

Improve our K-12 Student Performance

Activity Number	Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS				
797	H63	State Department of Education	Finance	344,152
798	H63	State Department of Education	Administration	157,228
	H63	State Department of Education	School Districts Consolidation	26,000,000
824	H67	Educational Television Commission	Agency Fundraising	32,015
854	H75	School for the Deaf & the Blind	Statewide Service Delivery (formerly Outreach)	814,734
				27,348,129
			Cost Savings Subtotal	
Making Tough Choices - Below the Line Savings				
693	H63	State Department of Education	Teacher Quality - ADEPT	1,747,818
698	H63	State Department of Education	Career and Technology Education (CATE) - Modernize Technology	3,776,088
700	H63	State Department of Education	High Schools That Work and Making Middle Grades Work	1,648,937
712	H63	State Department of Education	SAT Improvement	280,714

719	H63	State Department of Education	Character Education Program	Last year, we supported the State Department of Education's recommendation to eliminate this funding, and we believe the circumstances surrounding this program have not changed over the past year. Although we believe that character education programs are important, the current funding level is not enough to be effective in all 85 school districts. Additionally, the Education and Economic Development Act mandates character education activities, which makes this activity redundant.	176,988
783	H63	State Department of Education	Felton Lab	The Felton Lab is located on the campus of S.C. State University, and serves 194 students in K-8. The school receives substantial funding in addition to the students' tuition payment of \$1,000 each. We support Felton Lab's mission, offering professional development to aspiring educators, but we believe the program's tuition revenue and special appropriations provide sufficient support. Additionally, other agency school districts at the Department of Juvenile Justice and the School for the Deaf and Blind do not receive similar special line items. This activity has been ranked as a low priority by past budget results teams.	108,736
795	H63	State Department of Education	Ombudsmen Services	This line item funds a single employee at the Department of Education who fields complaints and concerns about the public education system. We recognize the importance of responding to constituent complaints; however, we believe this service could be effectively provided through the Department of Education's Office of Communications. This activity has been ranked as a low priority by past budget results teams.	41,110
810	H64	Governor's School for Arts & Humanities	Library	This funding supports 3 library staff for the residential and summer programs. The school receives \$5,865,000 in general funds—and charges student fees—for awareness, recruitment and operations of its summer program. We believe this funding could be better spent toward the library program and that any shortfall should be made up by student fees.	280,181
815	H65	Governor's School for Math & Science	Statewide Outreach	This program is at the Governor's School for Math & Science and provides professional development for K-12 teachers in science and math, which is duplicative of Department of Education efforts. These funds also support a summer science program for middle school students, which falls outside the core mission of the school, which is a residential school for 11th and 12th graders. The program also receives grant funds, so we suggest the school seek more grants or other funding to continue this outreach program.	415,695
826	H67	Educational Television Commission	Educational Radio	ETV funds eight radio stations around the state: five news stations and three classical music/news stations. Not-for-profit educational radio fills an important gap left by the for-profit radio industry. However, when competing for scarce dollars, K-12 and public safety activities are higher priorities than educational radio. In fact, most of ETV's funding comes from private sources: ETV currently holds membership drives three times a year. ETV could increase the number of membership drives or sell more advertising to offset this funding loss.	27,537
1593	L12	John de la Howe	Therapeutic Wilderness Camping	This activity teaches life skills through a one-year, full-time outdoor living experience. This year, there are only 13 boys enrolled in the program. While the intent of this program is worthy, in a tight budget year, we recommend that the agency seek alternative funding.	306,188
1508	P20	Clemson PSA	4-H and Agricultural & Natural Resource Programs for Youth	Our state is facing a deep shortfall this budget cycle. 4-H is a worthwhile activity but, given the budgetary outlook, it should be funded through vocational or Education and Economic Development Act funding.	2,518,974
1271	P28	Dept of Parks, Recreation & Tourism	Interpretive & Resource Management	This activity provides technical assistance to the state's parks concerning park attendance, and provides educational programs to park visitors. Because this activity is not essential to raising student achievement, we believe schools wishing to take advantage of this activity's services should do so using existing programmatic funding devoted to curriculum mastery.	220,177
	H67	Educational Television Commission	Overall Agency	We appreciate the valuable entertainment and educational services that ETV provides, particularly as part of our state's K-12 distance and virtual learning programs. However, many of ETV's programming activities are lower priorities than other areas of state government, and unfortunately this year's budget reduces funding for a number of worthwhile programs. We are reducing ETV's funding this year in favor of increasing funding for core government services, but federal and private funds are available and sufficient to enable ETV's K-12 educational programming to continue.	4,515,233

				Below the Line Savings Subtotal	16,064,376
				Total Goal Area Savings	43,412,505

Improve our Higher Education System and Cultural Resources

Activity Number	Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS				
	H09	Citadel	Administration - 15% Reduction	1,445,271
			We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	
	H12	Clemson	Collaboration and Cooperation	620,135
			We recommend reducing administrative costs at our three research institutions by one percent and encourage these three universities to collaborate on ways to share programs or offer services with reduced funding. We selected these three research institutions because these universities are able to apply for federal research grants and they are eligible to receive funding for endowed chairs. In lean budget years—when Clemson is furloughing employees—we must reduce administrative overhead and direct funding to the classrooms.	
	H15	College of Charleston	Administration - 15% Reduction	5,695,761
			We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	
	H17	Coastal Carolina	Administration - 15% Reduction	1,587,460
			We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	
	H18	Francis Marion University	Administration - 15% Reduction	719,800
			We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	

H21	Lander University	Administration - 15% Reduction	We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	514,649
H24	South Carolina State University	Administration - 15% Reduction	We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	1,330,332
H27	University of South Carolina	Program Restructuring- Archeology & Anthropology	We propose consolidating the Institute for Archeology and Anthropology—currently located at USC-Columbia—into the Department of Archives and History (DAH). This function could be easily absorbed and housed at DAH as there is adequate physical space and the Institute is consistent with the overall mission of cultural preservation of DAH. Most of our neighboring states house their Archeology programs at their equivalent of our Department of Archives and History.	496,812
H27	University of South Carolina	Collaboration and Cooperation	We recommend reducing administrative costs at our three research institutions by one percent and encourage these three universities to collaborate on ways to share programs or offer services with reduced funding. We selected these three research institutions because these universities are able to apply for federal research grants and they are eligible to receive funding for endowed chairs. In lean budget years—when USC is furloughing employees—we must reduce administrative overhead and direct funding to the classrooms.	954,143
H47	Winthrop University	Administration - 15% Reduction	We recommend reducing administrative costs by consolidating administrative functions with nearby institutions. In the past, we have suggested cutting advertising and marketing, but chose not to do so this year. We recognize that advertising and marketing is important for colleges and universities, we firmly believe that these activities should not be funded by higher education institutions during the tough economic times we now face. S.C. has one of the highest in-state tuition rates in the region -- and is among the highest in the nation. At a time when many colleges are furloughing employees and laying off instructors, these funds could be better used to keep professors in the classroom.	976,144
H09	The Citadel		In September, 2010, the Budget and Control Board took an action that conditioned approval of new capital expenditures on colleges and universities keeping tuition increases under 7 percent -- the HEPI Index for the South Atlantic region for 2010. In response most colleges and universities that had raised tuition by more than 7 percent this year scaled back their tuition increases so as to comply with the Budget and Control Board's action. The Citadel, however, did not. We are reducing the Citadel's appropriation by the amount they generated in tuition increases during the 2010-11 school year above 7 percent.	906,379
H51	Medical University of South Carolina	Collaboration and Cooperation	We recommend reducing administrative costs at our three research institutions by one percent and encourage these three universities to collaborate on ways to share programs or offer services with reduced funding. We selected these three research institutions because these universities are able to apply for federal research grants and they are eligible to receive funding for endowed chairs. In lean budget years—when MUSC is furloughing employees—we must reduce administrative overhead and direct funding to the classrooms.	513,199
H59	Board for Technical & Comprehensive Education	Administration - Establishing Three Regions	By consolidating the administrative functions of the technical colleges at three regional centers, we can save over \$22 million.	22,600,000

830	H67	Educational Television Commission	Making It Grow	We believe that funding "Making It Grow" is a low priority when compared to health care, law enforcement, K-12 education, and other critical state functions. We recommend eliminating state funding and focusing remaining funds on the delivery of educational programming to students.	203,460
865	H79	Consolidating Cultural Agencies - Archives & History	Restructuring - Administration	The State Library, State Museum, and Department of Archives and History have discussed sharing human resource functions, and we would like to see this discussion turn into action. By consolidating administrative functions, we will reduce each agency's state administration funds by 18%. We believe that consolidating administration functions will not compromise the mission of our cultural agencies.	163,134
867	H87	Consolidating Cultural Agencies - State Library	Restructuring - Administration	The State Library, State Museum, and Department of Archives and History have discussed sharing human resource functions, and we would like to see this discussion turn into action. By consolidating administrative functions, we will reduce each agency's state administration funds by 18%. We believe that consolidating administration functions will not compromise the mission of our cultural agencies.	90,472
Multiple Activities		Statewide	O&M Higher Education Physical Plant	We recommend reducing operations and maintenance by three percent for higher education institutions within a 25 mile radius of one other. These savings are based on the centralization of facilities management that will afford a reduction in overhead.	8,512,641
Multiple Activities		Statewide - Four-Year and Technical Higher Education Institutions	Administration Standards	As we have advocated in the past, we recommend that our state's higher education institutions share administrative responsibilities. Because most higher education institutions in South Carolina are located within 25 miles of one another, we think it makes no sense for each institution to have separate administrations. Our plan proposes to consolidate administrative responsibilities over two years.	2,935,385
				Cost Savings Subtotal	50,265,177
Making Tough Choices - Below the Line Savings					
283	H03	Commission on Higher Education	Pass Through Savings - University Center of Greenville	The University Center of Greenville is a consortium of public and private colleges and universities offering degree programs to the citizens of the Upstate and surrounding areas. We believe the seven institutions (one of which is private) that comprise the Center can coordinate adequately to support this program from their existing funds without additional state revenue.	1,122,021
284	H03	Commission on Higher Education	Pass Through Savings - Lowcountry Graduate Center	The Lowcountry Graduate Center is a consortium of four public colleges in the Charleston area that offer graduate degree programs, and we strongly support the graduate center's efforts; however, we believe that funding should come from the participating institutions now that the Center has been operating for eight years. Additionally, we recommend reducing these pass-through funds because the agency has no control over how the funds are spent and because pass-through funding diminishes governmental accountability.	811,963
290	H03	Commission on Higher Education	Arts Program Tuition Assistance	We recommend eliminating unnecessary funding for students attending the North Carolina School of the Arts because we have established the S.C. Governor's School for the Arts in Greenville.	7,422
295	H03	Commission on Higher Education	Cutting Edge	In the past, "Cutting Edge" funded several academic programs. Due to funding cuts, all programs other than research have been eliminated. The remaining funds support research by CHE on institutional effectiveness, planning, and assessment research, which is already conducted by higher education institutions in the process of renewing accreditation. Since the only remaining activity in this funding is duplicative of other activities, we recommend eliminating this funding. This activity has been ranked as a low priority by past budget results teams.	104,083

299	H03	Commission on Higher Education	Higher Education Assistance	The Higher Education Awareness Program (HEAP) provides grants to middle schools for college awareness materials. We recommend eliminating this program because HEAP duplicates career and postsecondary awareness efforts of the Education and Economic Development Act. Additionally, students can research college opportunities for free on CHE's web site (www.che.sc.gov) and through the U.S. Department of Education (www.college.gov). This activity has been ranked as a low priority by past budget results teams.	183,003
301	H03	Commission on Higher Education	African-American Loan Program	This CHE program recruits African-American teachers to S.C. State University and Benedict College. We recognize this program's importance, but the current budgetary issues require us to limit this program to its current commitments. We recommend that enrollment in this program be capped at the 20 students currently enrolled in the program and be funded from lottery money currently directed to historically black colleges. This activity has been ranked as a low priority by past budget results teams.	123,382
1547	H03	Commission on Higher Education	National Foundation of Teaching Entrepreneurship (NFTE)	In a tight budget year, resources should be focused on the CHE's core mission. Private sector support should be sought for this activity.	122,345
1798	H03	Commission on Higher Education	Charleston Transition College Connection	This funding supports a nonprofit corporation committed to helping students with significant mental disabilities transition from school to the workforce. Higher education currently receives close to 20 percent of the total state budget, ranking second in the Southeast in such spending. Nationwide, only six states dedicate a greater percentage of their state budget to higher education than S.C. This type of proviso may, once again, ultimately lead to increasing the tuition burden on students. If CHE believes that this program has merit, then it should fund the program out of its existing budget.	185,309
329	H09	Citadel	Student Services	Student Services programs contribute to the students' well-being and intellectual, cultural, and social development outside the context of the formal instructional program. This line may also include admissions and registration activities. Most of the state's institutions of higher education fund this line item without any state general funds (Clemson, Lander, USC-Columbia, USC-Aiken, USC-Beaufort, USC-Lancaster, USC Sumter, USC-Union, USC-Upstate). All state universities should be able to fund their essential student services without state funds and prioritize the other non-instructional programs funded through this line item.	1,110,000
1692	H12	Clemson University	Call Me Mister	This program seeks to address the shortage of African American male teachers in elementary schools around the state. While we appreciate this program's purpose, we believe the funding for this program should be redirected to more critical areas within our educational system. Additionally, in the past, the Call Me Mister program has found financial support from the federal government and from such organizations as BMW, DuPont, Michelin and the Charles Stewart Mott Foundation.	1,300,000
374	H15	University of Charleston	Public Service	This program seeks to increase the number of faculty that are involved in economic and cultural development throughout the state. While we appreciate this program's efforts, we believe our state colleges should focus funding on classroom instruction and find alternative ways to fund service learning projects.	31,900
377	H15	University of Charleston	Student Services	Student Services programs contribute to the students' well-being and intellectual, cultural, and social development outside the context of the formal instructional program. This line may also include admissions and registration activities. Most of the state's institutions of higher education fund this line item without any state general funds (Clemson, Lander, USC-Columbia, USC-Aiken, USC-Beaufort, USC-Lancaster, USC Sumter, USC-Union, USC-Upstate). All state universities should be able to fund their essential student services without state funds and prioritize the other non-instructional programs funded through this line item.	1,388,572

447	H24	S.C. State University	Public Service	S.C. State University offers free courses to the community on small business development. We realize that public service is one of the top missions of public institutions, but in a tight budget year, we believe our state colleges cannot afford to offer educational classes free-of-charge. Additionally, this program is duplicative of the S.C. Department of Commerce's efforts to assist small businesses through the Small Business Ombudsman Office and the Business One Stop, which offer free online information for prospective business owners. We recommend eliminating the program, as the college may be able to offer this class under the 1890 Research & Extension program, which receives federal funds. This activity has been ranked as a low priority by past budget results teams.	250,000
449	H24	S.C. State University	Student Services	Student Services programs contribute to the students' well-being and intellectual, cultural, and social development outside the context of the formal instructional program. This line may also include admissions and registration activities. Most of the state's institutions of higher education fund this line item without any state general funds (Clemson, Lander, USC-Columbia, USC-Aiken, USC-Beaufort, USC-Lancaster, USC Sumter, USC-Union, USC-Upstate). All state universities should be able to fund their essential student services without state funds and prioritize the other non-instructional programs funded through this line item.	1,100,250
1558	H27	University of South Carolina-Columbia	Instruction: Graduate School, and University 101	Funding for this program supports several graduate faculty positions and the University 101 program, which helps freshman get acclimated to college life. Since many freshman do not take this non-mandatory course, we believe USC should fund this program out of its general budget. No other college receives a special line item to fund a University 101 course, and we do not believe USC should be treated differently.	1,276,064
537	H38	USC-Salkehatchie	Pass Through Savings - Leadership Institute	While this local economic development program has merit, we do not believe it is wise to have multiple agencies performing independent development activities. The S.C. Department of Commerce conducts development activities across our state, and we believe the Department is best suited to handle the state's economic development responsibilities.	100,460
563	H47	Winthrop University	Student Services	Student Services programs contribute to the students' well-being and intellectual, cultural, and social development outside the context of the formal instructional program. This line may also include admissions and registration activities. Most of the state's institutions of higher education fund this line item without any state general funds (Clemson, the Citadel, Lander, USC-Columbia, USC-Aiken, USC-Beaufort, USC-Lancaster, USC Sumter, USC-Union, USC-Upstate). All state universities should be able to fund their essential student services without state funds and prioritize the other non-instructional programs funded through this line item.	967,049
587	H51	Medical University of South Carolina	Public Assistance	MUSC provides non-instructional services benefiting individuals and groups within the community. While this program is admirable, in a tight budget year, we can mitigate the impact on classroom instruction by reducing appropriations to non-instructional services. This program receives substantial federal and other funds. We recommend eliminating the General Fund appropriation.	3,628,209
590	H51	Medical University of South Carolina	Student Services	Student Services programs contribute to the students' well-being and intellectual, cultural, and social development outside the context of the formal instructional program. This line may also include admissions and registration activities. Most of the state's institutions of higher education fund this line item without any state general funds (Clemson, Lander, USC-Columbia, USC-Aiken, USC-Beaufort, USC-Lancaster, USC Sumter, USC-Union, USC-Upstate). All state universities should be able to fund their essential student services without state funds and prioritize the other non-instructional programs funded through this line item.	1,344,649
1565	H51	Medical University of South Carolina	Pass Through Savings, Part 1A - Rural Dentist Incentive	This line item is a pass-through from HHS to MUSC and Area Health Education Consortium (AHEC). This program, requested by neither HHS, MUSC, nor AHEC, provides funding to incentivize dentists to serve rural populations. We acknowledge the challenge in attracting dentists to practice in the state's rural areas, but this money amounts to a little more than \$5,000 per county. We do not believe such a small amount is enough to attract young students leaving dental school to practice in rural areas, and we recommend eliminating funding for this activity.	176,101
649	H59	Board for Technical & Comprehensive Education	Trident Tech-Culinary Arts	We recommend suspending funding for this program. While the program may merit state funding, it was added by the General Assembly without appropriate program review imposed upon other potential programs. This bypass is an example of failure by our higher education governance structure.	481,817

668	H59	Board for Technical & Comprehensive Education	Community Service Programs	This program offers non-credit courses to community members at all 16 technical colleges. Participants pay for the courses, which are day-long community-focused seminars. General funds are used to pay a portion of the instructors' salaries. Because the program can be sustained by the \$3 million it generates annually, we recommended eliminating state funding for this program. This activity has been ranked as a low priority by past budget results teams.	547,704
1710	H59	Board for Technical & Comprehensive Education	Florence-Darlington-SIMT	This program, created in the last 4 years, was originally intended to equip the new Southeastern Institute of Manufacturing and Technology (SIMT) with state-of-the-art technologies. SIMT charges companies a fee in return for manufacturer training and support. This year, the program will bring in an estimated \$450,000, and will ultimately be self-sustaining. The success of this public-private partnership should cover future equipment costs and make funding unnecessary in FY 2011-12.	932,549
1825	H59	Board for Technical & Comprehensive Education	Apprenticeship	This new activity, added in the last 4 years, supports business-led initiatives for a statewide registered-apprenticeship process. The technical college system last year created a statewide registered-apprenticeship program. Agencies inform us that program funding can be reduced by \$363,294 without impacting their ability to accomplish the program's mission. We recommend reducing funding for personnel, overhead, and travel costs.	584,550
876	H91	Arts Commission	Arts Education	Like many states, our state's difficult financial position this year has forced us to make some equally difficult funding decisions. In this year's Executive Budget, we have proposed eliminating the Arts Commission. We recognize that artistic and cultural programs add great value to our state, but we simply cannot justify spending money on arts programs when other core academic programs are facing steep budget cuts. We recommend transferring the Arts Commission's responsibility for grant administration to the State Department of Education.	508,459
877	H91	Arts Commission	Community Arts Development	Like many states, our state's difficult financial position this year has forced us to make some equally difficult funding decisions. In this year's Executive Budget, we have proposed eliminating the Arts Commission. We recognize that artistic and cultural programs add great value to our state, but we simply cannot justify spending money on arts programs when law enforcement and core academic programs are facing steep budget cuts. We recommend transferring the Arts Commission's responsibility for grant administration to the State Department of Education.	929,945
878	H91	Arts Commission	Artist Development	Like many states, our state's difficult financial position this year has forced us to make some equally difficult funding decisions. In this year's Executive Budget, we have proposed eliminating the Arts Commission. We recognize that artistic and cultural programs add great value to our state, but we simply cannot justify spending money on arts programs when law enforcement and core academic programs are facing steep budget cuts. We recommend transferring the Arts Commission's responsibility for grant administration to the State Department of Education.	123,214
880	H91	Arts Commission	Administration	Like many states, our state's difficult financial position this year has forced us to make some equally difficult funding decisions. In this year's Executive Budget, we have proposed eliminating the Arts Commission. We recognize that artistic and cultural programs add great value to our state, but we simply cannot justify spending money on arts programs when law enforcement and core academic programs are facing steep budget cuts. We recommend transferring the Arts Commission's responsibility for grant administration to the State Department of Education.	491,228
881	H95	State Museum	Collections	Given that our state has cut over \$2 billion from the budget since the economic downturn, we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	450,463

882	H95	State Museum	Education	Given that our state has cut over \$2 billion from the budget since the economic downturn, we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	637,200
883	H95	State Museum	Exhibits	Given that our state has cut over \$1.5 billion from the budget since the economic downturn, we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	692,761
884	H95	State Museum	Operations	Given that our state has cut over \$1.5 billion from the budget since the economic downturn we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	231,088
885	H95	State Museum	Facilities	Given that our state has cut over \$1.5 billion from the budget since the economic downturn, we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	185,391
886	H95	State Museum	Administration	Given that our state has cut over \$1.5 billion from the budget since the economic downturn, we are forced to eliminate all but the most necessary programs from the state's activities. Although we recognize the State Museum's value and popularity, this year we recommend eliminating state funding for the Museum. Cultural activities are obviously important, but the vast majority of this year's budget is directed to core governmental functions like public safety, education, and health care. We certainly do not advocate closing the Museum, and we believe the Museum can make up the cut in state funding through grants, private donations, or increased admittance fees.	598,460
				Below the Line Savings Subtotal	22,725,611
				Total Goal Area Savings	72,990,788

Improve the Conditions for Economic Growth

Activity Number		Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS					
1215	P16	Department of Agriculture	Consumer Services - Petroleum Inspection & Testing Program	The Department of Agriculture currently inspects all fuel dispensers, and weighing and measuring devices in the state. The Governor's MAP Commission suggested the Department of Agriculture could check a representative sample of dispensers and weighing and measuring devices while ensuring consumer protection. Additionally, the MAP Commission suggested giving the Department of Agriculture the authority to levy fines in cases of abuse. We support these recommendations. MAP estimated that adopting these suggestions would save \$223,047 annually. In a tight budget cycle, these reforms make sense.	223,047
1306	U30	Aeronautics Commission	Airport Development	These provisions, which we vetoed in 2009, transfer Aeronautics to the Budget and Control Board to prevent the Department of Commerce's (Commerce) attempt to save money by cutting pilots, relocating operations, and contracting with private companies for maintenance work. We recommend eliminating this proviso and allowing Aeronautics to implement whatever changes it sees fit and thereby realize the available cost savings.	360,000
				Cost Savings Subtotal	583,047
Making Tough Choices - Below the Line Savings					
648	H59	Board for Technical & Comprehensive Education	Florence - Darlington Entrepreneurial Operations Equipment	The Technical & Comprehensive Education Board originally requested these funds to buy new equipment for the Southeastern Institute of Manufacturing Technology (SIMT). The SIMT is now up and running. We support SIMT's mission because it will spur economic development in the Pee Dee, but we believe the SIMT's success as a public-private partnership will cover future equipment costs. Because the SIMT expects to generate \$450,000 in FY 2008-09 to balance its budget, and expects to generate a profit in FY 2009-10, we recommend eliminating state funding from this self-sustaining program. This activity has been ranked as a low priority by past budget results teams.	310,850
1216	P16	Department of Agriculture	Marketing and Promotions	Through the S.C. Grown marketing campaign, the agency seeks to bring attention to agricultural products grown, processed, or manufactured in this state. We recommend eliminating this program because Clemson PSA conducts a similar program for about 1/3 of the cost.	722,932
1484	P20	Clemson PSA	Rural Community Leadership Development	We recommend suspending this activity because it is outside Clemson PSA's core mission, and because the program's goal is duplicative of services provided through the South Carolina Department of Commerce. Additionally, the results team did not rank this program as a priority.	61,295
1495	P20	Clemson PSA	Agricultural Biotechnology	Through this program, Clemson PSA collaborates with SC Bioengineering Alliance and the Department of Commerce to attract biotech companies to the state and assist in new company start ups. While we have advocated funding this activity in the past, the Department of Commerce is currently equipped to carry out these functions without additional funding in this tight budget year. This activity has been ranked as a low priority by past budget results teams.	1,913,103
1496	P20	Clemson PSA	Risk Management Systems for Agricultural Firms	This program, through which Clemson PSA provides economic analysis of agricultural firms, conducts market assessments, and educates farm owners on productive marketing strategies, duplicates existing efforts. The Department of Agriculture's programs to assist farmers in exporting products to local, national, and international markets, as well as the various Commodity Board's activities to promote specific products.	520,404

1502	P20	Clemson PSA	Rural Community Economic Development	With this program, Clemson PSA seeks to enhance economic development in rural areas through workforce analysis, business development strategies, policy formation, surveys to enhance workforce preparedness, and business retention efforts. Economic development falls outside of what we consider to be Clemson PSA's core mission: agrisystems productivity and profitability. This rural development program duplicates services already provided by the Department of Commerce's Community and Rural Development program and Grants and Incentives program. This activity has been ranked as a low priority by past budget results teams.	97,565
1224	P21	S C State PSA	Community Leadership and Economic Development	S.C. State University's public service activity program provides leadership development and economic development programs in financially disadvantaged communities. While we recognize the laudable goals of this program, economic development does not fit within the core mission of S.C. State PSA: agrisystems productivity and profitability. As we recommended in past budgets, all rural and community economic development programs should be consolidated under the Department of Commerce, which already successfully conducts these activities. This activity has been ranked as a low priority by past budget results teams.	272,607
1281	P28	Parks, Recreation and Tourism	Regional Promotions	This program passes revenue through PRT to fund regional tourism promotions. Because PRT does not have flexibility in allocating these funds, and regional tourism districts have alternative revenue streams in the form of local grants and funding, we support the agency's recommendation to eliminate this program. This activity has been ranked as a low priority by past budget results teams.	1,375,000
1432	R60	Department of Workforce and Investment	SC Occupational Information	The S.C. Occupational Information System is a worthwhile system, but already receives \$385,600 from the EEDA. Additionally, other career information systems are available, such as Kuder. The Kuder career information system is available for use in One-Stop Employment Offices. Kuder 4 Adults will be ready to use by June 2009. More school districts prefer the Kuder system to SCOIS. This activity has been ranked as a low priority by past budget results teams.	429,716
				Below the Line Savings Subtotal	5,703,472
				Total Goal Area Savings	6,286,519

Improve the Health and Protection of Our Children and Adults

Activity Number		Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS					
78	D17	Continuum of Care (Governor's Office OEPP)	Administration - Restructuring	We can capture these administrative savings from restructuring. For further information, see the text.	70,548
838	H73	Vocational Rehabilitation	Administrative Savings - Restructuring	By merging the Vocational Rehabilitation Department and the Commission for the Blind, we can realize efficiencies and lower costs without adversely affecting the quality of service provided by both agencies, as recommended by a 2002 LAC report. Both agencies agree that they have similar primary missions and that a merger of administrative functions is appropriate. For further explanation, please see text.	590,663
949	J04	Department of Health and Environmental Control - Health	Administration - Restructuring	We can capture these administrative savings from restructuring our health agencies. For further information, see the text.	4,197,236
949	J04	Department of Health and Environmental Control	Administration	We can capture these administrative savings from restructuring our environmental agencies. For further information, see the text.	1,000,000
	J04	Department of Health and Environmental Control	Collections	The Legislative Audit Council recommends increasing the rate of collections by 10%. This increase can be achieved by verifying income for reduced fee patients, implementing a uniform billing and collection policy for health districts, and participating in the Department of Revenue's programs for debt collection in health service programs.	180,000
1010	J12	Department of Mental Health	Administration - Restructuring	We can capture these administrative savings from restructuring. For further information, see the text.	5,262,488
	J12	Department of Mental Health	Collections	Increase Rate of Collections by 10% per LAC Report recommendations. This can be done by verifying income for reduced fee patients, using Setoff Debt and GEAR programs, and having community mental health centers utilize the lien process against estates like DMH headquarters does.	840,000
1033	J16	Department of Disabilities and Special Needs	Administration - Restructuring	We can capture these administrative savings from restructuring. For further information, see the text.	1,938,303
1040	J20	Department of Alcohol and Other Drug Abuse Services	Administration - Restructuring	We can capture these administrative savings from restructuring. For further information, see the text.	208,737
1109	L04	Department of Social Services	Contract / Pass Through Funds	The agency recommends cutting this pass-through, and we agree. In 2008, we vetted this proviso because it created the illusion of a competitive process, which in reality would likely steer money to two nonprofits, Heritage Community Services and Campaign to Prevent Teen Pregnancy. As we have stated in the past, we do not believe government should pick winners and losers among non-profit organizations. This activity has been ranked as a low priority by past budget results teams.	1,093,944
1126	L24	Commission for the Blind	Vocational Rehabilitation Services	We recommend transferring training programs to the newly established S.C. Center of the Blind. This same training program can be done for a reduced cost outside of the public sector.	150,000
1133	L24	Commission for the Blind	Administrative Savings - Restructuring	By merging the Vocational Rehabilitation Department and the Commission for the Blind, we can realize efficiencies and lower costs without adversely affecting the quality of service provided by both agencies as recommended by a 2002 LAC report. Both agencies agree that they have similar primary missions and that a merger of administrative functions is appropriate. For further explanation, please see text.	194,183
1154	L46	Commission on Minority Affairs	Administration (Overhead Cost)	The Department of Social Services, the Employment Security Commission, and the Department of Education each provides services to the Commission on Minority Affairs' clients, in addition to efforts by several non-profit organizations. We recommend that the Commission on Minority Affairs consolidate some of its administrative responsibilities within the Governor's Office of Executive Policy and Programs, thereby saving over \$100,000.	102,058

					Cost Savings Subtotal	15,828,160
Making Tough Choices - Below the Line Savings						
109	E04	Lieutenant Governor's Office	Local Provider Salary Supplement		This funding provides salary supplements to non-state employees working for the local aging service providers. We recommend diverting salary supplements to non-state aging employees to the Long Term Ombudsman.	78,000
1535	E04	Lieutenant Governor	State Level Activity Geriatric Physician Program		This program funds loan forgiveness for doctors who agree to practice geriatrics in South Carolina for at least 5 years. While we believe this is a worthy goal, and recognize S.C. is the only state to give this type of incentive, we recommend that the program seek alternate funding. For example, the American Geriatric Society supports the National Health Service Corps Loan Repayment Program, which recruits health professionals to provide primary health services in areas that lack adequate medical care. In return, the federal government offers to forgive the doctors' student loans. This activity has been ranked as a low priority by past budget results teams.	35,000
1657	E04	Lieutenant Governor	Silver Haired Legislature		In past years, this activity was funded by private donations. In addition, this group often lobbies the Legislature for programs that they believe benefit our state's senior population. We issued an executive order during our first year prohibiting cabinet agencies from hiring lobbyists and recommended eliminating all state-funded lobbyists because we do not believe that taxpayer funds should be used to advocate for more public funds.	13,500
1560	H27	University of South Carolina - Columbia Campus	Palmetto Poison Control Initiative		The Palmetto Poison Center (PPC) serves as the regional poison control center and is the only poison control resource in the State. The PPC is a cooperative effort of Palmetto Richland Memorial Hospital and the USC College of Pharmacy, which provides free services to the public and health professionals. Although this is a worthwhile program, it should be run by one of the state's health agencies, not a state university.	176,763
588	H51	Medical University of South Carolina	Diabetes Center		The Diabetes Center at MUSC develops and implements a statewide plan of community outreach and education programs related to diabetes. While we recognize the importance of preventing and treating diabetes, we are vetoing the funding for this activity because it is a special item outside of MUSC's primary mission of instructing students to become health professionals. Additionally, DHEC currently manages the South Carolina Diabetes Prevention and Control Program, which receives significant federal funding through the Centers of Disease Control. To the extent that MUSC wants to continue its role in providing diabetes education and outreach, we encourage them to partner with DHEC through its existing and better funded diabetes program.	289,088
1814	H51	Medical University of South Carolina	Hypertension Initiative		DHEC's Bureau of Community Health and Chronic Disease Prevention is part of a network of chronic disease prevention programs aimed at improving the health of our communities across South Carolina. Additionally, SC was one of 20 states which received funding for a new five-year cycle for a Capacity Building Heart Disease and Stroke Program. This activity duplicates these efforts and should therefore be eliminated.	240,433
596	H53	Area Health Education Consortium	Health Careers Program		This program, formerly known as the Student Development and Diversity Program, is a well-intended statewide program to get more students interested in health professions. For three years, the Duke Endowment has funded more than half of the initiative. However, AHEC has difficulty collecting the pertinent data to determine whether or not the program is successful. Additionally, this program is less critical than other, core health services competing for scare taxpayer dollars and should therefore be eliminated.	221,771
602	H53	Area Health Education Consortium	Recruitment - Nursing Recruitment Center		The agency recommends cutting this activity, and we agree. The Nursing Recruitment Center was originally initiated to address the shortage of nursing professionals. However, some of this money has been used to sponsor a conference. These funds are not large enough to make a difference in recruiting, and we cannot afford to spend our limited dollars on conferences. This activity has been ranked as a low priority by past budget results teams.	26,393

924	J02	Health & Human Services	Family Planning Services Administration	Medicaid Adolescent Pregnancy Prevention Services (MAPPS) is available to all at-risk Medicaid youths, through community or school-based programs that have contracts with HHS. Currently, there are 25 MAPPS providers throughout South Carolina, with an average allocation of a little more than \$16,000 per provider. However, HHS recommends eliminating this pass through—the agency has little control over how this money is spent. We agree with the agency's assessment and further reiterate that government should not choose winners and losers among non-profits. This activity has been ranked as a low priority by past budget results teams.	42,081
969	J04	Health and Environmental Control	Palmetto Aids Life Support	This line item is a pass-through appropriation to Palmetto AIDS Life Support. DHEC recommends cutting the funding for this program, and we agree. Unfortunately, the state provides no direction on how these funds are to be used—and there is no accountability after they are spent. Furthermore, South Carolina currently receives more than \$47 million dollars annually from the federal programs (Ryan White Program, Centers for Disease Control and Prevention, Office of Minority Health) and \$5 million from other state sources to combat AIDS. This activity has been ranked as a low priority by past budget results teams.	26,882
1153	L46	Minority Affairs	Research	The purpose of this division at the Minority Affairs Commission is to conduct research of minority populations. However, this activity duplicates services currently provided by the SC Office of Research and Statistics. This activity has been ranked as a low priority by past budget results teams.	77,953
1222	P21	S C State PSA	Nutrition, Education, Diet and Health	S.C. State University's public service activity program provides low-income families with nutrition education that promotes healthy living and allows the opportunity to assess and deter obesity. Our administration has been very vocal in support for health and exercise programs and recognizes the important service provided by this program. However, we recommend eliminating this program because it duplicates DHEC's obesity awareness campaign (SCCOPE), which fosters statewide efforts to promote healthy lifestyles. This activity has been ranked as a low priority by past budget results teams.	272,607
				Below the Line Savings Subtotal	1,500,471
				Total Goal Area Savings	17,328,631

Improve the Quality of Our Natural Resources					
Activity Number		Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS					
1206	P12	Forestry Commission	Administration Agency Consolidation	Among our restructuring recommendations, we propose consolidating DHEC functions, the Department of Natural Resources (DNR), and the Forestry Commission into the newly formed Department of Environment and Natural Resources. Doing so will produce administrative savings of \$395,297. For further information, please see text.	395,297
1478	P20	Clemson PSA	Administration	Clemson PSA should be able to reduce administrative staff as a result of fewer responsibilities. Proviso 35.4 authorizes Clemson PSA to spend up to \$75,000 on the Dairy Day Exhibition. Although we appreciate this exhibition's contribution to the agricultural industry, we recommend eliminating this proviso. Given the current budgetary circumstances, we believe Clemson should redirect the Dairy Day funds back to more critical needs and services.	75,000
1503	P20	Clemson PSA	Livestock-Poultry Health Programs: Meat Inspection	This activity should be transferred to DHEC, thereby saving an estimated half of its current general fund needs.	474,836
1236	P24	Department of Natural Resources	Administration Agency Consolidation	Among our restructuring recommendations, we propose consolidating DHEC functions, the Department of Natural Resources (DNR), and the Forestry Commission into the newly formed Department of Environment and Natural Resources. Doing so will produce administrative savings of \$762,726. For further information, please see text.	762,726
1237	P24	Department of Natural Resources	Provide Public Information	DNR funds provide public information as required by the Administrative Procedures Act, and funds news releases, publications, public speaking, and the creation of the ETV S.C. Wildlife Show. We recommend continuing funding for information required by the APA. However, in a tough budget year, we recommend eliminating funds not tied to APA mandated information--roughly 25% of this activity's funding. Additionally, this activity has been ranked as a low priority by past budget results teams.	70,000
				Cost Savings Subtotal	1,777,859
Making Tough Choices - Below the Line Savings					
993	J04	DHEC	Emergency Medical Services	This program allocates funds, through DHEC, to county and regional emergency service providers to improve and upgrade emergency medical systems. We support DHEC's recommendation to eliminate this pass-through, and we recommend service providers postpone any non-essential system improvements for one year. In lieu of general funds, counties and EMS providers may request county funds as needed. Additionally, local jurisdictions receive nearly \$49 million annually through Homeland Security Grant Programs, which could be used to replace this funding. This activity has been ranked as a low priority by past budget results teams.	890,526
1194	P12	Forestry Commission	Enforcement - Timber Theft and Fraud	We recommend consolidating forestry-specific law enforcement, dedicated to timber fraud and theft, with DNR law enforcement. DNR officers are capable of performing this function, along with their current responsibilities, without any additional general funds.	201,356

1196	P12	Forestry Commission	Forest Management Assistance	This program provides direct assistance to public and private landowners for woodland development and management. Given the state's current fiscal situation, and because private forestry consultants provide similar services, we believe the individuals or entities that benefit from this service should fund this service without the aid of state funds. Any non-core government activity that can be handled by the private sector generally should be handled by the private sector. Critical needs in other budget areas take precedence over the state's contribution to this program. Finally, this activity was ranked a low priority by previous budget results teams.	1,196,254
1198	P12	Forestry Commission	Forest Renewal Program Financial Assistance	We recommend discontinuing the Forest Management Assistance subsidy, which pays for a portion of replanting the first 100 acres of private lands. Planning services from the Forestry Commission will continue to provide significant assistance in expertise for private landowners.	200,000
1205	P12	Forestry Commission	Outreach	This program informs citizens about the state's forest resources services. Forestry commission personnel design and conduct forestry educational classes for teachers and school groups. While teaching our students about the state's natural resources is important, in tough budget times, we believe that critical needs in other budget areas take precedence over the state's contribution to this activity. Additionally, the Environmental Protection Agency awards \$2-\$3 million dollars annually in Environmental Education grants. We recommend the agency apply for this federal funding. This activity has been ranked as a low priority by past budget results teams.	50,497
1480	P20	Clemson PSA	Television, Web, and Print Productions	We have previously recommended reducing funding for this program, and we recommend eliminating funding for this program altogether.	800,545
1482	P20	Clemson PSA	Horticultural Crops	We have already reduced funding for the portion of this activity that goes towards turf-grass research. We recommend eliminating funding for this program altogether. This activity conducts research and educational activities concerning vineyards, vegetables, herbs, and fruit. Additionally, some of the funding goes to research disease and pest management practices, pesticide use, and crop production. In light of the challenges our state is facing, crop research is not a sufficiently high priority this year.	3,076,637
1487	P20	Clemson PSA	Natural Resources and Environmental Research and Education	This Clemson PSA program focuses on research and education programs that address the impact of land use on our state's water resources. Currently, CPSA and DHEC coordinate research and together regulate water-use. Because DHEC receives substantial funding to oversee water quality and use, we believe DHEC is presently equipped to manage our water resources without assistance from CPSA. This activity has been ranked as a low priority by past budget results teams.	1,139,312
1488	P20	Clemson PSA	Natural Resources and Environmental Research and Education	Clemson PSA performs research and educational services relating to agriculture, forestry, wildlife habitat conditions in the Southeast, and the effects of climate change on coastal communities. Although we recognize this research is valuable, we recommend reducing state funding for this program. In such a tight budget year, we believe state funding should focus on core functions of government like public safety. Cutting this line item will not eliminate Clemson PSA's research funding, which exceeds \$9 million not counting this line item.	775,063
1489	P20	Clemson PSA	Sustainable Agricultural Production Systems: Nutraceutical Crops	This program provides research and education programs about the health benefits of nutraceutical crops, which are crops primarily incorporated into pharmaceutical products like vitamin supplements. We believe this program should be eliminated because it duplicates similar research and education programs currently available from the United States Department of Agriculture. Currently, the USDA Agricultural Research Service Division conducts readily-available research on nutraceutical crops. This activity has been ranked as a low priority by past budget results teams.	79,578
1490	P20	Clemson PSA	Sustainable Agricultural Production Systems: Organic Crops	Clemson PSA conducts research and educational programs about the benefits and methods of organic farming. We recommend eliminating this funding because this program duplicates the USDA's National Organic Program and the EPA's Organic Farming Program. This activity has been ranked as a low priority by past budget results teams.	129,427

1491	P20	Clemson PSA	Reducing the Impact of Animal Agriculture on the Environment	We have previously recommended reducing funding for this program. This year, we recommend eliminating funding altogether. This line provides statewide research and educational programs for animal agriculture producers in an effort to reduce the environmental impact of animal waste. We believe the industries and individuals that benefit from this program should support the program through fees.	211,591
1497	P20	Clemson PSA	Integrated Pest Management (IPM) for Agriculture and Forestry	Clemson PSA conducts research and educational programs for farmers and landscapers to adopt alternative pest management systems. We recommend eliminating state funding for this program because alternative funding sources, like federal or private grants, could go to support this program. For example, in the past, USDA's Pest Management Alternatives Grant Program awarded Clemson \$113,432 in 2008. Additionally, the individuals or businesses that benefit from this research could be required to pay a fee for the service. The program also receives \$309,168 in federal funding, which has no state matching requirement.	836,355
1498	P20	Clemson PSA	Sustainable Forestry	Clemson PSA provides "best management" forestry programs, but the Forestry Commission already provides similar sustainable forestry programs. We recommend integrating all forestry programs under the Forestry Commission.	1,272,167
1507	P20	Clemson PSA	Regulatory and Public Service Programs: Pesticide Regulation	Clemson PSA regulates pesticides, pesticide licensure, and agroterrorism. We propose moving the licensure responsibilities to LLR, not only to allow the program to be self-sufficient, but the agency is better suited to oversee licensing of professions. Additionally, the pesticide regulation responsibilities would be transferred to DHEC, the endangered species protection program to DNR, and the agroterrorism responsibilities to SLED. The related federal funding would be allocated pro rata to the appropriate agencies.	125,531
1514	P20	Clemson PSA	Sustainable Agricultural Productions Systems	This Clemson PSA program conducts research and educational programs for farmers. The research focuses on new technology and management systems to improve crop yield and resistance to disease and pests. This program duplicates readily-available research on agronomic crops that is conducted by the U.S. Department of Agriculture, Agricultural Research Service, Plant and Physiology and Genetics Research Division. This activity has been ranked as a low priority by past budget results teams.	2,824,341
1515	P20	Clemson PSA	Pesticide Applicator Licenses	The pesticide licensure program should be self-sufficient, as are most licensed professions under LLR. By providing license applications and license renewal online through LLR and extending renewal cycles to the maximum feasible period, this program can achieve self-sufficiency within two years. This amount represents half of the general funds appropriated for this activity.	301,232
1221	P21	SC State PSA	Sustainable Agriculture	This SC State University PSA program assists minority owners of small farms develop effective farming and management practices. While this program provides a worthy service, we believe that the USDA's Small Farms programs and grants provide owners of small farms with sufficient training and support. Additionally, the USDA Center for Minority Farmers opened in September 2004. The Center has become a one-stop help program for minority farmers, limited resource farmers, community based organizations and others. In a tough budget year, we recommend eliminating this funding. This activity has been ranked as a low priority by past budget results teams.	545,214
1238	P24	Department of Natural Resources	Outreach and Education Services	This program funds staff at DNR to teach about animal and wildlife conservation in state schools. In lean budget years, we should focus state funding toward core education subject areas, such as reading and math. Additionally, many privately- and federally-funded programs provide teachers and students with similar educational materials. We recommend eliminating state funding, in part because the state's matching funds necessary to receive a federal grant of \$71,197 do not come from general fund revenue, and thus the grant will not be affected by a budgetary cut. This activity has been ranked as a low priority by past budget results teams.	250,950
1272	P28	Parks, Recreation and Tourism	Recreation & Grants - PRT combined the Recreation & Planning aspect of Recreation, Planning & Engineering with Community & Economic Development to form Tourism & Recreation Development Office	The program works to enhance tourism-related economic development efforts, provides PRT-related support to local communities, and performs planning and research for park development and facilitates federal grants for local projects. Activity receives over \$5 million in funding, of which only \$670,591 is state funding (remainder is federal and "other"). The \$670K goes towards FTE's and other admin. costs associated with administering the various grants and conducting research. The state funds are not part of any federal matching requirements, and PRT can federal funds for admin costs.	315,063

				Below the Line Savings Subtotal	15,221,639
				Total Goal Area Savings	16,998,498

Improve the Safety of People and Property

Activity Number	Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS				
1058	Department of Public Safety	Highway and Traffic Enforcement	We recommend eliminating Proviso 49.1, which prevents the Department of Public Safety (DPS) from charging a fee for providing traffic control at football games and other special events. DPS spends \$647,702 per year providing these services, but is not allowed to recover these costs.	647,702
1058	Department of Public Safety	Highway and Traffic Enforcement	We recommend changing the oil in state vehicles every 5,000 miles (per the manufacturer's recommendation) instead of every 3,000 miles (as recommended by oil-change shops). The state of Arizona has implemented this recommendation, and realized cost savings. If S.C. were to do so, we would realize cost savings of \$46,630.	46,630
1158	Department of Corrections	Vehicle Maintenance	We recommend shifting a portion of funding for vehicle maintenance provided by the Department of Corrections from recurring general fund sources to other fund sources. As we phased out the general fund subsidy to agencies several years ago for security services provided by the Department of Public Safety, we believe that agencies which benefit from this activity should pay the Department of Corrections for these services.	500,000
1177	Department of Probation, Parole & Pardon Services	Parole Board	We recommend combining the parole boards at the Department of Juvenile Justice (DJJ) and the Department of Probation, Parole and Pardon Services (DPPP). The parole board at DPPP has seven members and a general fund budget of \$709,292 (including board support services). The DJJ parole board, with ten members and a general fund budget of \$155,230, hears far fewer cases per year. Merging the parole boards should save around \$425,000 annually in general funds.	144,119
1179	Department of Probation, Parole and Pardon Services	Administration - Restructuring	Reducing administrative costs through the consolidation of the Department of Corrections and the Department of Probation, Parole and Pardon Services will produce cost savings of \$622,126. For further explanation, please see text.	2,000,000
1178	Department of Probation, Parole & Pardon Services	Parole Board	We recommend combining the parole boards at the Department of Juvenile Justice (DJJ) and the Department of Probation, Parole and Pardon Services (DPPP). The parole board at DPPP has seven members and a general fund budget of \$709,292 (including board support services). The DJJ parole board, with ten members and a general fund budget of \$753,208, hears far fewer cases per year. Merging the parole boards should save around \$425,000 annually in general funds.	59,928
1190	Department of Juvenile Justice	Parole Board	We recommend combining the parole boards at the Department of Juvenile Justice (DJJ) and the Department of Probation, Parole and Pardon Services (DPPP). The parole board at DPPP has seven members and a general fund budget of \$709,292 (including board support services). The DJJ parole board, with ten members and a general fund budget of \$753,208, hears far fewer cases per year. Merging the parole boards should save around \$425,000 annually in general funds.	220,953
			Cost Savings Subtotal	3,619,332
Making Tough Choices - Below the Line Savings				

182	E24	Adjutant General's Office	Public Information	This program helps to disseminate emergency and disaster-related information to the public. We recommend suspending general funding for this activity because other state agencies and the media provide similar information. This activity has been ranked as a low priority by past budget results teams.	63,607
194	E24	Adjutant General	Funeral Caisson	The caisson unit performs funerals for military personnel and law enforcement officers killed in line of duty, and provides military history education for civic events. Because the unit's personnel are volunteers, funding provides mainly for upkeep of horses and the unit's transportation. In the past, the Director of the Department of Corrections has offered to house the eight member caisson team at the Wateree Correctional Institute Prison Farm outside of Camden. This facility can absorb a great deal, if not all, of the expenses associated with the care of the horses. As we have mentioned in previous vetoes of this activity, we are hopeful that through this type of creative thinking, state funding for the caisson can be shifted to other pressing priorities without diminishing the benefits of this special program. This activity has been ranked as a low priority by past budget results teams.	100,205
196	E24	Adjutant General's Office	Operations & Training	This program facilitates communication between National Guard personnel, the State Emergency Operations Center, and local officials for operations and training for emergency/disaster operations. We recommend suspending general funds for this activity because this activity is redundant of existing Adjutant General's Office operations and training efforts.	24,311
				Below the Line Savings Subtotal	188,123
				Total Goal Area Savings	3,807,455

Improve the Efficiencies and Effectiveness of Central State Government Support and Other Governmental Services					
Activity Number		Agency Name	Activity Name	Rationale	Savings Amount
SAVINGS PROPOSALS					
1	A01	Senate	Legislative Policy Setting	We have long advocated shortening the legislative session, as many other states have already done. Shortening the session from 66 legislative days to 33 legislative days, as Senator Darrell Jackson, Senator Ryberg, Senator Campsen, Senator Shoopman, and Senator Davis have proposed, will result in a total cost savings of \$668,100.	182,000
1	A01	Senate	Legislative Policy Setting	The Senate received a base budget increase of \$3,835,896 this last fiscal year. It is not right that the Senate received a base increase to their budget when other agencies have experienced up to 50 percent cuts to their base budgets. As a result, we support taking the Senate's budget back to FY 10 levels.	3,835,896
2	A05	House of Representatives	Legislative Policy Setting	We have long advocated shortening the legislative session, as many other states have already done. Shortening the session from 66 legislative days to 33 legislative days, as Senator Darrell Jackson, Senator Ryberg, Senator Campsen, Senator Shoopman, and Senator Davis have proposed, will result in a total cost savings of \$668,100.	486,100
2	A05	House of Representatives	Legislative Policy Setting	The House of Representatives received a base budget increase of \$2,160,394 this last fiscal year. It is not right that the House of Representatives would receive a budget increase when other agencies have received up to 50 percent reductions to their base budgets. As a result, we recommend taking the House's budget back to FY 10 levels.	2,160,394
159	E23	Appellate/Indigent Defense	Merger	By capturing the administrative savings resulting from the consolidation of the Offices of Appellate and Indigent Defense that occurred during the FY 2005-06 legislative session, we can produce cost savings of \$268,701	273,361
949	J04	Department of Health and Environmental Control	Reduce the DB2 system processing cost to DHEC.	The GEAR Report suggests, in Recommendation # 32, that the Department of Health and Environmental Control (DHEC) processing costs for the DB2 database can be reduced to the costs proposed to DHEC by IBM. We support this recommendation because we believe DHEC should be allowed to work directly with the vendor and that other state agencies that use the current DB2 database should be allowed to choose whether to continue with their current arrangements or use more efficient arrangements. DHEC is currently paying \$1.7 million per year to the state data center for DB2 processing. IBM has proposed that, for \$1 million in one-time costs, DHEC could get the same services for \$79,000 per year, resulting in cost savings of \$600,000 in FY 2011-2012.	600,000
	R44	Department of Revenue	Lease Savings	The Department of Revenue, the State Museum, and the Confederate Relic Room are together housed at the former Columbia Mill. Currently, these agencies lease space at this state-owned building from the Budget and Control Board for \$12 per square foot. Because we believe that these agencies could operate and maintain their office space for less money, we recommend turning this building over to these agencies. This recommendation will result in total cost savings of \$455,579.	455,579
Multiple Activities		All Agencies with TERI employees	Rehire TERI Employees at Agency Average Compensation	The second class of TERI participants hit the five-year mark this past calendar year. We recommend that the agencies do not hire the majority of these employees back—as many agencies already plan to do—and disburse job duties among remaining employees, while also hiring new individuals who will be trained for the long-run.	2,374,808
Multiple Activities		All Agencies	5% Salary Reduction Statewide	We support a 5% salary reduction for employees making more than \$35,000 a year. This not only helps reduce the budget shortfall this year, but will also pay long term dividends by reducing our state's unfunded liabilities by \$155 million.	55,439,441
Multiple Activities		All Agencies	Central Travel Office	We propose establishing a Central Travel Office, which will put us in line with federal government and other state travel guidelines. This office will be responsible for the purchase of bulk airline travel and mandate that agencies do not exceed the newly established cap for hotel/motel purchases. The savings will be realized within each agency for the purchasing of cheaper airline tickets and the new limitation for reimbursement in lodging.	5,977,985

Multiple Activities	Multiple Agencies	Nightly Custodial Services	The Facilities Management Office of the General Services Division currently provides daytime custodial services five days a week for most buildings that it manages. The Facilities Management Office reports that it would be more efficient and cost effective to clean offices at night when they are not occupied, resulting in first year cost savings of \$988,357. These savings were also proposed by the GEAR Report in Recommendation #12.	1,000,000
Multiple Activities	Budget and Control Board	Procurement Office - Waive Fee	During the Agency Budget Summit in October of 2008, many agency heads requested that the Procurement Office at the Budget and Control Board waive the MMO and ITMO fees during Fey 2009-10. We believe it is wise to suspend the MMO and ITMO fees during FY 2011-12 as well.	1,098,240
Multiple Activities	All Agencies	EIP-State Health Plan	GEAR Commission Recommendation #55 encourages State Health Plan members to fill routine prescription maintenance-drugs through mail-order pharmacies. Since it is less costly to fill prescriptions via mail order than in a retail setting, there are greater discounts on prescription drugs for the state and the plan members. If a member chooses to continue to purchase prescription maintenance-drugs from a retail pharmacy, then we recommend requiring the member to pay 50 percent of the drug cost after the third refill. According to the state's Pharmacy Benefits Manager, our state health plan uses mail orders for maintenance drugs less frequently than programs in other states.	4,896,244
Multiple Activities	Multiple Agencies	Reduce SCEIS Operating Funds	The South Carolina Enterprise Information System (SCEIS) is business process system for state agencies and will replace a number of existing operations and programs. Funding for the operation of SCEIS is provided by direct appropriation to the state Chief Information Officer (CIO). Once SCEIS comes online, all of these old systems will be turned off, and almost all of the functions will be assumed by the CIO. Once SCEIS applications come online, existing appropriations for replaced applications should be returned to the state treasury. Agencies are coming online intermittently, and this line reflects savings of over \$17 million.	16,383,388
Multiple Activities	Multiple Agencies	Consolidate Columbia Maintenance Facilities	Recommendation # 8 from the GEAR Report suggests consolidating the seven repair facilities located in Columbia into no more than three. Implementing this recommendation will produce cost savings of \$360,000 million in FY 2011-2012.	360,000
Multiple Activities	All Agencies	5-day/30 Day Fleet Bid Structure	Currently, the state bid calls for payment within thirty days of delivery. However, in the private sector, a dealer is required to pay off his floor plan source within five days of delivery or that dealer will be "out of trust." Moreover, floor plan interest charges are significant, especially if allowed to run for the full thirty days allowed for payment. As the average floor plan cost is \$200 per vehicle, a dealer, knowing that he can be paid in a timely manner, can lower his bid by thirty days of floor plan expense. Therefore, we recommend modifying the state bid structure to provide for two bid prices: one for payment within five days of delivery and one for payment within thirty days of delivery. We estimate that the 5-day payment will occur with half of the vehicles purchased equals an annual savings of \$200,000.	200,000
Multiple Activities	All Agencies	State Fleet Management	We suggest adopting Recommendations #4 from the GEAR Report, which suggests that vehicle acquisition bids should be revised to ensure lowest price-including rebates throughout the year. This change will attract more bids and allow the state to benefit from competition. Implementation of GEAR Recommendations #4 will produce first-year savings of \$200,000.	2,000,000
Multiple Activities	All Agencies	Travel - 15% Reduction	We recommend a 15% reduction in travel budgets for all agencies. Some of this funding could be recouped if the General Assembly would consider adjusting the gas per diem, which was raised to 50.5 cents/mile in 2008 when gas prices were roughly \$3.79/gallon. The current per diem rate remains at 50.5 cents/mile, even though gas is averaging \$2.49/gallon in South Carolina.	821,996
Multiple Activities	State Agencies and Universities	Lobbyists	We have long advocated eliminating taxpayer-funded lobbying. Twenty-eight state agencies and higher education institutions employ registered lobbyists, paying them not only lobbying fees, but also among the highest state salaries within their respective agencies. This unfortunate arrangement has helped spur the astronomical growth in state spending in recent years, forcing more difficult cuts in tough budget years. By eliminating funding for agency lobbyists, we can realize immediate savings from lobbying fees, Columbia office space, and lobbyist salaries, but more importantly, we can realize future savings when state spending decisions are based on merit—not on which agencies hire the best lobbyists.	1,264,567

Multiple Activities	All Agencies	Insurance Reserve Fund	As a result of implementing the GEAR committee's Recommendation #15, the Insurance Reserve Fund (IRF) opened the bidding for the property reinsurance broker contract to private brokers, which saved the state \$2.1 million. The new broker was able to obtain reinsurance on the secondary market, which saved an additional \$1.7 million. While we applaud the IRF for implementing this recommendation, these savings should be passed on to state agencies, which the IRF has not done to date.	3,741,248
Multiple Activities	All agencies	Cell Phone/Pager use	In June 2008, the LAC issued a report of state agency usage of cell phones and other wireless communication devices. This report found state agencies spent over \$7 million on cell phones, \$790,000 on pagers, and \$68,000 on satellite phones in FY 2005-06. Unfortunately, many agencies waste thousands per year on cell phones and other devices because the agencies' policies are inefficient or because the agencies fail to adequately monitor employees' usage. The LAC made recommendations that will reduce the state's total expenditures on cell phones and other devices. We recommend implementing the LAC report's recommendations, which will result in cost savings of \$751,410.	751,410
			Cost Savings Subtotal	104,302,657
Making Tough Choices - Below the Line Savings				
1435	S60	Procurement Review Panel	In order to streamline administrative procedure functions, eliminate duplication of effort, and provide further coordination of resources, we recommend transferring the authority and responsibilities of the Procurement Review Panel to the Administrative Law Judge (ALJ) Division. The Procurement Review Panel receives a limited number of protests each year—only 11 in the last two years—and the ALJ Division can easily assume these functions.	23,512
1436	S60	Procurement Review Panel	In order to streamline administrative procedure functions, eliminate duplication of effort, and provide further coordination of resources, we recommend transferring the authority and responsibilities of the Procurement Review Panel to the Administrative Law Judge (ALJ) Division. The Procurement Review Panel receives a limited number of protests each year—only 11 in the last two years—and the ALJ Division can easily assume these functions.	87,500
			Below the Line Savings Subtotal	111,012
			Total Goal Area Savings	104,413,669
			Total Cost Savings	203,724,361
			Total Below the Line Savings	61,514,704
			Total FY 2010-11 Executive Budget Savings	265,239,065