. The couple, who I interviewed in detail in Spartanburg County Jail with their attorney, went to the state prison for environmental crimes, the total extent of which involved opening the valve of a 200 gallon container of spent electroplating solution with low levels of chromium and driving 14 miles while it dripped out on the road. I never actually met the monkey, who brutalized a few SLED officers and was sent to Arizona, where the death penalty was administered by lab technicians doing research on deviant primates. All that for less than four drums of diluted waste dribbled over 14 miles of paved road.

Now imagine the consequences of a release of some portion of more than 200 million gallons of far more potent hazardous waste directly into the water supply of one million people because the current elected officials and government managers were knowingly, willfully, and grossly negligent and deceitful. And committed continual acts of malfeasance, while covering up the truth and trying to coerce the public trustee into committing federal and state felonies by conspiring to defraud the public and intentionally ignoring and contravening direct trustee fiduciary responsibilities to the citizens of South Carolina. And all of that resulting in substantial, nearly uncontrolled risks to the South Carolina environment and to human health, as well as unending liabilities for taxpayers totaling hundreds of millions of dollars over the next century. And that with very poor chances of taking successful CERCLA actions against Potentially Responsible Parties (including hazardous waste generators) because the State of South Carolina did not take timely and effective actions to manage risks and costs when they could have and should have. Soon approaching the 40<sup>th</sup> anniversary of a four decade-long *ménage à beaucoup*.

You may have guessed that I have expected and still expect another ambush – or a string of ambushes. You know – “kill the messenger”. This time I am ready and completely liberated of future concerns. Ironical that the ethics and integrity of Governor Haley’s Executive Branch – Nikki Haley being the current darling of the national Republican Party – more closely resemble that of Hillary Clinton’s team at the Office of the Secretary of State. Governor Haley, this is not going to look good on your *curriculum vitae*.

By the way, I no longer expect or anticipate media representatives in South Carolina to report objectively – if at all – on these matters. That is unless and until South Carolina government folks decide to initiate further aggression. Even then, the news folks in South Carolina will bury or downplay just about any story if the *quid pro quo* involves promises of “scoops” on future juicy stories. The “news directors” will certainly help kill (incapacitate or discredit) the messenger. I realize it’s not personal – it’s just good business.

Who can guess what the feds will do? If a Republican gets the White House, probably nothing. If it is a Democrat, the US Justice Department and US EPA will be gunning for the darling of the Republican Party and her cohorts. Guess I have a keen sense for the obvious. That is completely out of my control now.

I feel satisfaction that the ugly truths and facts have now been broadcast and will soon be available at the chattering of mice. The ugly truths and facts stand on their own and I am absolutely irrelevant in the whole scheme of things now. Sometimes nothing is a pretty cool hand.

So good luck to you all. You may need it. I won’t, because the ending to these stories has already been written for me. It was cast in stone two years ago.

Now on to *Meaning*, *Letters to the Earth*, and *There’s Got to be a Monkey in there Somewhere*.

See ya.

Will Stephens

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From: Robert Kerr [<mailto:robertkerr@mvalaw.com>]  
Sent: Wednesday, August 17, 2016 10:40 AM  
To: Bill Stephens  
Subject: RE: Marshall - An Idea and a Forwarded Personal Message....

Good morning Bill. I am sorry to be late in responding to your email.

I appreciate your offer to assist with Pinewood. However, at this time, we have a full team of consultants. If something changes, or a need arises, I will let you know.

Regards,

Rob

Robert A. Kerr, Jr. | Attorney at Law | [robertkerr@mvalaw.com](mailto:robertkerr@mvalaw.com) | 843.579.7026 | Fax: 843.579.8704  
Moore & Van Allen PLLC | 78 Wentworth Street | Charleston, SC 29401  
Bio

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From: Bill Stephens [<mailto:wstephens@sparrowhawk.org>]  
Sent: Tuesday, August 09, 2016 11:55 AM  
To: Robert Kerr  
Subject: FW: Marshall - An Idea and a Forwarded Personal Message....

**Rob – Here is an idea I had last week. As you have gathered, I remain disgusted with and mistrustful of the Executive Branch of South Carolina government. I may forward to you a recent message to family and friends. In 2012 and 2013 I was full of optimism that we would finally make critical breakthroughs with SC DHEC in management of the Pinewood Site. In 2014, that optimism turned to pessimism and disdain.**

**That's not me. At least that's not the best me – or the usual me. You may have seen some of the spiritual and sociological writings I authored prior to 2014. Even after the challenges of 2011 with my partners and the McNair Law Firm – in particular longtime colleagues Ethan Ware and Ron Cardwell – I remained hopeful and optimistic.**

**This national battle royale we are experiencing has been an outlet for me to focus my writings on honesty, integrity, and ethics of elected public servants and government employees. The problem is that corruption and dysfunction in all those fundamental traits is so pervasive as to be the norm. Little meaningful differentiation. Distinctions without differences in principles.**

**I really want to get back to my subject matter pre-2014. Much better for the soul.**

**Rob, I really do think I could help you and the Pinewood Team a great deal, and contact or interaction with South Carolina government folks would never be required. Over the nearly eleven years we were Trustee, only about ten regular team members in total had substantial interaction with SC DHEC; some of the most substantial contributors never sat in meetings with SC DHEC.**

**Having said that, my assessment is that Catherine Heigel is a person of character – as is Marshall Taylor. If the Governor backs off and lets the Trust do what is needed, the rancor of the past two years will dissipate very quickly.**

**I am a consummate team member; only when SC DHEC management tried to induce us to do unethical and irresponsible things – and acts I deemed felonies – did I mutiny. Until that moment on July 18, 2014 even the most controversial and difficult issues were discussed “inside the tent.”**

**If you retain me to assist, I will be a committed team member. At this point, I have had my say and submitted my documentation. At this point, that's about all I can really accomplish outside the tent.**

**Most people have no idea what I can do or have done in my career. I would like an opportunity to talk with you to see how I might make extraordinary contributions behind the scenes. The attachments may reveal some areas of unique contribution potential.**

**Thanks,**

**Bill**

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From: Bill Stephens  
Sent: Tuesday, August 02, 2016 6:05 AM

To: 'Taylor, W. Marshall'

Subject: RE: Follow Up to: Marshall - An Idea and a Forwarded Personal Message....

**Marshall:**

Maybe knowing the sorts of things I could help with would aid in consideration of this approach:

- The Pinewood Site Operations Management System was about 70% completed when we ended our tour of duty as Trustee. The Management system was my brainchild. In the past 20 months I have integrated several components of the Pinewood Site Operations Management System with systems and tools from other systems, including Kestrel horizons' systems and tools as well as parts of Cryovac, SOCMA, and others. I have also developed an excellent state-of-the-practice Health and Safety Management System for an environmental contractor. All of these are digital, web-based, and robust. I could bring the Pinewood Site Operations Management System to completion. Doing that will save labor costs and preserve the thousands of valuable records in a way the Pinewood Team can readily gain access to and use, as well as provide an organized, intuitive structure for on-going management.
- A post-closure residuals management cell within the Closure Cell (IIIC) or some other location is one way to save tens of millions of dollars and provide for higher capacity management of post-closure residuals. Cell IIIC is state-of-the-practice, and a cell within that double/double lined cell is by far the safest and most economical way to manage post-closure residuals. I could develop conceptual/preliminary engineering for several alternatives, including quantity and cost estimates.
- The leachate treatment system was never completed. DHEC declined to fund the Stage II advanced treatment system treatment testing and design. The treatment building is sized and designed for various arrangements of advanced treatment equipment, including leachate treatment and solids treatment. The leachate keeps getting more and more "stout" – that is, concentrated and variable in composition. Without the second stage, the treatment system cannot serve the needs of the operations and the Trust will be forever at the mercy of the commercial waste business, which is not good – as we recognize from the experience of many in our State and others. I can manage the treatability testing, comparative feasibility analysis, and conceptual design alternatives. Among other things, my role at RMT included building and managing RMT's technology development, application, and design group.
- The 3D GIS system was also my brainchild. The value of using it at this stage is far greater than most realize. The system is a very powerful analytical and design tool – and the Team needs some help understanding how powerful it actually is. I can help with that.

There are certainly other things, Marshall. I just wanted to describe four.

Best Regards,

Bill

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From: Bill Stephens

Sent: Monday, August 01, 2016 1:38 PM

To: 'Taylor, W. Marshall'

Subject: Marshall - An Idea and a Forwarded Personal Message....

**Marshall – You were not included in the distribution for this message. I consider you a friend, so the message is attached below.**

As you can see, I have a lot of national and universal topics to take up in [rubiconpartyofone.us](http://rubiconpartyofone.us) (.com, .info, .org, .me) as well as *Letters to the Earth*.

**I still believe I can be of great value to the Pinewood Site Custodial Trust and the State of South Carolina for several more years.**

Over the weekend, Gail asked me what I would say if the Pinewood Site Custodial Trust offered me the opportunity to continue to serve in an advisory capacity for whatever needs the Trust may have.

I told Gail I like that idea. We discussed it and are thinking a monthly retainer of \$8,000 (\$96,000 per year) for five years for Sparrow Hawk Engineering, LLC (the successor to Kestrel Horizons, LLC) would enable me to contribute in meaningful and constructive ways, focusing on the future. At \$195/hour (my rate when we closed out our Trustee role) plus 7% for all expenses including auto travel, the \$96,000 per year would provide for up to 460 hours per year – or an average of just over 38 hours per month. Of course, regardless of the actual hours of service per month or per year – up to 460 per year – the monthly fee would be \$8,000 per month. Sparrow Hawk Engineering, LLC is a licensed Professional Engineering firm and I will maintain professional liability insurance as well as comprehensive general liability and auto insurance.

As I have no realistic possibility of gainful employment in engineering or construction management otherwise, I could be available to PIA pretty much as needed. That would also enable Gail and me to complete the historic Locust Hill Schoolhouse as an event venue and community center focused on families and children with special needs, as well as families of military servants and first responders and home-schooled children. My dance card would then be filled with meaningful, productive activities and that would also eliminate my time available and further interest in South Carolina politics and government management issues and the incorporation of those topics in my writings and publications.

The Sparrow Hawk Institute will be developing internet-based education and training vehicles and networks with universities, colleges, and technical schools as well as individual educators. *The Idea Foundry* will be at the core of The Sparrow Hawk Institute. I will send brochures for Sparrow Hawk Engineering, LLC and the Sparrow Hawk Institute. One of the brochures does not reproduce well as a .pdf, but the Word file is 60MB, so I can't email it. I will send when I can get good .pdf reproduction – or I can mail paper copies.

Just an idea – and one that would produce positive results for all into the future. I see very positive relationships with the Pinewood Interim Administrators, LLC and the Trust's consultants and contractors: I trust all of them. With regard to DHEC and DNR interaction, that would clearly be up to the PIA; however, with the part-time focused role my time would likely best be used in other ways, and my interests lie in engineering and solutions.

Will be happy to discuss further with whomever might be amenable.

Best Regards,

Bill

P.S. – Marshall – I would appreciate you responding with a simple "Got this message" when you receive it.



Family Members and Friends – This note is sent to some who asked to be deleted from routine messages because it is personal.

I want to share with you an email sent to Governor Nikki Haley of South Carolina and several South Carolina government agency managers as a follow-up to my August 25, 2016 letter to her. You will note Noon, Tuesday, August 2, 2016 as the deadline for Governor Haley to respond.

I am sending you this because there is very low probability she will respond at all – or may respond with an attack of some sort.

Shortly after noon on Tuesday, I will distribute the pieces submitted to Governor Haley to national media and to the RNC and DNC – as well as others. Since the documents are lengthy and detailed, any mention of this set of scandals will take some time, as media folks will have to do a fair amount of fact checking and inquiry.

The point is, I have no idea how I will be painted in all of this, but the *status quo* is completely unacceptable and untenable to me. I would rather fight hard and go down swinging than simply fade away, having allowed unethical politicians and government officials beat me down and defecate on my reputation and life's work. You can rest assured I have acted honestly, ethically, legally, and morally at all times.

Having said that, please don't vouch for me. Let the facts come out and speak for themselves. I'm a big boy. To the extent there are beatings to administer and tables to turn, I want the pleasure and satisfaction of doing those things myself. There is always the possibility this will become very rough. That's OK. I'm good with that if that is the way it needs to be. I love beating bullies. Always have.

Moving forward, rubiconpartyofone.us will first be populated with existing pieces – some 1,500 pages in all.

The next new pieces I will post (on rubiconpartyofone.us) will likely take up the subject of education, demonstrating how the DNC platform is actually readily feasible through the use of the internet – and involvement of many of us worthless old folks. In fact, the DNC platform is actually much too limited in scope because it doesn't address a broad enough range of citizens, e.g., special needs folks, young folks who don't want to go to college but desire further education and training, and adults who – whatever circumstance or age – want further education and training.

The biggest impediments to gaining an education are money and available time caused by the need to attend to the other responsibilities and activities of modern life. Those can be addressed by distance learning. Further, learning from the best teachers should not be constrained by – and no longer needs to be constrained by – physical attendance at a specific brick and mortar institution. Universities and colleges with big infrastructure investments and million dollar rock climbing walls will offer resistance; the ones that are already embracing and advancing this concept are already eclipsing the others, e.g., Notre Dame.

The ideas will be advanced as part of the advocacy efforts of the Sparrow Hawk Institute in a vehicle we call "*The Idea Foundry*<sup>TM</sup>"

Another topic to be discussed include methods to incorporate much more effective education and training in history, civics, behavioral forensics, conflict resolution, interpersonal skills, and ethics into American culture.

One series will discuss the very real and natural role of "profiling and discrimination" in

survival and preservation of personal welfare of all animal life forms – including humans. The subject most often referred to as “racism”, “bigotry”, and “prejudice” has a strong foundation by design.

Consider, for example, two dogs meeting for the first time. All Hell can break loose, yet when one wags its tail, the other is much less likely to be frightened or aggressive. Now consider the accumulated effect of decades of black males who make themselves look as indifferent and menacing as possible – while celebrating rap songs like **Cop Killer** and **Momma's Got to Die Tonight** (both by Ice T – now a star of NCIS Special Victims' Unit) and flashing gang signs while spewing epithets and foul language. Even Jesse Jackson admitted that scares him when he encounters it on the street. And it should. That's natural survival programming. We don't need to or even want to submit to instinct reprogramming. The folks doing the menacing need to grasp that natural survival instincts will always take over in perceived threat situations.

Nature instructs us, “If it looks like a duck, and walks like a duck, and quacks like a duck – it's probably a duck.”

So folks who somehow prefer the menacing and sociopathic look and behavior to express themselves should always be prepared to duck. That won't change – nor should it. The last thing humanity needs to do is reject natural instincts.

Maybe those who like to present themselves as menacing sociopaths – but who are really not – need to consider wagging more and quacking less.

That sort of education needs to start at an early age. Illustrating instinctive behavior can best be done with graphics and video clips – rather than words. This education is needed not by way of offering excuses for “prejudice”, but by way of explaining the foundation for the behavior. We all see videos of animals of all varieties getting along; we ought to be able to figure out some ways to do a little better within the human species. But maybe that's just the 4% Neanderthal in me speaking.

So, that's the sort of thing you will begin to see on [rubiconpartyofone.us](http://rubiconpartyofone.us). I'll send you all a note when it is up live.

## Bill

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From: Bill Stephens  
Sent: Thursday, July 28, 2016 2:25 PM  
To: 'HollyPisarik@gov.sc.gov'  
Cc: 'Taylor, W. Marshall'; 'Heigel, Catherine E.'; 'ehwarner@santeecooper.com'; 'PerryB@dnr.sc.gov'; 'Robert Kerr'  
Subject: RE: Letter to Governor Nikki Haley.

### Governor Haley:

(by way of Governor's General Counsel Holly Pisarik, Esq.)

By now several folks in the Governor's Office have read my July 25, 2016 letter to you, and a number of phone calls have been made. A few meetings have been had. And a few strategies have been discussed.

Some answers to questions you may have:

1. No, I haven't yet distributed it to parties outside South Carolina – except for family members and friends.
2. Yes. I named names of folks who are no longer with state government or never have been – as well as non-governmental entities, e.g.:



- Catherine Templeton
  - Elizabeth Dieck
  - The McNair Law Firm
  - Special Receivers to federal Judge G. Ross Anderson, William “Billy” Wilkins and Leon Harmon
  - Schlumberger
  - Arcadis
3. No. I do not fear what those folks or South Carolina Government folks may try to do to me – including especially any sort of legal horse puckey of whatever variety. I believe all parties identified already realize I have had two years to work on documentation and packages – and that those packages will be released by others who have already been retained to distribute the documents to specific recipients and post web structures in planned sequences should an ambush or coordinated attack occur (as it did July 25, 2014) or some ill fate befall me. If anyone has not yet figured that out, I guess the cat is now out of the bag. These folks all know what they have done and I would think each would understand that Whack-A-Mole begins with the first mole to pop its head up.
4. Yes. I have sent Ms. Pisarik a dozen pieces to illustrate the variety of people, places, and things that are a part of **rubiconpartyofone.us** (and **.info**, **.org**, **.com**, and **.me**.) The purpose of sending that to your attention, Governor, is to give you an idea of the range of folks who might visit **rubiconpartyofone.us**. With sham RNC and DNC Conventions officially completed tomorrow – and Presidential candidates for both parties being despicable to well over half the adults in the nation – I’m thinking **rubiconpartyofone.us** will become quite popular in the months and years to come.

Here’s a new piece of information to some:

I have been writing books for the past two years. The pieces to be included in **rubiconpartyofone.us** are reference documents for the book chapters. More than seventy-five pieces and documents addressing government, politics, and national issues have already been provided to national media outlets over the past year. Classic market development.

Now the publishing method is new – a book in digital and paper form with an entire body of information available on a web site to enable the reader to learn more – at no cost. Here’s an email to 100+ folks from February providing a preview. *Dirty Stories* is actually a series of books – some of which contain multiple stories. The first three stories are ready for release as a single book.

From: Bill Stephens  
Sent: Saturday, February 06, 2016 9:45 AM  
Subject: Dirty Stories by Will Stephens

All 100+ recipients of this message are bcc.

Here is the Table of Contents for *Dirty Stories*, to be published this year. I use the pen name “Will” as an affirmation of my own spiritual will and attitude.

## *Dirty Stories*

### *By Will Stephens*

Dedication (main points)

- Dedicated to my family and lifelong friends.
  - And to the many people who have said, “You should write a book.”
- [Preface](#) (main points)
- “Dirty Stories” comes from my work in investigating, engineering, cleaning up, managing, and fighting over contaminated lands.
  - Stories from my personal experiences over 40 years – 1975-2015.
  - Many of the stories – even the ones based on very serious situations – have truly comical and ridiculous sidelights. Some stories are truly disturbing and reveal behavior that is certainly unethical and bordering on criminal. Some way over the border.
  - I have drawn on a large body of written documentation – much of it in the public domain. I know that because I put it there.
  - Nobody could make this stuff up – or would need to. Truth really is stranger than fiction.
  - Last names are generally not used. First names are sometimes altered.
  - When actual names of people and organizations are used, the facts associated with those names are readily verifiable in written records.
  - If anyone named chooses to challenge my facts, integrity, or resolve, I ask that he, she, or they please step out of the shadows for a compelling demonstration.
  - If anyone thinks a story might be “outing” him or her in a bad light, my advice to that person is to “keep your mouth shut and your head down” rather than confirm the identities of those involved. Maybe when you get to the point in life I am, you can tell your family and friends, “That was me.” Or maybe not.
  - I want to give a special shout out to the following people and entities that inspired me to write this book (in more-or-less alphabetical order):

- ✦ Federal Judge G. Ross Anderson, Esq.
- ✦ The Elected Officials of the City of Detroit in 1986
- ✦ Elizabeth Dieck, Esq.
- ✦ Her Excellency, South Carolina Governor Nikki Haley
- ✦ Leon Harmon, Esq.
- ✦ Celeste Jones, Esq.
- ✦ The McNair Law firm
- ✦ Richard Moore, NADA

- ✦ David Nichols, P.G.
- ✦ Schlumberger Ltd. and Affiliates
- ✦ South Carolina Department of Health and Environmental Control
- ✦ South Carolina Department of Natural Resources
- ✦ South Carolina Legislature
- ✦ Catherine Templeton, Esq.
- ✦ The Managers and Staff of the US Environmental Protection Agency
- ✦ Ethan R. Ware, Esq.
- ✦ William “Billy” Wilkins, Esq.

Chapter One: [Circus Maximus](#) (A backdrop for the stories)

Chapter Two: [A River Runs Through It](#) (Schlumberger Twelve Mile River NPL Site, South Carolina)

Chapter Three: [The Pinewood Dirty](#) (The Pinewood Site, South Carolina)

Chapter Four: [Aqua Diente](#) (AquaTech Ultra-hazardous Waste NPL Site, South Carolina)

Chapter Five: [Bombs Away!](#) (The Conway Bombing and Gunnery Range, South Carolina)

Chapter Six: [Defiance](#) (GM Defiance, OH Plant)

Chapter Seven: [Have you got bad gas, too?](#) (Mineral Point Landfill Gas, Madison, WI)

Chapter Eight: [Da Moter Gritty](#) (New Chrysler City Plant – Detroit)

Chapter Nine: [Copper Clappers](#) (Gaston Copper, South Carolina)

Chapter Ten: [Golden Strippers](#) (Golder Strip Septic Tank NPL Site, South Carolina)

Chapter Eleven: [St. Elmo's Fire](#) (Clow, Coshocton, OH)

Chapter Twelve: [Colt 45](#) (Colt Industries, Muskogee, OK)

Chapter Thirteen: [Peanut Butter Cups](#) (Stoler Chemical NPL Site, South Carolina)

Chapter Fourteen: [Sometimes nothing's a pretty cool hand.](#) (Ninth Avenue Dump – Gary, IN NPL Site)

Chapter Fifteen: [Honey Wagon Train](#) (IMC, South Carolina and Florida)

Chapter Sixteen: [There's got to be a pony in there somewhere.](#) (Saginaw Nodular, Michigan)

Chapter Seventeen: [The Hare and the Turtle](#) (GM Massena NPL Site and the Mohawk Nation, New York)

Chapter Eighteen: [Som bergerz and Fries](#) (Schlumberger)

Chapter Nineteen: [The Ignoble Unwashed](#) (SC DHEC and US EPA management)

Chapter Twenty: [Dirty Shorts](#) (Humorous and Ridiculous Short Stories from All Over)

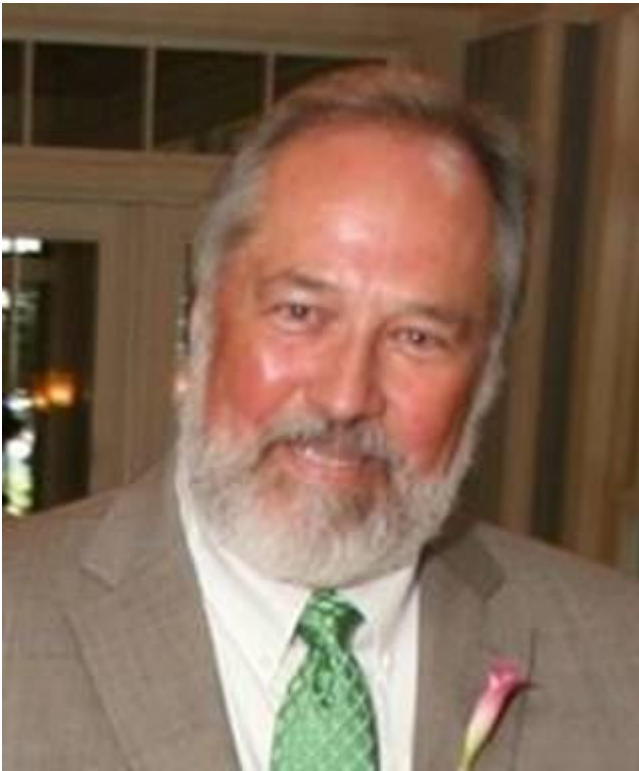
Chapter Twenty One: [They ain't doin' right by that monkey!](#) (Criminal Case, South Carolina – Surprise Ending)

Epilogue: [The Anatomy of Conspiracy](#)

Governor, I thought you might be interested in a few motivational pieces:

From my September 25, 2014 letter to then-Director Catherine Templeton:

**“And just in case you encounter any politicians who want to frame me, please give them the retouched photo on the right – not the original on the left:”**



**“No matter what else happens, I will not lose my sense of humor. Or my commitment to the citizens of South Carolina. We didn’t move the ball this far to give up now.”**

My Personal Symbol of Faith:



### And a few favorite verses:

Mark 8:34 and 8:35

"<sup>34</sup>And when He had called the people unto Him with His disciples also, He said unto them, "Whosoever will come after Me, let him deny himself, and take up his cross, and follow Me. <sup>35</sup>For whosoever will save his life shall lose it; but whosoever shall lose his life for my sake and the gospel's, the same shall save it."

1 Samuel 40 – 51

"<sup>48</sup>As the Philistine moved closer to attack him, David ran quickly toward the battle line to meet him. <sup>49</sup> Reaching into his bag and taking out a stone, he slung it and struck the Philistine on the forehead. The stone sank into his forehead, and he fell facedown on the ground."

"<sup>50</sup>So David triumphed over the Philistine with a sling and a stone; without a sword in his hand he struck down the

Philistine and killed him. <sup>51</sup> David ran and stood over him. He took hold of the Philistine's sword and drew it from the sheath. After he killed him, he cut off his head with the sword."

23 A Psalm of David.

<sup>1</sup> The Lord is my shepherd;  
I shall not want.

<sup>2</sup> He makes me to lie down in green pastures;  
He leads me beside the still waters.

<sup>3</sup> He restores my soul;  
He leads me in the paths of righteousness  
For His name's sake.

<sup>4</sup> Yea, though I walk through the valley of the shadow of death,  
I will fear no evil;  
For You are with me;  
Your rod and Your staff, they comfort me.

<sup>5</sup> You prepare a table before me in the presence of my enemies;  
You anoint my head with oil;  
My cup runs over.

<sup>6</sup> Surely goodness and mercy shall follow me  
All the days of my life;  
And I will dwell in the house of the Lord  
Forever

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Governor, I fully recognize most of this is nonsense to you. That doesn't matter to me at all. The acts of South Carolina elected officials and government managers have been nonsense to me – not to mention despicable, unethical, irresponsible, malicious, and in many cases illegal.

My reputation and my legacy are important to me and to my family and friends. I cannot and will not abide anyone impugning my integrity or denigrating my life's work.

What matters are the final results at this point. Sometimes "All's well that ends well..." is the best anyone can hope for.

I would appreciate your answer regarding your willingness to meet, Governor, by noon on Tuesday, August 2. I have a schedule to keep.

RSVP.

Best Regards,

Will Stephens

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From: Pisarik, Holly [mailto:HollyPisarik@gov.sc.gov]  
Sent: Thursday, July 28, 2016 4:22 PM  
To: Bill Stephens  
Subject: RE: Letter to Governor Nikki Haley.

Thank you, Mr. Stephens. We will review the material you have sent to our office.

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From: Bill Stephens  
Sent: Monday, July 25, 2016 8:43 AM  
To: 'Taylor, W. Marshall'; 'Heigel, Catherine E.'; 'Phil Leventis ([leventis@ftc-i.net](mailto:leventis@ftc-i.net))'; 'ehwarner@santeecooper.com'; 'PerryB@dnr.sc.gov'; 'Robert Kerr'; 'sfretwell@thestate.com'; 'Jim Hilley'; 'Barnett, Ron'; 'pbrowning@postandcourier.com'; 'pconner@williamsmullen.com'; 'Pat Sears'; 'Luke Lukens'  
Subject: Attached is a letter to Governor Nikki Haley.

All – Attached is a letter to Governor Nikki Haley. The letter is self-explanatory.

Marshall or Director Heigel: Please forward this to the appropriate email address at the Governor's office. The Governor's email system does not allow attachments. Thank you.

William A. Stephens, P.E.  
Sparrow Hawk  
121 Upcountry Lane  
Travelers Rest, South Carolina 29690

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