

MINUTES OF MEETING  
OF  
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

December 2, 1993  
10:30 A.M.

MEMBERS PRESENT

Dr. D. Glenburn Askins, Jr., Chairman  
Mr. Fred L. Day  
Ms. Elaine Freeman  
Mr. Robert C. Gallagher  
Mr. R. Austin Gilbert  
Mr. Kenneth E. Goad  
Mr. Marvin C. Jones  
Ms. Reba Anne Kinon  
Mr. Henry D. McMaster  
Mr. Edward T. McMullen, Jr.  
Mr. Lewis Phillips  
Dr. Raymond C. Ramage  
Mr. Edwin E. Tolbert, Sr.  
Mr. Joseph J. Turner, Jr.  
Ms. Mildred R. Williams

STAFF

Ms. Barbara S. Anderson  
Mr. Todd E. Barnette  
Mr. Ronald R. Bass  
Ms. Saundra E. Carr  
Ms. Renea H. Eshleman  
Mr. Charles D. FitzSimons  
Mr. Douglas I. Holleman  
Dr. Frank Kinard  
Mr. Alan S. Krech  
Ms. Lynn W. Metcalf  
Dr. Gail L. Morrison  
Dr. Marilyn M. Scannell  
Mr. Fred R. Sheheen  
Mr. John E. Smalls  
Dr. John C. Sutusky  
Ms. Gaylon E. Syrett  
Dr. Aileen C. Trainer  
Dr. Lovely-K. Ulmer-Sottong  
Ms. Julia E. Wells  
Ms. Carol Ann Williams  
Ms. Janet T. Williams  
Dr. Karen A. Woodfaulk

GUESTS

Mr. Mel Barnette  
Col. Robert H. Barton, Jr.  
Dr. Thomas Barton  
Mr. Arthur M. Bjontegard  
Mr. Ken Brown  
Ms. Pat Calkins  
Mr. Joe Cooper  
Dr. Patricia P. Cormier  
Dr. Robert W. Denton  
Dr. Anthony J. DiGiorgio  
Mr. Daniel S. Dukes, IV  
Ms. Katherine Fanning  
Dr. Conrad D. Festa  
Dr. David Fleming  
Col. Leonard C. Fulghum, Jr.  
Dr. Carol Garrison  
Mr. Henry Giles  
Mr. Sandy Gilliam  
Mr. Stan Godshall  
Dr. Barbara Hatton  
Dr. H. McLean Holderfield  
Dr. Sally M. Horner  
Ms. Beverly Howard  
Mr. Louis Hudgens  
Dr. Edward Jackson  
Dr. J. Charles Jennett  
Mr. Carl Jordan  
Mr. Howard Lundy  
Mr. William Mackie  
Mr. Gary McCombs  
Mr. J. P. McKee  
Col. Isaac S. Metts, Jr.  
Dr. James C. Moeser  
Mr. Fred Payne  
Dr. Jack Powers  
Mr. Ernest Prewett  
Mr. William T. Putnam  
Ms. Carol Routh  
Dr. Linda Salane  
Mr. Mool Shekhawat  
Mr. Jack Sprott  
Mr. W.E. Troublefield, Jr.  
Dr. Wanda Ward  
Lt. Gen. Claudius E. Watts, III  
Dr. Marcia Welsh

Mr. Jack N. Wilson  
Mr. Mark Wright

MEMBERS OF THE PRESS

Mr. Sid Gauldin  
Mr. Bill Robinson

For the record, notification of the meeting was made to the media as required by the Freedom of Information Act.

Dr. Askins welcomed the guests and staff members to the Commission's monthly meeting.

1. Approval of Minutes of Meeting of November 4, 1993

It was moved (Day), seconded (Gallager) , and voted that the minutes of the meeting of November 4, 1993, be approved.

2. Special Presentations

3. Committee Reports

3.01 Report of Executive Committee

- a. Consideration of ITT Technical Institute, Greenville; Amend License to Add AAS in Computer-aided Drafting Technology

After reviewing the application materials submitted by the institution, the licensing staff has determined that ITT Technical Institute continues to meet the licensing requirements and that it possesses the necessary resources to support the new program.

The Executive Committee recommended that the institution's license be amended to include an Associate of Applied Science Degree (AAS) in Computer Aided Drafting Technology, subject to annual reporting.

It was moved (Turner), seconded (Day), and voted that the recommendation of the Committee be approved.

3.02 Report of Committee on Academic Affairs

- a. Consideration of New Loan Maximums for the Teacher Loan Program

Ms. Williams submitted a letter from Mr. William M. Mackie, Executive Director of the Student Loan Corporation, which explains the rationale behind approving new loan maximums.

In light of the ability of students to access additional federal aid and given the benefit of reaching more rather than fewer students with the modest reductions proposed for the new loan maximums, the Committee recommended that the Commission approve the new loan maximums requested.

It was moved (Williams), seconded (Tolbert), and voted that the recommendation of the Committee be

approved.

b. Consideration of Report on Faculty Activity

Ms. Williams presented a report on faculty activity which was requested by the Compliance Review Committee of the State Reorganization Commission in 1992.

In this survey, institutions were asked to provide information concerning faculty productivity: the proportions of time (not clock hours) individual faculty members spent on instruction, research, public service, administration, and other activities; and the number of class credit hours recorded by each faculty member and the numbers of students enrolled in each of those classes.

Comparison of the results of this study and results of a national study indicates that South Carolina faculty on the average allot at least as much of their time to formal instruction as do their counterparts in peer institutions.

The Committee concluded that no CHE policy with respect to increased or minimum teaching loads is either necessary or desirable because:

- 1) The results of the study show that faculty in South Carolina's public institutions devote as much or more time to instruction as do their peers in public institutions elsewhere, and
- 2) Mandating more classroom hours alone for faculty would not by itself result in reduced State appropriations for instruction requested for the institutions by the Commission.
- 3) However, the relatively modest number of average student credit hours per faculty member in South Carolina (a function of the number of courses taught and the student population in each class) compared to the national average has these policy implications:
  - a) South Carolina should not establish or bring into the public sector additional institutions of higher learning, since students can be readily absorbed efficiently in the existing system with careful enrollment planning.
  - b) For the foreseeable future, there should be

no need to escalate levels of institutions, i.e., two-year institutions becoming four-year institutions; four-year teaching universities becoming doctoral-degree granting institutions.

- c) The State should be increasingly cautious about the proliferation of new degree programs, particularly at the graduate level.

The Committee recommended that the Commission accept the report on faculty activity.

It was moved (Williams) and seconded (Day) that the recommendation of the Committee be approved.

Mr. Gallagher objected that the items in bold print had not been phrased as recommendations.

Dr. Askins termed the statements "policy-implications," not recommendations, and Dr. Kinard affirmed that the entire report will be presented to the State Reorganization Committee, not merely the statements in bold print.

Mr. Gilbert questioned the implication of the last paragraph on page 12, which says that "the capacity of the public system of higher education, in terms of number of faculty and of physical plant, is adequate for the foreseeable future."

Dr. Kinard acknowledged that the term "physical plant" should not have been included, since the report dealt only with the capacity of higher education and not with any particular institution.

Mr. Sheheen advised concentrating on the report's positive conclusions. Dr. Askins agreed, calling the report a "sensitive" study; and he invited comments from the representatives of the institutions.

Dr. Moeser stated that, in general, he was pleased with the report. His only reservation was the comparison between credit and clock hours which, he stated, could be misinterpreted.

Dr. Askins suggested that the recommendation be withdrawn and reconsidered at the next meeting.

Mr. Sheheen stated that he would be concerned about further postponement and suggested approving the current report, with any further considerations to be presented at the January meeting.

It was voted that the recommendation of the Committee be approved.

### 3.03 Report of Committee on Access and Equity

There was no report of the Committee.

### 3.04 Report of Committee on Business and Finance

#### a. Briefing on Discussion with Council of College Presidents

Mr. Jones reported that members of the Committee and members of the Council of College Presidents had participated in a "frank discussion" which had resulted in modifications of the pending methodology adopted by the Commission in October.

The Committee recommended that:

- 1) Funding for enrollment shall not exceed goals established by the institutions in the State Planning Process and submitted to the Commission in the 1992 update of the State Plan, and
- 2) Facilities shall be eliminated as a factor in the methodology and the Commission's oversight shall be exercised through the normal facilities approval process.

Further, that the modified plan be submitted to the Council of College Presidents with a request for a response to the Commission prior to the January meeting of the Commission.

It was moved (Jones) and seconded (Gallager) that the recommendation of the Committee be approved.

Mr. McMaster questioned the reaction of the Council of College Presidents to the modifications.

Mr. Jones described the Council's reaction as favorable. However, Dr. DiGiorgio said he would be unable to state whether certain "philosophical differences" had been resolved until the January meeting.

Dr. Askins clarified that the Commission's October action would stand if the recommendation was not approved.

It was voted that the recommendation of the Committee be approved, with Mr. McMaster voting in the negative.

### 3.05 Report of Committee on Facilities

#### a. Consideration of Clemson University

##### 1. Donaldson Hall - Renovate Restrooms

The restrooms in Donaldson Hall have received only minor renovation work since their construction in 1935.

The Committee recommended that this request be approved as requested.

It was moved (Kinon), seconded (Day), and voted that the recommendation of the Committee be approved.

##### 2. New Student Center

Clemson University has requested additional funding in order to construct a 144,322 gross square feet student center and parking lot.

Although this request would necessitate an increase in student fees, Ms. Kinon stated that the Committee had found the disadvantage of the fee increase to be outweighed by the interest of the students in the project and by the apparent benefits that would result from it.

The Committee recommended that the proposal be approved as requested.

It was moved (Kinon) and seconded (Williams) that the recommendation of the Committee be approved.

Mr. Tolbert questioned where student activities are currently being housed. Mr. White stated that the activities are being held in several locations and that there is a need to "centralize" these activities.

Mr. Goad commented that the Commission needs to "prioritize" facilities requests, and Mr. Jones concurred. Mr. Jones also advised the Facilities Committee to review the funding of \$690,000 for plant maintenance.

Mr. Sheheen stated that the prioritization of facilities requests can take place as soon as the baseline data on deferred maintenance is obtained in Fall 1994. Mr. Sheheen further stated that he

thought it would be inequitable to hold Clemson to different standards than the other institutions.

Dr. Jennett stated that the students themselves had petitioned for the new facility despite the prospect of increased student fees. Ms. Kinon also emphasized the "students' pleas" for the facility and spoke of the need to serve the students as consumers.

It was voted that the recommendation of the Committee be approved; with Mr. Jones, Mr. Tolbert, and Mr. Goad voting in the negative.

### 3. Ravenel Support Center Infrastructure

Clemson University has requested the development of appropriate infrastructure for the Ravenel Support Center, which houses research and university support activities.

The Committee recommended that the request be approved.

It was moved (Kinon) and seconded (Williams) that the recommendation be approved.

Mr. Tolbert asked why undergraduate students should fund research facilities, and Dr. Sutusky responded that all students pay these fees. Mr. Turner stated that the Commission has no authority over how institutions use fees.

It was voted that the recommendation of the Committee be approved, with Mr. Tolbert voting in the negative.

### 4. Continuing Education/Conference Center - Budget Increase

The Conference Center was approved by the Commission in June 1993. University officials believe that the inclusion of a 7,000 square foot teleconference space will place the conference center in a stronger market position to attract corporate use.

The Committee recommended that the request be approved.

It was moved (Kinon), seconded (Phillips), and voted that the recommendation be approved.

### b. Consideration of Coastal Carolina University New



### Student Housing and Food Service Facilities

For reasons of security and improved service to students, Coastal Carolina University has requested permission to proceed with a Request For Proposals (RFP) to construct a main campus dining facility.

The Committee recommended that the request be approved.

Mr. Sheheen clarified that the request will have to be granted Commission approval regardless of whether the institution goes ahead with the bond process.

It was moved (Kinon), seconded (Williams), and voted that the recommendation be approved.

c. Consideration of South Carolina State University  
Dawson Football Stadium Expansion/Increase

Ms. Kinon stated that S.C. State University has requested authorization to increase the budget of its previously approved project to renovate and enlarge Dawson Football Stadium.

The Committee recommended that the requested increase be approved as proposed.

It was moved (Kinon), seconded (Day), and voted that the recommendation of the Committee be approved.

d. Consideration of Medical University of South  
Carolina

1. Basic Science Building Budget Increase

Ms. Kinon stated that the Medical University has requested additional funds to redesign and update additional research laboratories.

The Committee recommended that the request be approved as proposed.

It was moved (Kinon), seconded (Williams), and voted that the recommendation of the Committee be approved.

2. Hospital Access Center Expansion

The project request is designed to eliminate the space deficiencies of the Medical University's present Access Center.

The Committee recommended that the project be approved as proposed.

It was moved (Kinon), seconded (Williams), and voted that the recommendation of the Committee be approved.

3. Hospital Renovations Phase 9 Increase

The Medical University has requested approval to add \$2,004,000 of Hospital-generated revenues to its existing project intended to upgrade the University Hospital.

The Committee recommended that the requested increase in budget and scope be approved as proposed.

It was moved (Kinon), seconded (Williams), and voted that the recommendation of the Committee be approved.

e. Consideration of USC-Columbia Code Compliance for Housing Facilities

The project is intended to bring several housing facilities into code compliance in the areas of fire systems and The Americans with Disabilities Act (ADA).

The Committee recommended that the project be approved as proposed.

It was moved (Kinon), seconded (Williams), and voted that the recommendation of the Committee be approved.

f. Consideration of Greenville Technical College Twenty-First Century Development Project - Greer and Golden Strip Campuses

Greenville Technical College has requested approval to establish two projects for the development of new campuses in Greer and the Golden Strip area. The plan, known as the "Twenty-First Century Project" is intended to position the institution for continued growth.

The Committee recommended that the College be allowed to proceed with the acquisition of property at both sites as requested. Further, the Committee recommended that the College be required to fully utilize all possible resources at the main campus location prior to construction of facilities at these

new sites. As such, the Committee will review the construction requests separately once all reasonable options for classroom relief have been exercised.

It was moved (Kinon) and seconded (Williams) that the recommendation of the Committee be approved.

Mr. Gallagher termed it "untimely" to pursue such projects. In response, Dr. Barton stated that when an institution reaches a "point of saturation" and its needs continue to increase, the institution must "look toward the future." Dr. Barton also stated that the primary financial burden would rest with the County, the curricular burden with the Commission.

Mr. Sheheen commented that although there is merit in an institution purchasing land for future need, that institution may not proceed with construction of any buildings without Commission approval.

Dr. Ramage praised Greenville Tech as "vital to the Upstate and the State" in general and described the acquisition of land as "prudent" for the "landlocked" institution.

Ms. Williams stated that since the cost would be funded entirely by Greenville County, she could see no reason for the Commission to deny its approval. However, Mr. Gallagher asserted that the Commission would need to fund the students attending the new branches of the campus.

It was moved (Gallagher) and seconded (Gilbert) that the third sentence of the recommendation be amended to read: "As such, the Committee will review the construction requests separately once all reasonable options for classroom relief have been exercised, and the College will address the utilization question in advance with the Commission before submission of new construction requests."

It was moved (Phillips), seconded (Goad), and voted that the amendment be tabled, with Mr. Gallagher voting in the negative.

It was then voted to approve the original recommendation, with Mr. Gallagher and Mr. Tolbert voting in the negative.

- g. Consideration of Piedmont Technical College  
Lusk Property Acquisition

Ms. Kinon reported that Piedmont Technical College has requested authorization to purchase 1.14 acres of land and improvements for \$112,000 in local funds. The College wishes to use the property as a buffer between the campus and potential commercial development and to hold it for use as a potential building site.

The Committee recommended that this acquisition be approved as proposed.

It was moved (Kinon), seconded (Goad), and voted that the recommendation of the Committee be approved.

h. Consideration of Spartanburg Technical College  
Dent Building Acquisition

Spartanburg Technical College has requested approval to accept the donation of 3.58 acres of land and a three-story building, which the College intends to use for "Special Schools" activities.

The Committee noted that despite the evidence of contaminated soils and ground water, the donation represents a net value of several hundred thousand dollars.

The Committee recommended that the College be allowed to accept the donation.

It was moved (Kinon), seconded (Goad), and voted that the recommendation of the Committee be approved.

i. Consideration of the Citadel (Pending)

The Citadel and the City of Charleston have requested approval of an Agreement which would result in an exchange of assets.

The Agreement was established as a result of the City's desire to construct a lighted baseball stadium on 9.5 acres of Lockwood Field for use by a professional baseball team. The Citadel has proposed conveying this property to the City with rights of reversion.

The Citadel would also allow the City to deposit its dredge materials from the City Marina into the Citadel's spoil site.

In return, the City would title College Park (a baseball stadium) and 2.5 acres of Brittlebank Park to the Citadel. Additional details of the Agreement were

provided by the Committee in the background materials.

The Committee recommended that the proposed exchanges be approved provided that the City guarantee payment to the Citadel of \$950,000 in cash if the Citadel is not conveyed title to the National Guard property by January 1, 1999.

It was moved (Kinon), seconded (Goad), and voted that the recommendation of the Committee be approved.

### 3.06 Report of Committee on Planning and Assessment

#### a. Consideration of Recommendation on 1994 Planning Prospectus

The 1994 Planning Prospectus serves two purposes. First, it describes those components of planning on which each institution is expected to report in its Annual Planning Report to the CHE on June 15, 1994. Second, it identifies those issues which the chief executive officer of the CHE proposes as the year's planning agenda for the Advisory Council on Planning. (See attachment A.)

The Committee recommended that the Planning Prospectus be approved as submitted for the 1994 planning cycle.

It was moved (Turner), seconded (Day), and voted that the recommendation of the Committee be approved.

#### b. Consideration of Proposed Changes to Guidelines for Implementation of Act 255 and the Guidelines for Institutional Effectiveness

Mr. Turner stated that the Committee on Planning and Assessment had recently revised the wording of an item contained in a memorandum from Dr. Reid Johnson to Mr. Krech. The revised wording of the proposed new Component entitled Academic Advising was changed to read:

Academic advising provides students with an understanding of their rights and responsibilities for completion of their degrees, programs, and/or career preparation. Each institution will evaluate and report on its academic advising procedures, policies, and common practices.

The Committee recommended that the revised Guidelines be approved.

It was moved (Turner), seconded (Williams), and voted that the recommendation of the Committee be approved.

c. Consideration of Mission Statements

The Committee recommended that this year's planning report should indicate that some progress has been made, but that the Advisory Council on Planning and the Commission are still recommending that improvements and clarifications be made in a number of institutions' mission statements.

It was moved (Turner) and seconded (Williams) that the recommendation of the Committee be approved.

Mr. Gilbert commented that more emphasis should be placed on brevity as regards the mission statements.

Mr. Sheheen pointed out that only the mission statements that have been approved by the Committee have been presented to the Commission and that the others will be presented for Commission approval when the Committee deems them satisfactory.

It was voted that the recommendation be approved.

4. Report of the Commissioner


Mr. Sheheen reported that the Governor will designate the week of November 28 through December 4, 1993, as Higher Education Week in South Carolina.

He also stated that Mary Taylor Haque would be honored as Professor of the Year at a dinner hosted by the CHE on December 2.

5. Other Business

There being no further business, the meeting was adjourned at 12:45 p.m.

Respectfully submitted,



Janet T. Williams  
Recording Secretary