

MINUTES OF MEETING
OF
SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

September 9, 1982
9:30 - 11:30 a.m.

MEMBERS PRESENT

Dr. James E. Bostic, Jr., Chairman
Mr. Robert C. Gallagher
Mr. Roosevelt Gilliam, Jr.
Mr. Robert E. Graham
Mr. Harold W. Jacobs
Mr. Fred R. Sheheen
Mr. Mortimer F. Smith
Mrs. Nanette H. Smyth
Mr. C. Otis Taylor, Jr.
Mrs. Nelle H. Taylor
Mr. Robert L. Utsey, Jr.
Dr. Hugh H. Wells
Dr. Robert F. Williams
Dr. Louis D. Wright, Jr.
Mr. Robert L. Wynn III

MEMBERS ABSENT

Mrs. Willa J. DeWitt
Dr. Alba M. Lewis
Mr. Joseph O. Rogers, Jr.

MEMBERS OF THE PRESS

Ms. Camille Bradford
Mr. Lou Fontana
Mr. Hans Knoop
Mr. John Norton
Ms. Charlene Porter

GUESTS

Dr. Francis T. Borkowski
Dr. Herbert Brantley
Dr. Robert Cannon, Jr.
Mr. Jim Davis
Dr. Gerald W. Gibson
Maj. Gen. James A. Grimsley, Jr.
Dr. W. Hugh Haynsworth
Dr. James B. Holderman
Dr. Milton Kimpson
Dr. Benjamin F. Lawson
Dr. Jacqueline Mattfeld
Dr. W. David Maxwell
Maj. Gen. George F. Meenaghan
Dr. Paschal Reeves
Ms. Suzanne Sommer
Dr. Roger R. Stough
Dr. Glenn G. Thomas
Mr. Ernie Thompson
Dr. Winona B. Vernberg
Mr. Cecil Walters

STAFF

Dr. Howard R. Boozer
Mr. Charles A. Brooks, Jr.
Dr. George P. Fulton
Dr. Frank E. Kinard
Mr. Alan S. Krech
Mrs. Lynn W. Metcalf
Dr. James A. Paschal
Mr. James L. Solomon, Jr.
Dr. John C. Sutusky
Mrs. Gaylon Syrett
Mrs. Carol D. Waldo

I. Welcoming Remarks

President Holderman welcomed the Commission to USC-Columbia and invited Commission members and guests to a luncheon and tour of the campus following the meeting. He expressed appreciation to Dr. Bostic for his presentation to the Budget and Control Board on behalf of the colleges and universities with respect to their budget requests for 1983-84.

II. Approval of Minutes of July 26-27 and August 5, 1982, Meetings

It was moved (Smith), seconded (Gallagher), and voted that the minutes of the July 26-27 and the August 5, 1982, meetings be approved as written.

III. Discussion of Commission Policy With Respect to the Freedom of Information Act

Mr. Sheheen noted that the initial meeting of the recently organized Blue Ribbon Committee on Medical Doctor Education, chaired by Dr. Gordon W. Blackwell, was held in executive session on September 8, 1982. He stated, for the record, that in his opinion the practice of holding closed meetings is detrimental to the work of both the Blue Ribbon Committee and the Commission. He indicated that while an opinion by the Attorney General permits such advisory groups to hold closed meetings, he believes that the implications of such a policy should be examined. He noted that the Blue Ribbon Committee was appointed by the Commission on Higher Education, which is subject to the provisions of the Freedom of Information Act; the Committee is supported by public funds; and the Committee uses the services of State agencies. He expressed the view that, under these circumstances, the Committee should conduct its deliberations in accordance with the provisions of the Freedom of Information Act even though it may not be technically subject to that Act. It was moved (Sheheen) and seconded (Gilliam) that it is the sense of the Commission that its advisory groups and committees should abide by the provisions of the Freedom of Information Act (Act 593 of 1978). Mr. Jacobs stated, and Mr. Taylor concurred, that certain preliminary deliberations should be left to the discretion of the Committee; ultimately the Committee will make its report to the Commission under the provisions of the Freedom of Information Act.

Dr. Wright stated that it would be presumptuous for the Commission to alter the guidelines and charge to the Committee after it has been established and is in place. In his opinion, the decision with respect to open or closed meetings should be made by the Committee. Mr. Gilliam noted that other advisory groups, such as the Health Education Authority, would also be affected by such a decision by the Commission.

The motion was amended (Wells) that the Commission go on record in support of the Freedom of Information Act and convey to the Committee that, while it is the sense of the Commission that meetings should be open, the decision with reference to the Blue Ribbon Committee on Medical Doctor Education will be left to the discretion of that Committee. Mr. Sheheen accepted the amendment to the motion. Mr. Smith stated that the Committee should be given the opportunity to be heard before the Commission takes action on the matter. Dr. Bostic noted that the Committee plans to hold open meetings after it completes its preliminary work. He commented that members of the Commission have objected in the past when committee reports have been released prematurely. He suggested that Commission members who wish to do so attend meetings of the Committee and participate in its briefings.

Mr. Sheheen stated that the Commission relies on the support of the public and the news media for intelligent interpretation of its position. He noted that over the past ten years, when the Commission's position has prevailed in the Legislature, it has been because of such support.

It was moved (Smith) and seconded (Utsey) that the motion be tabled. The motion to table was disapproved, with eight negative and five affirmative votes. The amended motion was disapproved, with eight negative and five affirmative votes.

IV. Report of Committee on Academic Affairs

Mr. Sheheen, chairman of the Committee on Academic Affairs, reported on the following matters:

a. Consideration of Report of Consultants on Programs in Business. In accord with provisions of the Master Plan, programs in business, at baccalaureate and higher levels, were reviewed in March, 1982, by a panel of seven consultants, chaired by Dr. William C. Flewellen, Jr., Dean of the School of Business at the University of Georgia. The report of the consultants was submitted on June 3, 1982, and was reviewed by the Committee on Academic Affairs at its meeting on August 4, 1982. Based on the consultants' report, the Committee makes seven recommendations:

1. That the University of South Carolina's College of Business Administration be commended for the high quality of its programs in business, with special reference to the exemplary program leading to the degree, Master of International Business.
2. That the following programs be continued, commending to the attention of each institution comments made by the consultants with respect to each:

USC-Columbia

BSBA, Accounting	M.Acc., Accountancy
BSBA, Finance	MBA, Administration
BSBA, Insurance	MBA-ETV, Administration
BSBA, Management	MIBS, International Business
BSBA, Management Science	Ph.D., Business Administration
BSBA, Marketing	MS, Business Administration
BSBA, Office Administration	

Clemson University

BS, Agricultural Mechanization and Business	BS, Administrative Management
BS, Accounting	MS, Management
BS, Financial Management	Ph.D., Management Science
BS, Industrial Management	Ph.D., Engineering Management

College of Charleston

BS, Business Administration

Francis Marion College

BS, Business Administration
BS, Administrative Technology

Lander College

BS, Business Administration

South Carolina State College

BSBA, Accounting
BSBA, Business Administration
BSBA, Office Administration

The Citadel

BS, Business Administration
MBA, Business Administration

Winthrop College

BS, Business Administration
MBA, Business Administration
MSPIR, Personnel/Industrial Relations

USC-Aiken

BS, Business Administration

USC-Spartanburg

BSBA, Business Administration

USC-Coastal

BS, Business Administration

Clemson/Furman

MBA, Business Administration

3. That all public institutions offering graduate and undergraduate programs in business be encouraged either to seek AACSB accreditation of such programs, or to have all such programs meet the substantive Standards of that agency, and that each institution report to the Commission its progress toward achieving this recommendation by not later than May 1, 1984.
4. That no new MBA or other graduate programs in business be authorized at any public institution whose undergraduate programs are either not accredited by the AACSB or do not meet all of the substantive Standards of that agency.
5. That at such time as a graduate program leading to the MBA offered by a public institution is accredited by the AACSB, the MBA/ETV program offered at that same location be terminated on recommendation of the Commission.
6. Except as noted above, the MBA/ETV program be continued by USC-Columbia to meet the needs of students desiring access to such a program.
7. That the study directed by the Commission at its June meeting with respect to review of student-faculty ratios in the Appropriation Formula take into account suggestions made by the consultants in this report.

It was moved (Sheheen) and seconded (N. Taylor) that the recommendations of the Committee be approved.

Mr. Taylor stated that the report is excellent but expressed concern that recommendations 4, 5, and 6 imply that MBA programs will be established at Francis Marion, Lander, and other colleges when accreditation has been achieved. Mr. Sheheen stated that the Committee is not precommitted to approve such programs. The motion was adopted.

b. Associate in Business Degree in Computer Data Processing, Horry-Georgetown Technical College. The Committee recommends that the program be approved for immediate implementation. It was moved (Sheheen), seconded (Smyth), and voted that the recommendation of the Committee be adopted.

c. Emphasis Area in Travel and Tourism Within Existing B.S. in Recreation and Park Administration, Clemson University. The Committee recommends that the proposed program be approved for implementation in January, 1983, provided that no "unique cost" funding will be required or requested. It was moved (Sheheen), seconded (Smyth), and voted that the recommendation of the Committee be adopted.

d. Non-teaching Options in Existing Program, B.S. in Physical Education, The Citadel. The Committee recommends that the proposed program be approved for implementation in January, 1983, with the understanding that the proposed cooperative agreement with the College of Charleston will be implemented and that no "unique cost" funding will be required or requested. It was moved (Sheheen), seconded (Smith), and voted that the recommendation of the Committee be adopted.

e. M.Ed. in Social Science, The Citadel. The Committee recommends that the program be approved for implementation in January, 1983, provided that (1) The Citadel conducts a review of its existing programs leading to the MAT in biology, English, history, and mathematics with reference to (a) whether the titles of those programs should not be changed to M.Ed., and (b) whether the program leading to the MAT in history should be continued, a report on this study to be submitted to the Committee on Academic Affairs by not later than March 15, 1983; and (2) no "unique cost" funding will be required or requested. It was moved (Sheheen), seconded (Wells), and voted that the recommendation of the Committee be adopted.

f. Master of Public Administration, College of Charleston. The Committee recommends that this proposal be deferred, and that the joint program offered at the College of Charleston by USC-Columbia and the College of Charleston be continued in 1982-83, during which time the institutions should jointly arrive at a mutually acceptable plan for its continuation. The plan should be presented to the Committee on Academic Affairs for its review by March 1, 1983. The plan should address a funding mechanism more equitable to both participants and means of assuring, insofar as possible, joint governance and administration of the program. It was moved (Sheheen) and seconded (O. Taylor) that the recommendation of the Committee be adopted. Mr. Jacobs asked if the College of Charleston is capable of operating such a program on its own. Mr. Sheheen stated that it is the Committee's position that a joint program would be more desirable. The motion was amended (Wells) to provide that the Committee continue to study the matter to determine whether two such programs in the State would be desirable and cost effective. There was no second to the amendment. The motion was adopted.

g. Master of Professional Accountancy, Clemson University. The Committee recommends that this program be approved for implementation in January, 1983, provided that no "unique cost" funding will be required or requested. It was moved (Sheheen), seconded (N. Taylor), and voted that the recommendation of the Committee be adopted.

h. Ph.D. in Computer Science, USC-Columbia. The Committee recommends that the proposed program be approved for implementation in August, 1983, provided that no "unique cost" funding for FY 1983-84 is recommended, with the understanding that the University will pursue sources of non-State funds for the purchase of necessary equipment and with the further understanding that requests for "unique cost" funding for such equipment may be made for FY 1984-85, depending on the success of the search for other non-State funds.

The Committee noted that the University requested, for FY 1983-84, a total of \$600,700 in "unique cost" funds for this program. On the recommendation of the Budget and Finance Committee, which was aware of the recommendation stated above, the Commission has agreed not to request those funds on behalf of the University for FY 1983-84. It was moved (Sheheen) and seconded (N. Taylor) that the recommendation of the Committee be adopted.

Mr. Gallagher asked if by approving the program the Commission would be automatically approving "unique cost" funding for 1984-85 and 1985-86. Mr. Sheheen stated that if non-State funds are not available, the University will request that the Commission

approve additional funding. Mr. Gallagher asked if the University would continue the program if non-State funds are not available and if State resources are not provided. At the invitation of the Chairman, Dr. Francis T. Borkowski, USC Provost, stated that in that event the University would critically examine the program and make a determination at that time. The motion was adopted.

i. Report on Review of Existing Programs in 1982-83. Mr. Sheheen reported that the Committee on Academic Affairs, endorsing the suggestion made by the Advisory Committee on Academic Programs, recommends that degree programs in foreign languages be reviewed in 1982-83. It was moved (Sheheen), seconded (N. Taylor), and voted that the recommendation of the Committee be adopted. A listing of the programs to be reviewed is attached as Exhibit A.

V. Report of Council of Presidents

Maj. Gen. James A. Grimsley, Jr., Chairman of the Council of Presidents of Public Colleges and Universities, stated that the colleges and universities in South Carolina have serious decisions to make with respect to finances but will face these problems with confidence. He stated, in response to Governor Riley's request that the presidents comment on how programmatic budget reductions might be accomplished at the institutions, that they will work with each other and will critically examine their own programs to determine how some might be eliminated or modified. He noted that to do so will require an in-depth look at the total higher education system in the State, and difficult decisions must be made. He stated that he has urged the Governor to assign this responsibility to the Commission on Higher Education, in partnership with the colleges and universities and with the use of consultants.

VI. Report of Committee on Health and Medical Education

Dr. Wright, chairman of the Committee on Health and Medical Education, reported on the following matters:

a. Proposal for Partnership Between the University of South Carolina and the Medical University of South Carolina. A "Proposal for a Partnership Between the University of South Carolina and the Medical University of South Carolina" (Exhibit B) was developed in response to a proviso contained in the 1982 Appropriation Act, directing that the University of South Carolina accept full and equal partnership in the Consortium of Community Teaching Hospitals (Extramural Programs coordinated by the Medical University of South Carolina). The proposal was accepted by the boards of trustees of the two universities, meeting in joint session in Charleston on August 12, 1982.

The Committee on Health and Medical Education recommends that the agreement be endorsed and further acknowledges that the conditions of the proviso have been met by the University of South Carolina. The Committee commends the trustees and administrations of both universities for the efforts expended in negotiating the agreement. It was moved (Wright) and seconded (Wells) that the recommendation of the Committee be adopted. The motion was adopted. Dr. Wright congratulated both universities for their attentive and deliberate efforts in developing this agreement. Mr. Sheheen noted that the Commission appreciates the constructive and significant achievement and the spirit in which it was accomplished. He requested that Dr. Wright's remarks be conveyed to the members of the governing board and the administration of each of the universities.

b. Richland Memorial Hospital/University of South Carolina Affiliation Agreement. Dr. Wright reported that a primary factor in the Commission's approval of the establishment of the University of South Carolina School of Medicine was the assurance of availability of hospital and clinical facilities at no cost to the State or to the University. This question was of particular significance with reference to a proposed affiliation between USC and Richland Memorial Hospital. On August 2, 1973, the Commission approved a contract between USC and Richland Memorial Hospital, dated May 22, 1974, to be implemented on July 1, 1974, and to continue for a period of 10 years.

During a 1980 review of the USC School of Medicine, conducted by the Commission in cooperation with the State Auditor's Office, it was determined that in October, 1975, the USC School of Medicine and Richland Memorial Hospital substantially amended the agreement. During the review it was noted that the original contract was scheduled to expire in 1984 with no assurance that the arrangement to provide facilities to USC would be renewed. In January, 1981, upon the recommendation of the Commission, negotiations were initiated between the two institutions, resulting in the "Affiliation Agreement for Medical Education" (Exhibit C). The Agreement is scheduled to continue for five years with the option to renew, renegotiate, or terminate. The Committee recommends that the Agreement be approved with the stipulation that any modification of the Agreement be filed promptly with the Commission. It was moved (Wright) and seconded (Wells) that the recommendation of the Committee be adopted.

Mr. Graham asked if the USC Medical School will have to assume future costs for indigent patient care, similar to the costs now borne by MUSC. Dr. Wright stated that while indigent care costs will be a concern the restraints on the funding mechanism in this Agreement are tighter than those at MUSC. The motion was adopted.

c. Affiliation Agreement Between MUSC and the Charleston Memorial Hospital. Because the county-owned Charleston Memorial Hospital had experienced serious financial difficulties in recent years, the Medical University of South Carolina and the Charleston County Council entered into an agreement whereby beginning on July 1, 1980, MUSC would manage and administer Charleston Memorial Hospital. This agreement was deemed to be advantageous to both institutions and was significant in that it was the first written agreement between the two that defined the responsibilities of each for indigent care in the County. As the financial and operational position of the Charleston Memorial Hospital has improved, the County again has agreed to assume management and operational responsibilities for the Hospital. The Medical University and Charleston Memorial Hospital have deemed it appropriate to abandon the management contract adopted in 1980 and enter into a traditional affiliation agreement for educational purposes only. The Committee recommends that the Affiliation Agreement be approved with the stipulation that any substantive modification to the Agreement be filed promptly with the Commission. It was moved (Wright), seconded (Wells), and voted that the recommendation of the Committee be adopted. The Affiliation Agreement is attached as Exhibit D.

d. Proposal for Doctor of Philosophy and Doctor of Public Health, College of Health, University of South Carolina. The Committee recommends approval provided no "unique cost" funding is requested. It was moved (Wright), seconded (Wells), and voted that the recommendation of the Committee is approved.

e. Proposal for Piedmont Area Satellite Master in Health Science Program, Medical University of South Carolina. The College of Allied Health Sciences at MUSC received approval by the Commission to offer a Master in Health Science Program

in 1975. During Commission review of the consultants' report on existing graduate level health and medical education programs, it was noted that the program was being offered by the College of Allied Health Sciences, MUSC, in the Piedmont area. Dr. Wright noted that it is a matter of record that MUSC officials inquired of Commission staff and were advised that Commission approval was not necessary prior to initiating the program. During review of the consultants' report, however, the Commission recommended that MUSC submit information concerning the program for Commission action.

The program was initiated in the summer of 1980 upon the request of numerous allied health practitioners in the Piedmont area, where no similar programs were then or are now available. Faculty are primarily, but not exclusively, regular faculty employed in Charleston who commute to the Piedmont to teach in the satellite program. Colleges and health care institutions in the Piedmont have made their facilities available, and library resources necessary for the support of the program are available through the local Area Health Education Center, local colleges, and the Medical University. The program requires no special funding and operates currently on a break-even basis with revenues from tuition and fees offsetting expenses incurred. The Committee recommends that the program be continued provided no "unique cost" funding is requested. It was moved (Wright), seconded (Gallager), and voted that the recommendation of the Committee be adopted.

VII. Report of Committee on Implementation of the State Desegregation Plan

Mr. Gilliam, chairman of the Committee on Implementation of the State Desegregation Plan, reported on the following matters:

a. Ad Hoc Committee to Develop Proposed Legislation to Increase Minority Representation on Institutional Governing Boards. Mr. Gilliam reported that the Ad Hoc Committee has been appointed and held its organizational meeting on August 24, 1982. Mr. R. Markely Dennis, Sr., Chairman of the USC Board of Trustees, was appointed by Dr. Bostic to serve as chairman of the group. It is anticipated that the Committee's report will be considered by the Commission in November, 1982.

b. Annual Report on Progress in Higher Education Desegregation. Mr. Gilliam stated that the Annual Report approved by the Commission on August 5, 1982, and submitted to the U.S. Department of Education on August 13, 1982, has been widely distributed. He expressed appreciation to Dr. Boozer, Mr. Solomon, and other members of the staff who prepared the report. Dr. Bostic congratulated the Committee, on behalf of the Commission, for a task well done.

c. Summer Camp for Academic Development, Winthrop College. Mr. Gilliam reported on the success of the three-week Summer Camp at Winthrop College for selected high school students who have completed the ninth grade. He expressed appreciation to Dr. Milton Kimpson for addressing the group at the banquet at the close of the Camp.

VIII. Report of the Executive Director

Staff Appointment. Dr. Boozer introduced Dr. James A. Paschal, appointed Coordinator of Facilities Planning on the Commission staff on September 1, 1982. A member of the staff at Benedict College since 1978, Dr. Paschal formerly served as a teacher and educational administrator in Americus and Augusta, Georgia, respectively. He is a graduate of Xavier University in New Orleans (B.A., 1957), Fort Valley State College (M.S., 1963), and the University of South Carolina (Ed.D., 1977).

IX. Other Business

Mr. Sheheen noted that recent news reports indicate that the Budget and Control Board will recommend further reductions in 1982-83 appropriations. He requested that, if the Commission is asked to consider a mid-year reduction in appropriations, the matter be referred to the Committee on Business and Finance for recommendations to the full Commission. Dr. Bostic indicated that this would be done.

The meeting adjourned at 11:30 a.m.

Respectfully submitted,

Gaylon Syrett

Gaylon Syrett
Recording Secretary